



EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

UK AND EUROPE

Opting out and cashing in

Page 10

Newspaper of the Year

Friday February 28 1992

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## Weekend FT

Tomorrow: A golden age when trains were dirty, late... and privately owned

The keepers of Stalin's faith

World News

### Finland to apply for membership of Community

Finland's centre-right coalition government voted in favour of applying to join the European Community.

The Finnish parliament will debate the proposal in the middle of next month and is expected to approve making a formal application to join the EC on March 18, Page 12

#### Ceasefire shattered

Fighting between Armenians and Azerbaijanis broke an hours-old ceasefire in the disputed Transcaucasian enclave of Nagorno-Karabakh, reviving a threat of war, Page 2

#### Supergun contract

British government ministers were kept in the dark about a large contract to supply explosive propellant for the Iraqi supergun, MPs were told, Page 8

#### Brussels under fire

Brussels may have to make drastic changes in bureaucratic procedures and could face a rash of lawsuits following a European Court decision condemning its decision-making processes, Page 12

#### Serbia 'won the war'

Serbian president Slobodan Milosevic brushed aside mounting political opposition and insisted that Serbia had won the war with Croatia, Page 2

#### France seeks gunman

A French judge issued arrest warrants against four Palestinian gunmen from the group led by Abu Nidal over a 1988 attack on a ferry in the Aegean Sea in which nine tourists, several of them French, died.

#### Soldiers punished

Indonesia's army said it had found six soldiers guilty of last November's massacre of civilians in East Timor and would court-martial eight others.

#### Beirut hostage move

The Lebanese government, in a bid to win aid, set up a ministerial committee to try to win freedom for the two German hostages still held by Muslim fundamentalists.

#### Zimbabwe land bill

Zimbabwe's government proposed a bill in parliament which would seize more than half the land owned by white farmers and distribute it to black peasant settlers, Page 4

#### Nuclear talks deadlock

North and South Korea failed again to agree about inspection of northern nuclear plants which Seoul and its allies believe could be only months away from producing a bomb.

#### Colditz up for sale

Officials in eastern Germany put Colditz Castle, scene of some of the most daring escape attempts in World War Two, up for sale. They want the medieval fortress developed into a tourist attraction.

#### England victory

England completed a second successive World Cup cricket victory in Melbourne, defeating West Indies by six wickets. England 160-4 (39.5 overs). West Indies 157 all out (49.2). Pakistan 254-4 (50 overs) beat Zimbabwe 201-7 (50).

FT No. 31,696

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## Europe's workers like their jobs but not their pay

By Catherine Milton in London

BRITISH workers like their bosses but complain about their pay. Swiss workers are virtual workaholics while the Spanish are the least enthusiastic workforce in Europe.

All in all workers in northern Europe enjoy their jobs more than those in the south, although things have improved in Italy in the past year according to a survey of workers in eight European countries.

Across Europe, workers think their pay is too low, and no one tells them what is going on. They think their management is poor but company loyalty and job satisfaction are high.

The Swiss score top for enthusiasm

in 10 of the 12 categories. Workers in Germany, the Netherlands and Belgium are also more positive about most aspects of work than those in Italy and Spain.

More than 80 per cent of Swiss believe their jobs are worthwhile, though they are less satisfied with their pay than the Dutch (53 per cent against 58) and less secure about their jobs than the Italians (58 against 70).

Satisfaction is also high in Germany, although workers there have become significantly less enthusiastic over the past 12 months, complaining about lack of consultation, training and benefits.

More than half of Dutch workers believe they are well paid and their only gripes are about training and job security.

The Confederation of Dutch Industry, which speaks for 80 per cent of employers, said the explanation might be more mercenary than cultural. "It is so easy for Dutch workers to stay at home because of our generous sick pay and disability benefits," it said. A sixth of the Dutch workforce was currently in receipt of benefit.

Spanish workers are the least enthusiastic. Two-thirds believe they are poorly paid. They complain about their management, training and conditions, but not about their immediate bosses.

The Italians are nearly as dissatisfied as the Spanish overall, and feel only slightly better organised. They believe their working practices are the least efficient in Europe, though attitudes have improved over the last 12 months.

British workers like their immediate bosses, colleagues and conditions but complain about pay, job satisfaction and training, and their company

loyalty rating (67 per cent) is the lowest of the eight countries.

Mr Peter Morgan, director general of the Institute of Directors, said: "I do agree that our training leaves a lot to be desired. That means workers will be lower skilled, less well organised and less motivated."

International Survey Research interviewed 350,000 workers for the survey, part of a rolling programme of research for a group of large companies.

Employee Attitudes in the European Community in 1992, published shortly by International Survey Research, 50 Conduit Street, W1R 0NP. 011-287 8108.

Business Summary

### Philips omits dividend for second year despite profit

Philips, Dutch electronics group, moved back into profit in 1991, the first full year of its far-reaching restructuring efforts, but omitted a dividend for the second year running.

Net profit totalled F1981m (\$330m) in 1991 compared with a net loss of F1453m in 1990, when heavy restructuring provisions produced the biggest corporate loss in Dutch history, Page 13

FERRIER, French mineral water company, is to receive a formal counter offer from Italy's Agnelli family, which plans to bid 2 per cent more than FF1,475 (\$263.39) a share offered by Swiss food multinational Nestlé, Page 13

ICI, UK chemicals giant, warned that the commodity chemical cycle might not pick up until next year. It reported pre-tax profits down 11 per cent to \$243m (\$1.47bn) for the year to December 31, Page 13; Details, Page 21; Lex, Page 12

MIDLAND GROUP, last of the big UK banks to report, went against the trend of recent results with a sharp improvement in the second half of 1991. It posted pre-tax profits of £107m after a loss of £71m in the first half, Page 13; Details, Page 20; Lex, Page 12

BRITAIN'S exports, one of the few bright spots in the UK economy since the recession began, fell sharply in January as world growth continued to falter, Page 6

GE CAPITAL, main financial services arm of General Electric, has agreed in principle to buy the vehicle leasing and fleet management business of car rental company Avis Europe, Page 16

TANDY, US electronic products retailer, is to repurchase 12m shares, or 16 per cent of its outstanding shares, through a Dutch auction, Page 16

COURTAULDS TEXTILES raised pre-tax profits by 5 per cent to \$42m in 1991 despite a drop in turnover reflecting the toughness of trading conditions and disposals in the spinning business, Page 22

BANK AUSTRIA, Austria's largest bank, is reorganising its top management following heavy losses at its London and New York branches, Page 14

SKF, world's leading rolling bearing manufacturer, posted a loss of SKr221m (\$37.4m) after financial items last year against a profit of SKr1,750m for 1990, Page 14

STATOIL, Norwegian state oil company, reported a NKr1.6bn (\$25m) decline in 1991 pre-tax profit to NKr12.8bn, caused by lower crude oil prices, losses in petrochemicals and a big fall in refining profits, Page 14

J.C. PENNEY, Dallas-based retail group, reported a sharp drop in after-tax profits during the final three months of 1991-92. Earnings declined from \$206m to \$77m, Page 16

VIDEOTRON, Canadian communications group, is seeking a partner in addition to BCE to help carry the growing cost of its entry into the British cable television market, Page 16

## BA merger talks with KLM collapse

By Daniel Green in London and Ronald Van De Krol in Amsterdam

MERGER TALKS between British Airways and KLM Royal Dutch Airlines collapsed yesterday after more than five months of intensive bargaining.

Failure of the merger, which would have created the world's fourth largest carrier, leaves in tatters BA's plans to build a pan-European airline to rank alongside the US giants. The much smaller KLM is left without a partner in increasingly deregulated European skies.

Project Sahara, as the plan was called, failed because the airlines could not agree on how much they were worth. This was "an insurmountable obstacle to reaching an accord", KLM said.

A BA executive said: "People know our global strategy to expand through alliances but we will only do that at the right price."

The news was greeted with dismay on the London and Amsterdam stock exchanges. BA shares fell 11p, or 4 per cent, to 265p. KLM fell F12.1, more than 5 per cent, to F138.2.

The airlines were attracted to the idea of a merger by the prospect of between them saving up to £500m (\$875m) through combining their central offices, maintenance and other operations.

The Airline deal that did not fly.....Page 11  
Lex.....Page 12

For several weeks, however, arguments about whether BA would take at least 70 per cent of the final company, as it wanted, or 60 per cent, as KLM wanted, have spilled into the public domain.

The plan was kept alive until late on Wednesday when face-to-face meetings held simultaneously in the Netherlands and the UK failed to resolve the disagreement.

KLM said yesterday that talks had devolved a corporate structure which would have been approved by European Community competition authorities. Only the valuation question had remained unresolved.

KLM said it was still interested in international partners but had no specific plans.

The Dutch government insisted that KLM had acted on its own in ending the talks, although Mrs Hanja Mah-Wegen, Dutch transport minister, said: "I would prefer to have no agreement than a bad agreement."

The Dutch government owns Continued on Page 12



Paul Keating puts his point of view during an attack on the opposition yesterday

## Keating rattles nationalist sabre

THE ROW over Australia's constitutional relationship with the UK appeared to be developing into an election issue yesterday for Mr Paul Keating, the prime minister, after he launched a spirited defence of Australian nationalism and criticised Britain's war record, writes Kevin Brown in Sydney.

Mr Keating, who recently defeated Mr Bob Hawke as

Labor party leader, has come under heavy fire from Australian monarchists and the British tabloid press who claim he insulted the Queen during her state visit to Australia.

His wrath was aroused by a speech in which Mr Keating stressed Australia's independence from Britain, and by his wife's failure to curtsy to the Queen, Australia's head of state. Mr Keating rounded on

his attackers yesterday by portraying Labor as the patriotic party, and accusing the opposition Liberal/National party coalition of outmoded nostalgia for British rule.

To the fury of his critics, and a number of Tory MPs in the UK, Mr Keating went on to accuse Britain of abandoning Australia to the Imperial Japa-

## Russia to remove key price controls

By Layla Boulton in Moscow

THE RUSSIAN government yesterday announced politically explosive plans to remove the remaining price controls on key items ranging from oil to vodka within the next two months.

The announcement is a bold gamble by the government to push through radical economic reforms in the face of gathering political opposition, and to secure early financial assistance from the west.

A draft programme worked out with the International Monetary Fund and approved by the government yesterday would keep price controls on medicines, baby food and local services such as rents.

Oil and gas prices will be liberalised when the heating season ends on April 20, but the price of basic consumer items such as vodka, bread, milk, matches and sugar will be freed by the end of March.

The timing is politically risky given that the price rises will be introduced just a week before the convening of the Congress of People's Deputies, Russia's most important legislature, the increasingly discontented members of which have the power to sack the government.

To offset such discontent, the government hopes to secure significant western support by the end of March, when the executive board of the IMF is expected to give its final seal of approval to the programme that is now being forwarded to it in Washington.

Although IMF resources will only be available in the second half of this year, a positive Continued on Page 12

Ukraine privatisations, Page 2

## Swedish privatisation to start with sale of SSAB

By Robert Taylor in Stockholm and Charles Leadbeater in London

SSAB, the steel group, is to be the first Swedish state company to be sold entirely into the private sector under the conservative government's privatisation programme.

The government is expected to announce the sales of its controlling stake in SSAB next month. Its programme of planned privatisations covers 35 state-owned or partially owned companies.

The sale of the government's stake in SSAB - 47.8 per cent of the equity and 60.4 per cent share of voting rights - is expected to take place in the early summer. SSAB's other main shareholders are Skanska, Wassa and SPP, all Swedish insurance companies.

Many observers believe that SSAB is a highly suitable candidate for early privatisation. The company went through radical restructuring before its introduction to the Stockholm bourse in 1988. In that year, it recorded profits of SKr1.5bn (\$250m) followed by a SKr954m profit in 1990.

The recession has hit

demand for steel across Europe, with a 15 per cent decline in Sweden. Despite this and price-cutting, SSAB is one of the few European steelmakers which made a profit - about SKr200m - in 1991.

Steel industry analysts do not rule out the possibility of a foreign steel company buying the state's share in SSAB.

One candidate may be British Steel which has been seeking to expand continental European operations to reduce its reliance upon the UK market.

Last November, British Steel signed an agreement with SSAB to form a jointly owned company to produce electrical steels with the UK company taking 75 per cent stake.

The other main European candidates would be Usinor Sacyr, the French state-owned group, and Thyssen, the giant German steel and engineering combine.

Usinor, however, is consolidating its position after a string of acquisitions, while Thyssen recently announced its priority was to diversify fur-

ther away from steel and engineering. Another candidate might be Rautaruukki the Finnish steel producer.

SSAB's value to other European steel producers might be limited. Concentrated upon some high value specialist steel markets, it offers limited opportunities for other producers to reap economies of scale through a merger.

According to Mr Per Westerberg, industry minister, the other Swedish companies to be privatised soon are LKAB, the mining group, OK Petroleum and the Celstus industrial group which has a strong defence product portfolio.

Procordia, the foods and drugs group, is possibly the most attractive company on the privatisation list. But its future remains unclear as negotiations continue between its joint owners, Volvo and the state, on whether Volvo should become the dominant shareholder. The government plans to sell two enterprises each year, with disposals in the summer and autumn.

## NITTO DENKO CORPORATION

(the "Company")

(formerly known as Nitto Electric Industrial Co., Ltd.)

### NOTICES

To the holders of the Company's outstanding

- 6 per cent. Convertible Bonds 1992 ("1992 Bonds")
- 6 per cent. Convertible Bonds 1994 ("1994 Bonds")
- 5 3/4 per cent. Convertible Bonds 1996 ("1996 Bonds")

1. The Trustee for each of the above issues has directed in accordance with the powers given to it in the Trust Deed for each issue that references to the Osaka Stock Exchange (in the case of 1992 Bonds) and the Osaka Securities Exchange (in the case of the 1994 Bonds and the 1996 Bonds) be substituted in the Conditions for the issues by references to the Tokyo Stock Exchange.

2. Pursuant to Condition 5 of the Conditions for each issue and consequent upon the issue by the Company of its Japanese Yen 25,000,000,000 3.9 per cent. Convertible Bonds due 2001 the Conversion Price for each issue has been adjusted with effect from 28th January, 1992 as follows:-

	1992 Bonds	1994 Bonds	1996 Bonds
Conversion Price before adjustment	¥676.10	¥733.80	¥844.80
Conversion Price after adjustment	¥668.10	¥725.20	¥834.80

To the holders of the Company's outstanding  
Warrants issued with 4 3/4 per cent. Bonds 1993 ("1993 Warrants")

Pursuant to Condition 7 of the Conditions for the 1993 Warrants and consequent upon the issue by the Company of its Japanese Yen 25,000,000,000 3.8 per cent. Convertible Bonds due 2001 the Subscription Price has been adjusted with effect from 28th January, 1992 as follows:-

Subscription Price before adjustment	1,835
Subscription Price after adjustment	1,810.90

## NITTO DENKO CORPORATION

28th February, 1992  
1-2, 1-chome Shimohozumi, Ibaraki City, Osaka, Japan



## EUROPEAN NEWS

# Poles reject idea of shares gift from state

By Anthony Robinson, East Europe Editor

MOST Poles would prefer to pay for shares in newly privatised state enterprises, than receive them free, according to an official Polish survey.

The survey, commissioned by the Polish Privatisation Ministry, also showed that a majority intend to treat their allocation of shares from Poland's impending mass privatisation scheme as a long-term investment rather than a vehicle for quick profit.

A year ago, during the presidential election campaign, Mr Lech Walesa told Poles that privatisation would give every Pole free shares in former state-owned companies that would be worth 100m zlotys - about \$1,000 each. It was a vastly over-inflated figure which made bankers and economists wince and provoked general disbelief. It did little for Mr Walesa's reputation as an economist, but was widely accepted as political hyperbole and did not prevent his eventual election.

The latest confirmation of Polish realism virtually ensures that when final details of Poland's mass privatisation scheme are revealed within the next few weeks, the original plan of free shares for every adult Pole will not be on offer. Instead Poles will be offered "participation certificates" for a fee of between 10 and 20 per cent of the presumed value of the shares in more than 200

medium- to large-sized enterprises. The shares themselves will be managed by new investment funds whose key personnel are expected to be foreign specialists on contract.

But the survey also revealed suspicion of the foreign element in the new investment funds, provoking the Privatisation Ministry to propose setting up a panel of senior Polish professionals to keep watch over the foreign merchant bankers and investment specialists who have applied to manage the 10 to 20 proposed closed-end funds. The reaction of the would-be foreign managers to such surveillance remains to be seen.

Meanwhile, close observers of Czechoslovakia's proposed "voucher privatisation" believe that implementation of the scheme could provide unexpectedly cheap, and possibly politically sensitive, bargains for aggressive foreign investors. A recent analysis by Mr Jan Vanous, of the Washington-based Planecon research unit, concluded that "flaws in the voucher privatisation scheme virtually guarantee that Czechoslovakia will be a place with a large number of investment opportunities for anyone willing to incur some risk."

This follows the sudden surge in popularity of the privatisation vouchers which have now been bought by over 8.5m Czech and Slovak citizens.

# War takes brief respite in Nagorno-Karabakh

THE PEOPLE of Nagorno-Karabakh had only a few hours' respite from heavy fighting yesterday before both Azerbaijan and Armenia accused each other of breaking the latest Iranian-brokered truce with new offensives.

Mr Ali Akbar Velayati, the Iranian foreign minister, arrived in the Azerbaijani capital of Baku on Monday to mediate in the conflict. But the fighting has so far prevented him from travelling to the mountainous enclave of Nagorno-Karabakh, situated seven miles from the Armenian border inside Azerbaijani territory and reachable only by helicopter.

The three-day ceasefire came

By Steve Levine, recently in Stepanakert

into effect in the early hours. But soon afterwards the Armenian authorities in Nagorno-Karabakh accused Azerbaijan forces of attacking the predominantly Armenian region of Askeran with tanks and missiles and shelling the capital, Stepanakert.

In turn, an Azerbaijani presidential spokesman accused Armenian forces of attacking Agdam, across the border in Azerbaijan, using artillery and machine-guns, and of renew-

ing their assault on the Azerbaijani village of Khodzhal, north of Stepanakert.

Khodzhal would be the third village the ethnic Armenian troops have targeted since the beginning of January. The other two, Kerkjan and Malibell, were evacuated and set ablaze by the ethnic Armenians, who claimed they were the source of rocket attacks on Stepanakert.

The Nagorno-Karabakh government declared the enclave an independent republic last month. Armenia is supporting it with men, food and money. Azerbaijan rejects the enclave's separatist demands and insists that it can have some form of autonomy but

must stay part of Azerbaijan.

Direct communications with the enclave have been severed for several weeks. There has been no electricity, heat or running water in Stepanakert since early January, when Azerbaijan imposed a blockade on Nagorno-Karabakh and Armenia. The city is living off winter food-stores expected to last another three months.

Stepanakert's estimated 70,000 residents go underground into bunkers at night, when wild dogs roam the streets and many of the rocket attacks are made, so the number of fatalities has been kept relatively low. Still, there are many casualties and a grim uncertainty suffuses every

conversation as no-one knows whether his home will be intact the next day or whether a friend may have died.

Both sides concede there appears little room for manoeuvre. "Azerbaijan is not going to recognise our independence, but we are not willing to come under their dominance again," said Mr Artur Mikrtchian, Nagorno-Karabakh's 33-year-old president, in a recent interview. "Over the past 70 years, the people of Karabakh have seen with their own eyes what the Azerbaijanis are capable of."

"Nagorno-Karabakh will become an independent state, or it will become a big Armenian graveyard."



Editorial comment, Page 10

# European bank loans earmarked for CIS

By Judy Dempsey

THE European Bank for Reconstruction and Development will reallocate loans, guarantees and equity investments following the decision to admit 11 former republics of the Soviet Union as members.

Under recommendations made this week, 80 per cent of the bank's loans will be earmarked for all the countries of eastern Europe and the three Baltic States, while the remaining 40 per cent will be allocated to the 11 republics of the CIS.

Georgia is the only former Soviet republic which has not yet joined the bank.

However, the EBRD has decided that the number of shares to be taken up by republics in the CIS should not exceed the capital stock held by the former USSR.

The USSR originally held 60,000 shares in the EBRD or 5 per cent of the total. These shares have now been distributed among the 11 republics, with the Russian Federation holding the largest share (40,000) and Turkmenistan holding the smallest (100).

The republics are expected formally to join the bank in April.

In a separate development, the EBRD unveiled its Energy Operations Policy, which is closely tied to the bank's environmental brief.

The energy policy will be focused on four areas: repairing and rehabilitating existing supply facilities; completing existing projects which are urgent; helping the countries of eastern Europe diversify their energy supplies as a means of weakening their dependency on the CIS for oil and gas supplies; and promoting private sector projects.

# Ukraine to introduce special exchange rate for foreign investors

By Anthony Robinson, East Europe Editor

UKRAINE will introduce a special exchange rate for foreign investors wishing to take advantage of its ambitious privatisation plans, Mr Volodymyr Lazovyy, the republic's minister for property and entrepreneurship said in London yesterday.

A new law on foreign investment will be approved by the Ukrainian parliament next month, he said at the start of a visit to potential UK investors and City institutions.

Foreigners will not initially be allowed to purchase land but will be able to lease land for up to 90 years and have property rights over buildings and fixtures. The right for foreigners to own property could be included in the legislation within the next two or three years, he added.

Ukraine is being advised on privatisation by Hambros merchant bank, whose executive director, Sir Michael Butler,

has been advising the new government on financial and economic affairs.

Ukraine hopes to privatise 65 per cent of its nearly 10,000 large and medium-sized enterprises over the next five years.

It is adopting a Czechoslovak-style voucher privatisation scheme under which all Ukrainians, including children, will be entitled to free vouchers transferable into shares. Up to 40 per cent of assets will be disposed of in this way. The state will hold the remaining 60 per cent of shares until they can be sold to foreign or domestic investors.

The government hopes to privatise 250 large enterprises this year, during which it also hopes to privatise 80 per cent of shops and small enterprises. The complex nature of large-scale privatisation programmes has delayed similar rapid privatisation plans in central Europe, however.

# Currency, asset and debt problems aired

A JOINT committee of Ukrainian and Russian parliamentarians met yesterday in Kiev to discuss the introduction of a separate Ukrainian currency and the division of the former Soviet Union's debts and assets.

Swimming against the current of the present troubled relationship between Ukraine and Russia, the committee is expected to produce a joint communiqué today outlining a mutually acceptable mechanism for the introduction of a

separate Ukrainian currency, due this summer.

Seeking to defuse Russian worries that the introduction of the new currency will set off an inflationary wave of roubles into Russia, the Ukraine is reportedly offering to withdraw roubles from circulation and hand them over to Russia.

An agreement on the division of debts and assets may prove more elusive as Russia's absence from a debt conference in Kiev earlier this week suggested.

# Dutch say CSCE needs crisis team

By Robert Mauthner, Diplomatic Editor

DECISION-MAKING in the 48-nation Conference on Security and Co-operation in Europe must be streamlined if it is to act effectively in times of crisis, foreign minister of the Netherlands, Mr Hans van den Broek, said yesterday.

In an address to the Royal Institute of International Affairs in London, Mr van den Broek endorsed a German-Czechoslovak proposal that the CSCE should establish a steering committee as a form of executive on behalf of the collective membership.

Such a committee could be modelled on the lines of the European Community's Troika (past, present and future presidents of the EC Council of Ministers), delegated to represent the Twelve in areas such as political co-operation.

But while the Dutch foreign minister favoured strengthening the operational role of the CSCE, he was opposed to expanding the organisation's

institutions. "We don't think dressing up the CSCE in some kind of regional United Nations, including a Security Council with permanent members, would be a very good idea," he said.

Mr van den Broek also supported a proposal that Nato should perform "operational and co-ordinating functions" in European peace-keeping operations, at the specific request of the CSCE.

Turning to the EC, the minister said that the Community, in its present form, "might be strong enough to accommodate another two or three members. But beyond that number, it was likely to run into 'institutional paralysis'."

"Ever more European people should not be allowed to join at the expense of ever closer union. After all, the new democracies of central and eastern Europe aspire to join a strong Community, not a weak one," he said.



Mr Milosevic (left) in parliament yesterday with Prime Minister Bosozic

# Confident Milosevic insists that Serbians won the war

By Laura Silber in Belgrade

SERBIA'S president, Mr Slobodan Milosevic, yesterday demonstrated his determination to remain in power by vowing to rule over a rump Yugoslavia comprising Serbia and Montenegro.

In his first parliamentary address since last July, Mr Milosevic brushed aside growing political opposition to the way in which the war in Croatia was conducted and public discontent over the economy.

Instead, he insisted that Serbia had won the war because it had secured the deployment of United Nations peacekeepers who would protect Serbs in Croatia.

In a confident and defiant

speech which never addressed how Serbia failed to keep the Yugoslav federation together, Mr Milosevic dismissed charges from the leaders of Krajina, a Serb enclave in Croatia, of betraying the interests of the 2.5m Serbs outside of Serbia.

"The arrival of UN troops means the beginning of the peaceful resolution of the conflict - and an end to the violence against the Serbian people in Krajina," he said.

Mr Milosevic's claim that the fate of the 300,000 Serbs in Krajina may be "settled" appeared to imply that he believes the despatch of UN forces there means the enclave

will no longer be part of Croatia. Croat leaders have declared their intention of regaining all territory occupied by the federal army.

In what amounts to a warning to the international community, Mr Milosevic said that "internal and foreign pressures to make Serbia a powerless Balkan state unable even to take care of itself will not succeed." But in what appears to indicate some sensitivity about western criticism of Serbia's dismal record on human rights for the 1.8m ethnic Albanians in Kosovo, Mr Milosevic said: "Problems there will be solved according to international standards."

# Final act looms as theatre row moves to Austrian political stage

By Eric Frey in Vienna

A BITTER controversy surrounding the Vienna Burgtheater, Austria's leading theatre, has pitted the country's cultural establishment against the chancellor and one of his ministers.

The leaders of the actors' council at the theatre resigned this week to protest against the decision by Mr Rudolf Scholten, the minister of education and cultural affairs, to renew the contract of Mr Claus Peymann, the theatre's controversial director.

The actors, including Klaus Maria Brandauer, accused Mr Peymann of mismanagement, falling attendance, cost overruns and general neglect of the actors' interests.

"This enterprise is not being managed," said Mr Franz Morak, the chairman of the actors' council. "The situation at the Burg is one big scandal."

Mr Peymann's foes are backed by most of the country's conservative newspapers

and the OVP Christian Democratic party, junior partner in the governing coalition.

The row has added to the tensions in the fragile coalition. Leading OVP politicians immediately denounced Mr Scholten's decision, while Chancellor Franz Vranitzky, a Social Democrat, is backing his former personal assistant.

Clashes over cultural issues in Austria serve as surrogate battle for deep-seated political conflicts. The criticism against Peymann is filled with anti-German and wider xenophobic sentiments, echoing the emotions that helped elect Mr Kurt Waldheim as president in 1986 despite damaging revelations about his war record.

Not surprisingly, Mr Peymann has been in the forefront of the anti-Waldheim movement. He has been a vocal critic of Austria's role in the Nazi period.

The 55-year-old Mr Peymann has been at the centre of controversy since moving from the German town of Bochum to Vienna to assume his prestigious post in 1988.

Theatre critics praise him for his innovative style which has helped to turn the venerable and often stodgy theatre into the most creative stage in the German-speaking world.

But Viennese audiences have been less excited about Peymann's ideas - especially the actors he brought with him from Germany and who have driven away many of the local favourites of the stage.

The attacks against Peymann reached a climax in recent weeks as his contract came up for renewal.

While Peymann seems set to win the latest clash with his actors and stay on as director, he is on the losing end on a more symbolic issue. Unable to block Peymann's reappointment, the OVP has been holding up his application for Austrian citizenship.

# Italian public sector deficit overshoots

ITALY'S public sector deficit in 1991 overshoot official budget projections by 18 per cent and reached L1,52,000bn (770bn) according to Treasury figures released yesterday, writes Robert Graham in Rome. The budget deficit for the deficit was L1,31,000bn, but this was revised to L1,41,000bn in the autumn. The overshoot was widely anticipated, but it makes the 1992 budget aim of a L1,28,000bn deficit in an election year even more unlikely.

In 1991, state spending was L,575,000bn against receipts of L,441,000bn. Treasury operations covered a further L,18,000bn. The deficit was largely met by recourse to the domestic market with net foreign debt accounting for L,152bn against L,14,194bn the previous year.

The Treasury continues to use its overdraft facility with the Bank of Italy, though this credit window is due to be closed under a law to be submitted to the next parliament.

from travelling abroad. If the Court argues that this was a special case, some EC lawyers are worried that the Maas-tricht protocol could be used to allow a 14-year-old rape victim to terminate her pregnancy in Britain.

Mr Geoffrey Hoon, a UK Labour MEP, told the European Parliament's legal affairs committee that Community legal experts should look into implications of the special protocol attached to the treaty, which promises that EC law will not affect the application of Ireland's constitutional "right-to-life" amendment.

The Irish Supreme Court has not yet given the reasons for setting aside a High Court decision which would have prevented the pregnant girl

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## NEWS IN BRIEF

## UK to aid disposal of Russian N-arms

Britain yesterday announced a package, worth about £10m (\$17.5m) in the first year, to help Russia dispose of thousands of nuclear weapons. *Reuter reports from London.*

Defence secretary Tom King said Britain would provide 250 special containers for the secure transport of nuclear weapons and up to 20 special armoured transport vehicles to carry them. Officials said Russian technicians would dismantle the weapons. The former Soviet Union had about 30,000 nuclear warheads, and the Russians plan to dispose of about 30,000 of them over the next 10 years.

## Kohl backs Prague's EC drive

German Chancellor Helmut Kohl pledged yesterday to press for Czechoslovakia's integration into the European Community as he signed a Czechoslovakian treaty of good neighbourliness in Prague, writes Ariane Gamilland in Prague.

Several hundred demonstrators, mostly elderly people from the Sudeten lands, greeted the chancellor with angry shouts of "shame" and "this is our home". They reject the treaty because it fails to settle the claims of Sudeten Germans.

More than 2.5m Sudeten Germans were expelled from western Czechoslovakia in 1945 and many now live in Bavaria. They have been campaigning to regain their former properties which are now being auctioned to Czech citizens under the current privatisation programme.

## Danes urge new role for WEU

Canada's decision to withdraw its Nato troops from Europe underlines the importance of building up the Western European Union as the pact's European pillar, Danish Foreign Minister Uffe Ellemann-Jensen said yesterday, *Reuter reports from Copenhagen.*

"The European role in Nato must be carried out increasingly by Europeans," he told Danish radio. The Canadian decision should come as no surprise, following US plans for a major cut in the number of its troops in Europe, he added.

"This development underlines the need for a new role for the WEU and the need for Denmark to join it," he said.

## Lenin's body 'not for sale'

The Russian secret police said yesterday that the government had no intention of selling the embalmed body of Vladimir Lenin, even though it has received offers of up to \$27m, *AP reports from Moscow.*

Responding to a prank magazine article last November that said Lenin's body was up for auction, the head of the Russian Security Ministry's press office said that the spectre of selling Lenin was a "joke".

"That type of joke has made several western businessmen excited," said Mr Andrei Chernenko. "No government organisations or institutions have discussed the possibility of selling or moving Lenin."

## Warrants issued over 1988 attack

A French judge has issued international arrest warrants against four gunmen of the radical Palestinian group led by Abu Nidal over a 1988 attack on a ferry in the Aegean Sea in which nine tourists, including three French people, died, according to justice officials, agencies report from Paris. The warrants charged four Palestinians with murder and attempted murder in the attack on the vessel, City of Poros, on July 11, 1988.

# An English solution to an Irish problem

But Dublin must now find its own answer to the abortion dilemma, writes Tim Coone

THE YOUNG women demonstrators who scuffled with police outside the Irish parliament this week waved banners saying "Get your roses off our ovaries."

The plight of the 14-year-old rape victim, who is finally to be allowed to travel to Britain for an abortion following a Supreme Court ruling on Wednesday, has produced a dramatic backlash against Ireland's strict anti-abortion laws, to the point where a growing number of Irish politicians may be ready to countenance legalising abortion in certain circumstances.

Ms Mary Harney, minister of state for the environment, said this week: "If it is all right for the 14-year-old girl to go to London, the logical conclusion is that we should provide limited facilities [for abortion] in this country... A lot of people, including church people, accept she should be allowed to go to Britain for an abortion... If she can go to London, we cannot avoid the hypocritical

situation of saying it is an English solution to an Irish problem."

Mr Dick Spring, leader of the opposition Labour party, said: "I think the political courage is there for change."

Underpinning this about-turn is the radical change in Irish society during the past decade. While the law has become stricter, as a result of a 1983 constitutional amendment, the number of abortions has increased and the numbers of unmarried and lone mothers has grown dramatically.

More than 4,000 Irish women obtained abortions in Britain last year, according to figures based on those who gave Irish addresses, and this, says Ms Valerie Richardson, a lecturer in social administration at University College, Dublin, represents only "a half to a third" of the true number.

If one assumes that others gave British addresses, then, on the basis of about 63,000 live births a year in Ireland, the rate of terminated pregnancies was probably 10 to 15 per cent.

And, as the figure is growing annually, it may be approaching the level in England and Wales - about 21 per cent, according to the British Family Planning Association.

While about 72 per cent of British women practice contraception, only 20 per cent of Irish women do, according to research by Ms Richardson at Dublin's main maternity hospital. This included "natural" means such as the rhythm method and withdrawal.

Government statistics say that more than 75 per cent of live births to women in the under-24 age group last year were to unmarried mothers and that the figure for the under-20 age group was nearly 90 per cent. Twenty-five per cent of their children go for adoption.

The number of lone mothers in Ireland is officially estimated at 30,000, and that, says Mr Tony McCashin of the

National Economic and Social Council in Dublin, "is a significant underestimate".

He says the real figure is difficult to obtain from official statistics, "but what can be said very definitely is that, as a sub-group in the population, they are growing very rapidly."

The reason, says Ms Richardson, is that "marriage as a solution for young mothers has stopped being a way out for them." Marriages have dropped from almost 23,000 per year in the early 1970s to 17,500 in 1990.

Such social changes - driven by higher living standards, a growing number of women in the workforce, emigration and Irish women looking at the greater freedom of choice afforded their peers in other European Community countries - have been far more powerful than the Catholic church-supported laws designed to contain them. Politicians are now being called upon to recognise that fact.

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# EC treaty could spell further complications

By Andrew Hill in Brussels

RATIFICATION of the Maastricht treaty in Ireland could create a "constitutional nuisance" by overriding the Irish Supreme Court's decision to allow a 14-year-old rape victim to terminate her pregnancy in Britain.

Mr Geoffrey Hoon, a UK Labour MEP, told the European Parliament's legal affairs committee that Community legal experts should look into implications of the special protocol attached to the treaty, which promises that EC law will not affect the application of Ireland's constitutional "right-to-life" amendment.

The Irish Supreme Court has not yet given the reasons for setting aside a High Court decision which would have prevented the pregnant girl

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## Thais pass bill after American patent demands

By Peter Ungphakorn in Bangkok

THAILAND'S legislative assembly yesterday passed a bill to extend patent coverage to pharmaceuticals, food, drinks, biotechnology and agricultural machinery.

The new act largely complies with demands from Washington and should help Thai exports avoid punitive action under "Special 301" provisions of US trade law.

The US trade representative, Mrs Carla Hills, is due to announce a decision in mid-March. This will conclude a year-long investigation into whether Thailand's failure to provide new pharmaceuticals with patents amounts to unfair trading practice.

The complaints against Thailand were originally made by US companies. However, last March Washington announced it was initiating its own investigation. Similar investigations against India and China on intellectual property rights were also launched.

Critics argue that the law yields too much to the US. They would prefer to see a four-year grace period before pharmaceuticals can be patented. They warn that acquiescence will encourage

Washington to raise new issues with Thailand unilaterally instead of working through the General Agreement on Tariffs and Trade (GATT).

But Thai trade officials counter that the law was designed to comply with the draft agreement on intellectual property rights currently on the table in the Uruguay Round of GATT talks and not with US demands.

Their emphasis is on strengthening GATT rules in order to reduce unilateral pressure from the US.

The law gives the government some power to deal with abuse of monopoly power. If after four years the patent holder overcharges or withholds supply, the government can force the patent-holder to issue production licences to competitors.

In December, the US trade representative dropped an investigation into copyright infringements in Thailand. Washington said it was satisfied that Bangkok was taking action to clamp down on illicit copying of video and music tapes and computer software. But the US said it would continue to watch the situation.

## Hills looks for 'options' to spur action by India

By Nancy Dunne in Washington

MRS Carla Hills, the US trade representative, has asked an interagency group to "develop options" for dealing with India's failure to provide "adequate and effective" patent protection.

While praising India for progress made in its efforts to provide copyright and trademark protection, Mrs Hills said serious problems remain with its lack of product patent protection for pharmaceuticals, its "excessively short-term" protection and overly broad involuntary licensing provision.

She is prepared to continue to work bilaterally and multi-

laterally with India in hopes of avoiding US sanctions.

According to the trade representative, India has agreed to submit legislation to its parliament to provide for rental rights for videos, improve protection for sound recordings and tighten enforcement of copyrights.

It has guaranteed national treatment to foreign owners of trademarks.

New legislation, to be submitted to the Indian parliament, will provide statutory protection for service marks and make other improvements in the law, she said.

## EC's new associate states fear deficits

By David Buchan in Brussels

SENIOR officials from Poland, Czechoslovakia and Hungary yesterday welcomed the Community's decision not to let last-minute difficulties over car quotas and transit prevent trade provisions of their EC association accords coming into effect on March 1.

But the officials told a conference here that the agreements might tip their countries' expanded trade with the EC into deficit and might thus face some difficulty in getting ratified in their parliaments.

The trade provisions, aimed at creating a free flow of industrial goods between the twelve and the three central European countries within the next 10 years, will apply from Sunday. But the full agreement, covering services, labour, capital flows and political consultation, must await ratification by all 15 national legislatures.

The new accords with central Europe cover:

■ **Trade.** The EC will remove most quotas at once, and tariffs over 25 years, and the central Europeans will reciprocate more slowly by phasing out tariffs and quotas over 4-10 years. To get duty-free entry into the EC, central European goods must have at least 80 per cent local content.

■ **Sensitive products.** EC concessions on food, textile, steel and coal are limited, but all curbs, except on agricultural goods, are to disappear.

■ **Competition policy.** The central European states are, within three years, to start applying EC anti-trust law, but can give state aid to backward areas. The EC will conduct anti-dumping inquiries.

■ **Capital.** EC investors in central Europe will be able to repatriate profits freely.

■ **Services.** In general, each side will allow the other's companies to establish themselves on the same basis as its own companies. But the central European countries need not let EC companies into their defence or financial sectors.

■ **Labour.** The agreements do not allow more workers into the EC but those already there will enjoy equal social benefits.

## The North American Free Trade Agreement

# US and Mexico face \$24bn boost

By David Dodwell, World Trade Editor

A SUCCESSFUL North American Free Trade Agreement (Nafta) would add an annual \$24bn (£13.7bn) to trade between the US and Mexico by 1995, according to a study by the Washington-based Institute for International Economics. The US would transform a visible trade deficit in 1990 into a substantial trade surplus.

A total of 993,000 jobs would be created in Mexico. While 112,000 US workers would be "dislocated", the creation of 242,000 jobs would give the US a net gain of 130,000 new jobs, the study suggests.

The study appears at a highly sensitive stage in negotiation of the Nafta. A series of meetings since January has generated unexpected momentum, raising hopes that agreement can be reached ahead of US presidential elections.

The study contradicts widely publicised - and politically effective - predictions by political opponents to President Bush that the Nafta would lead to job losses in the US due to migration of factories into Mexico.

The study argues that a "properly crafted" Nafta "holds the promise of becoming a landmark agreement".

## PROJECTED EFFECTS OF NAFTA, ACCOMPANIED BY MEXICAN POLICY REFORMS, IN 1995 (CHANGES FROM 1989 LEVELS)

Trade Effects	US\$bn
Larger US exports to Mexico	16.7
Larger Mexican exports to US	7.7
Net change in US trade balance	9.0
Employment Effects	000's
US jobs dislocated	112.0
US jobs created	242.0
Net US job gains	130.0
Mexican net employment gains	809.0
Wage Effects	Per cent
Change in US wage rate	0.0
Change in Mexican wage rate	8.7

Source: Institute for International Economics

ing a landmark agreement". It could demonstrate that a middle-income nation like Mexico could be successfully joined to two high-income states; it could "reinforce and lock in" recent economic reforms in Mexico; it could "pioneer the meaningful inclusion" of labour and environmental issues into a trade agreement - something the Uruguay Round of negotiations on world trade reform has been unable to accommodate.

The study forecasts that if the Nafta is successfully negotiated, Mexico's exports to the US would rise by \$19.45bn from \$27.2bn in 1989 to \$46.65bn in 1995.

At the same time US exports to Mexico would surge by \$33.6bn from \$25.0bn to \$58.6bn. This would transform a US deficit on visible trade in 1989 of \$2.5bn into a surplus of almost \$12bn.

In the absence of a Nafta, Mexican exports to the US would grow more modestly to \$38.9bn, while US exports would rise to \$41.8bn, leading to a visible surplus in the US favour of just under \$3bn. The net gain in trade attributable to the Nafta would thus be worth \$16.7bn in exports

from the US, and \$7.7bn in exports from Mexico. The deterioration in Mexico's visible trade balance would be fully financed by inflows of foreign capital, and repatriation of Mexican capital, fuelling "a rapid acceleration of Mexican growth" - with real GNP growth averaging 6 per cent a year - the study predicts.

Mexico's trade with Canada, which stood at a meagre \$1.9bn in 1989, would expand by 30 per cent by 1995.

The study calls for the Nafta to be compatible with the General Agreement on Tariffs and Trade (GATT), and to act as a model for the Enterprise for the Americas Initiative.

It should avoid any hint of "Fortress North America", and should include commitments to "harmonise up" environmental standards.

It calls upon President Bush to commit "several billion dollars for upgrading environmental conditions on the (US-Mexico) border". At present, he has committed \$200m.

\* *North American Free Trade: Issues and Recommendations*, by Gary Hufbauer and Jeffrey Schott, available from Institute for International Economics, Washington.

## Canada seeks entry clause for others

By Henry Hamman in Miami

CANADIAN negotiators have told the US they think an accession clause setting out the procedure for the admission of more members to the North American Free Trade Agreement (Nafta) should be considered for inclusion in the Nafta treaty.

Among the Latin American countries which have approached the US about possible membership in an expanded Nafta are Chile and Colombia.

Earlier this week, Mr Guillermo Fort, Panama's vice president, said in Miami that Panama was also interested in a future that might include Nafta. He said he had discussed Panama and Nafta with the Canadian ambassador.

The US has told Latin American countries they would have to wait until the Nafta treaty is

signed. The US and Mexico are close to agreement on a domestic content rule which would pave the way for free trade in textiles and apparel to compete with the giant Asian producers, writes Nancy Dunne in Washington.

Meetings are to be held next week to offer a "sweetener" to Canada. The Canadians, who want to maintain a different rule worked out with the US in their bilateral agreement, may be offered an exemption from the US-Mexican pact. Under the current US-Canadian agreement, textile and apparel producers can use foreign yarn but not foreign fabric to get duty-free treatment. The US-Mexico rule would require that the yarn be produced in North America along with the rest of the fabric or garment.

near completion to find out what arrangements might be made for their accession. At the same time, the US has told both Mexico and Canada that signing Nafta would not preclude the US from concluding other free trade agreements in the hemisphere.

The issue of widening Nafta is seen as politically problem-

atic for the US. A Nafta accession clause which allowed expansion of the bloc without explicit Congressional approval is anathema to the Bush administration, which is already facing criticism from some legislators and labour unions for seeking to add Mexico to the existing US trade pact with Canada.

Individual members of Gatt are allowed unilaterally to invoke a non-application clause which allows the member to deny the benefits of Gatt to the new member. The US would be free to give Congress the right to invoke the non-application clause.

## Japanese rice lobby applauds Gatt veto

By Robert Thomson in Tokyo

PROVINCIAL politicians in Japan yesterday applauded the government's decision to exclude rice from a list of food trade items to be liberalised, and agriculture officials added barley, wheat and dairy products to the list of exclusion.

Japan has decided not to propose a tariff schedule to replace its present ban on rice imports in an agriculture trade package due to be presented under the General Agreement on Tariffs and Trade (GATT).

The exclusion of rice followed pressure from members of the ruling Liberal Democratic Party (LDP) who were concerned that a concession on the issue would further undermine the party's already shaky popularity.

Mr Koichi Kato, the chief cabinet secretary, said the decision to withhold a tariff for rice reflected the continuing uncertainty over the course of farm trade talks in the Uruguay Round. Japan is planning to offer tariff cuts of between 15 and 30 per cent for a range of other agricultural products, and will reduce its internal supports for some grains and dairy products by 20 per cent.

## Boeing urges move to curb Taiwan aid

BOEING yesterday urged the US government to move swiftly on a bilateral agreement with Taiwan to prevent the use of "unchecked government subsidies and other trade-distorting measures" in Taiwan's proposed venture with McDonnell Douglas, writes Nancy Dunne.

A senior Boeing official told the congressional joint economic committee that the government of Taiwan is undertaking a much larger role in the enterprise than originally had been expected.

Boeing pointed out that world demand for aircraft had slowed to no more than 600 a year with current world production capacity at about 1,000.

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## FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

## INTERVIEW TECHNIQUE

### A Seminar For Newly-Qualified Chartered Accountants

The ability to perform effectively in an interview situation has never been more important than in the current climate. Job opportunities are rarer and competition is intensified by widespread redundancy among the professions. With interviews harder to secure it is therefore essential for job applicants to be able to demonstrate their best qualities. The interview, after all, is a selling situation.

With this in mind, Robert Walters Associates are hosting a seminar, in conjunction with The Financial Times, in order to inform newly-qualified Chartered Accountants of the qualities sought by recruiters and the best techniques to employ during interview. We have invited two individuals, with extensive experience of selecting middle and senior managers, to outline what they look for and to pass comment on issues such as psychometric testing, graphological testing and other selection techniques.

The speakers will be:

Mr Martyn Drain  
Personnel Manager  
Morgan Grenfell & Co

Mr David Morgan  
Personnel Manager  
Express Foods Group International (A division of Grand Metropolitan)

The seminar will take place on Tuesday 10 March 1992 at The Hampshire Hotel, Leicester Square, London WC2 commencing at 6.30pm. It is free of charge and refreshments will be provided.

As numbers are strictly limited, please telephone Helen Izod on 071-379 3333 to reserve your place or write to her at Robert Walters Associates, 25 Bedford Street, London WC2E 9HP.

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## INTERNATIONAL NEWS

## Japan rate cut urged by LDP elder statesman

By Stefan Wagstyl in Tokyo

MR Shin Kanemaru, the elder statesman of Japan's ruling Liberal Democratic Party, yesterday urged the government to cut interest rates to stimulate a flagging economy.

He also strongly attacked the central bank's independence, saying it was Mr Kanemaru's duty to demand the Bank of Japan to cut interest rates to stimulate a flagging economy.

He also strongly attacked the central bank's independence, saying it was Mr Kanemaru's duty to demand the Bank of Japan to cut interest rates to stimulate a flagging economy.

They say the Bank of Japan governor has the authority on the official discount rate but the prime minister, who had the power to make decisions on monetary policy, not Mr Yushio Mieno, the Bank of Japan governor.

Mr Kanemaru called for a further cut in the ODR of 0.5 percentage points to 4.5 per cent, saying that if the rate had been cut by 1 percentage point at the time of the last reduction in December, instead of 0.5 percentage point, the economy "would not have declined so suddenly."

Mr Mieno, speaking at a regular press conference, said he saw no need for a further easing in monetary policy. He said the economy was slowing but there was no risk of a sudden

## India's economic growth rate slips to 10-year low

By David Housego in New Delhi

INDIA suffered its lowest rate of economic growth in a decade in the financial year now ending, according to the government's economic survey published yesterday.

The estimated 2.5 per cent growth in real gross domestic product - or a little more than the growth in population - was the result of stagnant agricultural output.

Growth in all industries turned negative after rising 10 per cent the

previous year (based on six-month figures), while manufacturing output dropped by 2.5 per cent after climbing 11.4 per cent the year before.

The industrial recession - which is likely to continue into the new financial year - was caused by the impact of high interest rates, curbs on imports because of balance of payments pressures, and the sluggishness of world markets. The survey shows that imports in dollar terms

fell by 17 per cent in 1991-1992 while exports fell by 6 per cent. As a result the trade deficit narrowed to \$1bn from \$5.9bn in 1990-91.

One of the most encouraging signs in the survey is a build-up in foreign exchange reserves which have climbed to \$4.4bn from a low point of \$1.1bn (equivalent to two weeks' imports) at the end of June. Most of the increase comes from fresh lending by multilateral institutions.

The survey shows how close India came to default on its external debt last year. Unable to obtain fresh commercial borrowings abroad, it suffered a net outflow of \$952m between April and June from expatriate Indians taking out their non-resident deposits. The survey says that the net outflow of non-resident deposits only came to a stop in January.

The Finance Ministry's survey of the economy tracks its failure so far

to achieve a substantial reduction in the inflation rate which touched a peak of 16.7 per cent in August but has fallen since then to 12 per cent.

Money supply growth (M3) for the year is likely to end up at 15 per cent above the previous year, and two percentage points above target. This reflects both continuing high net government borrowing from the Central Bank and the build-up of the foreign exchange reserves.

## Budget will be a test for the government's nerve

The risk, writes David Housego, is Finance Minister Singh might prefer fudge and compromise

DR MANMOHAN SINGH, the Indian finance minister, is a man with a reputation for being in too easily under pressure.

His strength of nerve will be severely put to the test when he faces parliament tomorrow to present the nation's budget and during the acrimonious weeks of debate that will follow as his critics savage the content.



Singh: loan terms

The budget marks the second wave of liberalisation and economic restructuring measures since the government launched its reform programme in July. For a minority administration - Prime Minister Narasimha Rao is still just short of a parliamentary majority - this is almost certainly the last chance it will have to put through a comprehensive package addressed to the issues of fiscal stabilisation, tariff reduction and over-manning in the public sector.

The risk is that, under the onslaught he faces, he will prefer to fudge and compromise rather than accept confrontation.

There are already signs of Dr Singh's readiness to yield. The opposition, whose attack on the budget is being co-ordinated by the Hindu B.J.P. the Janata Dal and the left, received a boost on Wednesday when they forced Dr Singh to

disclose to parliament the terms of a \$500m loan with the World Bank.

Notwithstanding the government's bold intentions, little progress has been made over reducing public sector employment or in devising a mechanism to allow loss-making companies to restructure their workforces or to close.

Mr Singh is expected to announce that the 1991-92 budget deficit has been brought down to the target of 6.5 per cent of gross domestic product (GDP) agreed with the interna-

tional Monetary Fund. But, with a shortfall on customs revenues this year, and fertilizer subsidies and credit to the Soviet Union costing more than expected, Dr Singh has had to use cosmetics to achieve the desired result.

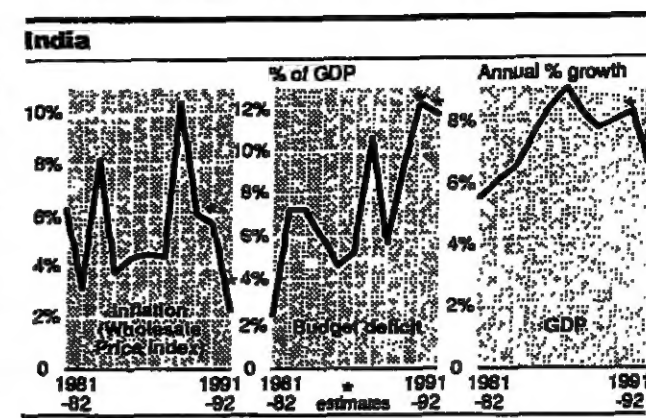
Some subsidy and other payments due this financial year will be carried over to the next budget.

At the same time, the B.J.P., the Janata Dal and the left - bulldozed into silence last year by the magnitude of the economic crisis facing India - have rediscovered the joys of populist socialist economics and of hammering the IMF.

With the help of the trade unions, they hope to mobilise public opinion to counter what they call "anti-poor" policies.

Worst of all for the government is that many of the ruling Congress party's members of parliament share the doubts of the left about India's conversion to market economics and the slashing of subsidies.

The opposition's hope is that this build-up of pressure will force Prime Minister Rao to abandon Dr Singh or his chief advisers, or force the government to back down from the more unpopular measures.



In his budget last July, inflation, which he said would come down to 9 per cent by March, is at 12.13 per cent and has yet to absorb further increases in administered prices.

Industrial production has slumped from 8 per cent growth last year to below zero this year. The growth in real GDP has dropped from the 4 per cent expected by Dr Singh in his last budget to 2.5 per cent. Private forecasting institutes estimate probable real growth for next year at between 1.6 and 3.9 per cent, meaning that India will for the first time in 15 years have two consecutive years of such low growth.

The government's strongest card is that none of the politi-

cal parties wants an immediate election and is unlikely to push for a vote that could bring down the government.

Its other strength is that it has plentiful support from the IMF and the World Bank, which see India as a major test case of their policies and therefore seem likely to be more generous with funds and more accommodating in negotiation than they would be with other smaller developing nations.

As agreed with the Bank and the IMF, the budget's main task is to bring down the fiscal deficit while accelerating structural reform. Unless the deficit is cut (the target is to reduce it to 5 per cent of GDP in 1992/93 from 6.5 per cent this year), inflation will not fall. Lower

inflation would enable the government to bring down interest rates and thus ease the recession in industry.

The priority the government is giving to bringing down inflation means that the bulk of the cut in the deficit will come from cutting expenditure.

Dr Singh is anxious to avoid new taxes that could add to inflation, though he wants to widen the tax base to bring in rural and urban groups who currently pay no direct taxes.

The cuts in expenditure will have to come from reductions in subsidies (particularly fertilisers), curbs on government employment and from reducing budget support to the public sector. It is over these measures that Dr Singh will face the toughest opposition.

His task is made more difficult by having to combine fiscal stabilisation with cuts in tariff duties. The budget will give the first public signal of how far the government is ready to go in opening up the economy by reducing protective tariffs, which in India average more than 110 per cent.

But, as customs duties provide almost 50 per cent of government revenues, Mr Singh will need to offset tariff cuts by raising excise duties, a move that will meet fierce opposition from domestic manufacturers.

## Tokyo rejects China's claim over islands

By Robert Thomson in Tokyo

JAPAN HAS strongly condemned a formal claim by China to a group of disputed islands in the East China Sea that Beijing now says could be defended with force.

In a rare public criticism of Beijing by a Japanese leader, Mr Ichiro Miyazawa, the prime minister, said yesterday that a new Chinese law asserting control over the Senkaku Islands is in breach of an understanding reached between the two countries.

China refers to the five uninhabited islands and three reefs as the Diaoyutai group, and has claimed that a beacon built on one island by a right-wing Japanese group - the Senkaku Islands - is in breach of an understanding reached between the two countries.

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about 300km east of Taiwan and 300km west of Okinawa.

Mr Miyazawa said yesterday the dispute was "closed," implying that Japanese sovereignty has already been asserted.

Mr Koichi Kato, the chief cabinet secretary, said the Chinese claim was "unacceptable."

The new legislation, apparently introduced at the urging of the People's Liberation Army, provides for China to evict "trespassers" and asserts Chinese control over the Spratly Islands in the South China Sea, which are contested by Taiwan, Vietnam, Malaysia, Brunei and the Philippines.

On Wednesday, the Japanese embassy in Beijing protested to the Chinese government, while China's ambassador to Tokyo was yesterday called to the Foreign Ministry to hear a formal complaint from the Japanese government.

Neither country wants to be drawn into more exchanges of protests over the islands, but they remain a potential source of conflict in the region.

Tokyo officials expressed dismay that the controversy comes as the two governments are preparing to celebrate the 30th anniversary of the normalisation of their relations.

## NEWS IN BRIEF

## Zimbabwe plans to seize whites' land

Zimbabwe's government tabled a bill in parliament yesterday which would seize more than half the land owned by white farmers and distribute it to black peasant settlers. Reuter reports from Harare.

The 4,500 white farmers fiercely oppose the bill, which would forbid them to challenge cases of unfair compensation in court. They stand to lose 5.5m hectares (13.6m acres) of their 10m hectares of prime agricultural land if the proposed legislation is passed without changes.

## Iraq 'hiding nuclear secrets'

Iraq continued to withhold information from UN inspectors about its weapons of mass destruction and nuclear capability, contrary to assurances of co-operation, the head of the United Nations team reported yesterday, writes Michael Littlejohns, UN Correspondent in New York.

Mr Rafi Ekeus, chairman of the commission charged with dismantling Iraq's most dangerous weapons, said that prohibited, previously undeclared ballistic missile materials were discovered by the UN at two sites even as discussions were taking place with Iraqi officials in Baghdad last weekend.

## Gulf war 'damaged environment'

The Gulf War caused irreparable damage to the environment and its legacy poses a serious health hazard, according to a Greenpeace survey released today.

The war "has resulted in an unprecedented disaster for the region, which has been left with a serious impact on the sea, land and atmosphere that will take years to heal," the group concluded. The Meteorological Office in London has said its studies of the region indicate the damage is not as bad as first predicted, although long-term effects could take years to emerge.

## Kuwait to invest in E Europe

Kuwait plans to invest \$300m in eastern Europe in the long term, mainly in the energy sector, its ambassador to Austria said yesterday, Reuter reports from Vienna.

The emirate would buy companies or stakes under privatisation programmes with which reforming countries were seeking to modernise their oil industries, update refineries and run service stations, Mr Abdul Hamid Abdullah Al-Awadhi said.

## South Korean farm deficit

South Korea's customs-declared trade deficit in agriculture, forestry and fisheries rose 16 per cent to \$6.76bn last year from \$5.82bn in 1990, provisional trade ministry figures showed, Reuter reports from Seoul. The total deficit was \$9.65bn last year.

Exports of agricultural, forestry and fisheries goods were \$3.06bn in 1991 while imports stood at \$9.82bn, against \$3bn exports and \$3.82bn in imports in 1990. The rise in the deficit was attributed partly to a sharp increase in imports from China.

General Edi Sudrajat, army chief of staff, makes a point at his Jakarta press conference yesterday

## Six found guilty over East Timor massacre

INDONESIA'S army said yesterday it had found six soldiers guilty for last November's massacre of civilians in East Timor and would court martial eight others. Reuter reports from Jakarta.

General Edi Sudrajat, army chief of staff, announcing the findings of a special military council investigating the November shooting, told reporters that a further five

soldiers were being investigated.

An earlier government-installed national commission said the troops killed about 50 people, while witnesses said at least 100 people died when soldiers fired into a crowd of East Timorese independence demonstrators attending a funeral.

The report of the national commission put much of the blame on the security forces

and yesterday's announcement should help to appease Indonesia's major aid donors, who have demanded that soldiers be punished for their role in the shooting.

Those found guilty include two generals - the former East Timor military commander and regional military commander - who were relieved of their posts in late December.

Of the six, General Sudrajat said three had been dismissed from the military, two had been removed from active duty but had been allowed to keep their uniforms, and one was temporarily off active duty.

The eight soldiers being court-martialed include four junior officers, three non-commissioned officers and one private.

## Mongolia plans to free most fixed prices

MONGOLIA said it planned to free nearly all fixed prices next month, an important step towards a market-style economy that could lead to sharply higher prices, AP reports from Ulaan Bator.

Mr D. Ganbold, deputy prime minister, made the announcement at a meeting of Mongolia's main donors. The decision will take effect on March 1.

The prices of rationed goods could rise three, four or five times, he said.

Meat, milk, petroleum, cooking oil, rice and sugar are among the products affected. The prices of flour and some breads will remain controlled until the autumn harvest is reaped, Mr Ganbold said.

The price liberalisation, the third since January 1991, is likely to add to inflation, which is already running at more than 100 per cent a year, according to central bank calculations.

Representatives of seven

donor nations (China, Germany, Japan, Russia, South Korea, the UK and the US), the World Bank, International Monetary Fund and the United Nations Development Program heard Mr Ganbold's announcement. They were in Ulaan Bator for a meeting on Mongolia's growing economic crisis.

The Ministry of Trade and Industry asked the donors for an additional \$200m this year to cover critical imports. The country is already to receive

\$188m of aid in imported goods this year but is expected to deplete those by June.

Analysts said \$450m was far more than the country needs. The National Development Ministry estimated during its presentation that Mongolia's import shortfall would total only about \$87m.

The donor representatives asked Mongolian officials to prepare a more detailed list of priority imports. No new aid was pledged.

## Pentagon urges pressure on Beijing over high-tech weapon sales

By David White, Defence Correspondent, in Singapore

A SENIOR Pentagon official yesterday called on allies of the US to step up pressure on China to curb ballistic missile exports and transfers of nuclear technology.

Mr James Lilley, assistant secretary of defence for international security affairs, said the task should not be left to the US alone.

He hoped Beijing would take the "wise course" of curtailing deliveries in keeping with its decision last year to adhere to the Nuclear

Non-Proliferation Treaty and comply with western guidelines on missile-related sales.

Failure to do so would justify "a very strong demarche" from the US and its allies, he told a conference on Asia-Pacific defence.

His comments followed recent reports of Chinese sales of missile components to Iran and other Middle East countries.

Mr Lilley said the west must also use economic leverage to persuade

North Korea to back down from developing nuclear weapons. Earlier this week, Mr Robert Gates, director of the Central Intelligence Agency, told a Congressional committee North Korea was between "a few months" and "a couple of years" from making a nuclear bomb.

Mr Lilley said difficulties over ratifying and inspection agreements with the International Atomic Energy Agency appeared to be a "delaying tactic" while Pyongyang proceeded

with nuclear reprocessing facilities. He described the latest evidence of North Korean activities as "ominous."

The US, which had already postponed the second phase of planned troop withdrawals from South Korea, needed to maintain a military deterrent, Mr Lilley said.

It had to be made clear to Pyongyang that it would be denied economic assistance and international respectability as long as it pursued its programme.

## S Africa drought 'may hit economic growth figures'

By Stephanie Gray

THE effects of widespread drought on grain production in South Africa could negate the expected recovery in economic growth in the second half of the year, Mr Kraai van Niekerk, the country's agriculture minister, said yesterday.

Mr Barend du Plessis, the finance minister, had been expecting the recession-hit economy to expand by 1.5 per cent this year. However, Mr van Niekerk said: "As a result of agriculture's low production in summer rainfall areas, there is a great possibility the expected growth rate could be practically obliterated in the second half of 1992."

His predictions followed warnings on Wednesday that drought in southern Africa could cause famine in much of the region.

The United Nations Food and Agriculture Organisation said hot and dry conditions in January and February were expected to reduce the total cereal harvest in 11 southern African countries to 16m tonnes, 25 per

cent down on the average.

It said Zimbabwe and South Africa, which normally offset shortages in the area with their own surpluses, would themselves have to import food.

Other than these two countries, Mozambique and Zambia were likely to be most seriously affected.

The FAO said that as much as 2m tonnes of food aid could be needed for southern Africa this year. Total food imports for the region could be as high as 6m tonnes, three times more than last year.

Logistical constraints could further exacerbate the problem, the FAO said, with port handling capacities stretched by unprecedentedly large cereal imports and neighbouring countries sometimes competing for limited rail wagons.

It said meeting food aid needs could be difficult as international attention was focused on emergencies in the former Soviet Union, eastern Europe, Iraq and the Horn of Africa.

## Police captain admits to ordering attacks on UDF

By Paul Weidner in Cape Town

A South African police captain who admits he sympathised with the mainly Zulu Inkatha Freedom Party says he ordered attacks on anti-apartheid activists in 1988, some of the most striking evidence yet of links between the security forces and Inkatha.

Captain Brian Mitchell, on trial for the 1988 murder of 11 mourners at a funeral vigil, said on Wednesday that he ordered subordinates to attack members of the anti-apartheid United Democratic Front (UDF) - a close ally of the African National Congress (ANC) - and was shocked to discover that they had instead ambushed a house filled with mourners.

Anti-apartheid organisations allege that police have often

instigated unrest and sided with Inkatha in township violence which has left over 10,000 people dead since 1985.

The celebrated Trusts Feeding Killings, in which Capt Mitchell is being tried, increased tensions in the Natal township where supporters of the ANC and Inkatha have waged war since the mid-1980s.

Prosecutors allege that Capt Mitchell, who is white, led the attack at the request of a local Inkatha leader. He and another white captain on trial have pleaded innocent.

Five black constables charged in the case also pleaded innocent.

Capt Mitchell said he regarded himself as a soldier engaged in a civil war where the UDF were enemies of the state.

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# Brazil and Argentina look towards June deal on foreign debt

LATIN AMERICA's first and third most indebted countries are on track to secure outline agreements with bank lenders before mid-year. These could represent a significant step towards resolution of the foreign debt problems that have plagued them for a decade, according to bankers.

Brazil and Argentina could secure the outline agreements by early summer, ahead of the 10th anniversary in August of the announcement by Mexico that it could meet its debt: a move which marked the start of the third world debt crisis.

"I'm optimistic that we can get agreements in principle with both governments by June," said Mr William Rhodes, vice-chairman of Citicorp, the US bank that leads the bank advisory committees to both countries. Agreements in principle leave many details to be resolved, and acceptance by almost all bank lenders is required before they take effect. This process usually takes several months.

Bankers have long said that an Argentine deal should be easier to achieve than one for Brazil. "The Argentine deal should follow the text book more closely. Brazil is improving, but it's more of a minefield," said Mr Paul Luke of Chartered WestLB, a London-based merchant bank and debt trader.

The "text book" is provided by Mexico's debt restructuring completed in March 1990, the first large

deal to be completed under the initiative named after the US treasury secretary, Mr Nicholas Brady.

The main difference between the two is the availability of the so-called enhancements, guarantees for interest and capital payments on concessional bonds that the governments will issue to banks in exchange for old bank loans.

Argentina is well placed to cover the maximum \$3bn in enhancements it will need to restructure roughly \$24bn of bank debt and \$8bn of interest arrears. Its expected three-year extended fund facility (EFF) with the International Monetary Fund will trigger extra funds from Japan and other sources for the enhancement pool.

By Stephen Fidler

Brazil, which announced late on Wednesday that it had secured agreement for rescheduling part of its \$24bn debt to government creditors of the Paris Club, has a smaller \$2bn pool available for enhancements on its \$40bn bank debt.

Its 18-month standby loan from the IMF attracts less money than an EFF, a facility unavailable to Brazil until it has met its targets for the standby loan. The lack of an EFF means there will be no funds from Japan, which is supporting the Argentine programme, while the World Bank is holding back money

until it has had time to analyse the success of the IMF programme.

This shortage of funds will have several consequences. The two sides will have to agree for the first time in any Brady-style deal - the phasing-in of enhancements over time. Banks accepting concessional bonds will therefore need confidence in Brazil's longer-term ability and willingness to top up the pool of enhancements.

It also means that Brazil will have to encourage more banks to make further loans rather than take concessional bonds, in part by asking them to put up a smaller percentage of exposure in new loans (probably 15-17 per cent for Brazil versus 25 per cent for Argentina).

This will reduce the scale of debt reduction achieved by Brazil.

That is not to suggest that Argentine negotiations will be problematic. There is concern about inflation - its current IMF standby programme assumes 7 per cent inflation for 1992, while retail prices will have risen by more than 5 per cent in the first two months of the year.

There are significant differences too between the latest Argentine proposal and the banks' response. Mr Lawrence Brainard, an economist with Goldman Sachs and a former leading economic adviser to several bank advisory committees, suggests that banks will not gain any benefits if they push Argentina to make greater concessions.

"The Argentine offer to the banks is even a bit generous leaving only modest room, in our view, for further improvements," said Mr Brainard, basing his analysis on the government's fiscal position. If the banks push for too much, they increase the likelihood that the deal will fail.

He has also pointed out that the economic boost obtained by Mexico following its agreement with banks will probably not be seen in Argentina, in part because the accord is already discounted by financial markets. A deal will mean Argentina increasing interest payments to banks from the \$60m a month it is currently paying, rather than reducing them as in the case of Mexico.

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## Democrats reject Bush package to boost growth

By George Graham in Washington

THE Democratic majority in the US House of Representatives yesterday rejected a package of measures proposed by President George Bush to give an immediate boost to economic growth, before moving on to debate its own package of tax cuts.

The Bush package, a slimmed down version of measures announced in the President's State of the Union message a month ago, included a cut in the capital gains tax rate, an investment tax allowance and tax incentives for first-time home buyers.

The Democrats attacked President Bush for selecting for immediate action only measures which principally benefit wealthier taxpayers, and for dropping the \$500-per-child increase in personal tax allowances which he promised middle-income families in the State of the Union address.

Democrats have, however, had just as much difficulty in agreeing on their own package of tax cuts, and had to tinker with their proposals up to the last minute in the hope of ensuring its passage.

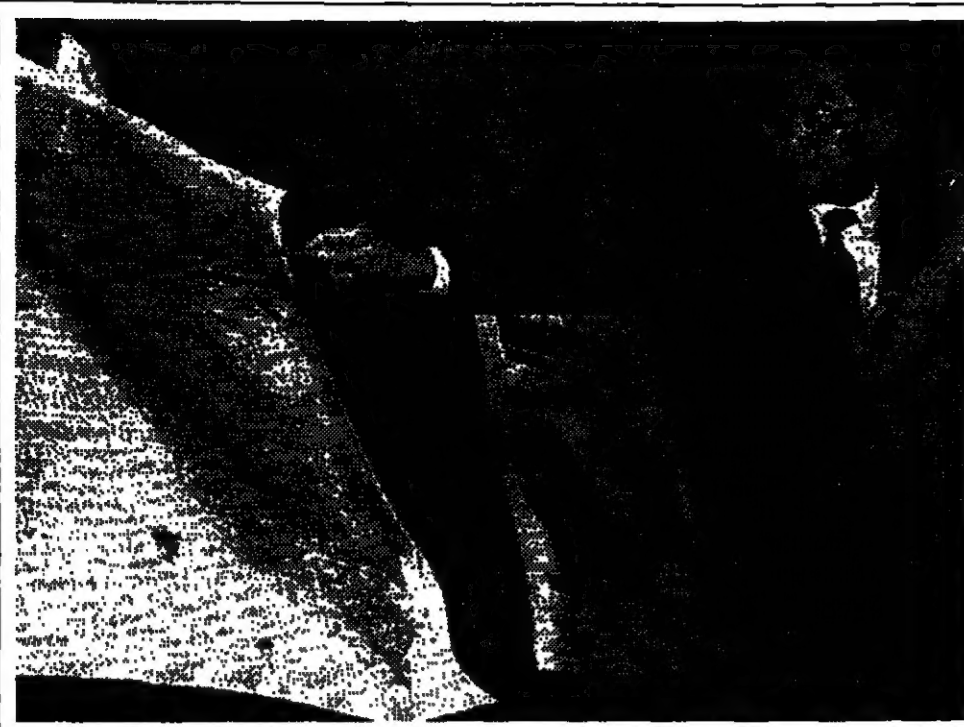
Although their package would index capital gains to inflation - an idea backed by many Republicans - President Bush has promised to veto the bill if it raises income taxes on the rich to pay for a tax credit aimed at middle-income taxpayers.

However, Mr Tom Foley, the House Speaker, said yesterday that he was not convinced that Mr Bush would carry out this veto threat.

The Republican plan was put together with the co-operation of the White House and House Republicans.

Representative Mickey Edwards, a Republican leader from Oklahoma, said the Bush measure fell short of what he wanted but was better than the Democratic alternative.

"We do not need the politics of envy and class warfare," Mr Edwards said. "We need jobs."



President Fujimori at the San Antonio drugs summit points out coca growing regions

## Summit agrees drug-fighting measures

PRESIDENT George Bush and leaders from six Latin American nations yesterday concluded a two-day drug summit in San Antonio, Texas, by announcing measures to promote co-operation in their war against drugs, writes Damian Fraser from San Antonio, Texas.

The seven nations, according to preliminary reports, have agreed to set up a permanent structure in which cabinet officials from the participating countries will meet annually to co-ordinate the fight against drugs. They will

also seek to curb the trade in chemicals necessary for the processing of cocaine, and help each other in spotting and seizing drug aircraft.

They will seek financial help from Japan and Europe to support the campaign.

Pera's President Alberto Fujimori rejected a proposal from Colombia, and supported by other participants, aimed at cutting Latin American cocaine production by 70 per cent by 2005, saying it could not be done without more aid.

## FDA unable to monitor over-the-counter drugs

THE US Food and Drug Administration has insufficient mechanisms for approving and monitoring the safety of non-prescription drugs sold over the counter, a Congressional report warned yesterday, writes Alan Friedman from New York.

The report, by the General Accounting Office, the investigative arm of Congress, found numerous examples of health hazards associated with widely used over-the-counter drugs.

It stresses, however, that while the FDA has full author-

ity to examine the safety and effectiveness of prescription drugs, this is not the case for over-the-counter products.

Members of the House of Representatives small business committee, which commissioned the GAO report, are seeking a more rigorous system under which the FDA can review non-prescription drugs.

The over-the-counter drug market had \$11.2bn of sales in 1990, with more than 125,000 different products available, according to the GAO report.

## Peace is one thing, cash another

JUST FOUR weeks after President George Bush and leaders of a dozen other nations gathered in New York to solemnly proclaim a central role for the United Nations in "the new world order", alarms are sounding over the cost of their grand design.

Members always knew that sending UN troops into the field could be expensive, but a shock wave ran through the Security Council when Mr Boutros Boutros Ghali, the UN secretary-general, submitted his \$633.5m budget for a year-long operation in Yugoslavia.

Although he said that UN military intervention offered the best hope for preventing renewal of the civil war, full deployment of the 14,000-person force has had to be delayed. The US, Britain, France, Russia and China - the five permanent members of the Security Council - want him to pare costs by at least \$100m.

These veto-wielding countries must pay the lion's share - 56.15 per cent - of peacekeeping bills for the privilege of retaining their "special responsibilities" under the UN Charter.

This represents an international treaty binding on all members, yet few states honour their obligations. When Mr Boutros Ghali took over from Mr Javier Pérez de Cuellar at the beginning of the year, only

## The new world order is pulling at United Nations' purse-strings, writes Michael Littlejohns

35 out of 159 members (new admissions by next week will have increased the number to 175) had paid all their assessments. That left a deficit of \$116.5m, equal to 45 per cent of the 1991 budget.

The biggest debtor by far was the US, which also has the highest assessment - 25 per cent - based on a combination of factors including population and gross national product (GNP). The US administration has promised to pay its dues of more than \$500m, but the US Congress still has not authorised funding.

The world body soon will launch its most ambitious peacekeeping enterprise ever: a massive, 16-month-long plan to demilitarise and rehabilitate Cambodia. This is a country with virtually no infrastructure, and the UN will have to bring in even the most basic of essentials. Mr Boutros Ghali has put the total cost, to be paid by assessments, at \$1.9bn.

On top of that, \$800m is needed in voluntary contributions in voluntary contributions to settle 350,000 Cambodian refugees, 170,000 internally displaced persons and 150,000 demobilised troops.

Critics again are shouting "Too Much!", and the secre-

tary-general's appeal for a \$200m down-payment to start the operation has gone unanswered.

UN costs for Yugoslavia and Cambodia together will come in at more than four times the \$700m that UN members were asked to pay last year for peacekeeping. And there may be more expenses to come.

Projected UN peacekeeping in Spain's former territory of Western Sahara during a referendum on its political future is expected to be budgeted at a minimum of \$177m.

A tenuous ceasefire in Somalia brokered by the UN has been hailed as Mr Boutros Ghali's first diplomatic triumph, but a UN operation in Somalia could be costly and dangerous. It might even be unpopular, if a miserly response of only \$30m donated so far to a \$621m appeal for voluntary humanitarian relief is any guide.

Including Cambodia, where an advance group of about 1,400 personnel is already in place, there are 10 peacekeeping operations around the world today, all running large deficits. Thirteen similar mis-

sions have been disbanded since the first was begun in 1948. One is still going strong monitoring the Arab-Israeli ceasefire.

Mr Boutros Ghali, a shrewd diplomat whose no-nonsense style has won critics as well as admirers, foresees those euphoric participants at the UN summit might sing another tune when they had to reckon with costs. He has been mandated to produce by July 1 recommendations for a new, stronger UN in a report that must also address the financial implications.

In the aftermath of the Gulf War, the UN is struggling to fulfil its mandate to eliminate Iraq's weapons of mass destruction, block President Saddam Hussein's nuclear aspirations and ensure that Kuwaitis and others who suffered under Iraqi occupation receive compensation. So far, a commission set up to handle this has received a paltry \$17m. Iraq is supposed to foot most of the bill. But sanctions remain in force, and Mr Saddam refuses even to sell the \$1.6bn worth of oil that the Security Council has agreed he may ship to meet urgent needs. Officials say there is a real possibility that the Commission may have to close shop.

One of a number of top UN officials now crunching numbers observed: "The members want to buy a Boeing 747, but all they're willing to pay for is a two-seater Piper Cub."

DAI-ICHI KANGYO BANK

## DKB ECONOMIC REPORT

February 1992: Vol. 22, No. 2

### Problem-Ridden Japanese Economy—Decelerating Economic Growth, Swelling Trade Surplus, Difficult Financial Operations

The sluggishness in the Japanese economy is increasing. According to GNP statistics disclosed last December, real growth rate for the July-September quarter of 1991 was an annual 1.6% compared with the previous quarter. This growth was lower than the 8.3% marked for the January-March quarter and 2.9% registered for the April-June quarter.

Excepting the minus 0.9% figure recorded in April-June 1989 when introduction of the consumption tax depressed consumption, the 1.6% figure was the lowest quarterly growth since minus 3.4% was marked amid economic slowdown in January-March 1986.

The current economic deceleration derives from stagnant domestic demand in the private sector, caused by lack-luster housing and capital investments (Figure).

Extensive Inventory Adjustment in Progress  
Against this backdrop of decelerating domestic private sector demand, year-to-year production growth peaked at 8.4% in October 1990, followed by a plunge to minus 0.6% in November 1991. With stalling output on one hand, inventories are piling up on the other, noticeably in the electric machinery, general machinery, chemical, and iron & steel industries. This is because the slowdown in factory shipments has left production proportionally high, even though output has been held down in line with the decelerating economic growth.

Extensive inventory adjustment and further production cuts appear inevitable hereafter, as more slowing of demand is expected. And it will likely result in yet a further slowing of the nation's economy.

Under these circumstances, the Bank of Japan cut its official discount rate in December for the third time since the summer of 1991. Because it will take some time before the latest cut will show its effects on the economy, there is a likelihood of growing sentiment favoring still another cut in the discount rate as the economic slowdown intensifies.

Swelling Trade Surplus  
While the slowdown in domestic business activity has weakened Japan's trade surplus has swelled, since January-March 1991, stemming from a higher growth in exports than in imports as compared with the previous year. For the first half of 1991, higher export growth rates were chiefly attributable to the fact that yen-denominated exports, valued in dollars, caused by the overall export value (J curve effect), thanks to a higher yen than one year earlier. For the second half, the major cause was lower crude oil import prices compared with a year ago, which drove down the overall value of Japan's imports. It can therefore be said that price factors played a major role in the growing surplus. Putting aside the price factors, however, import expansion has been lower than export expansion in terms of quantity since July-September 1991, due to stagnant domestic demand.

Even if the price factors cease to exist in the months ahead, the slackening of import growth in quantity is expected to persist in light of current inventory accumulation and expected deceleration of business activity. Thus Japan's trade surplus is likely to continue expanding.

Difficult Financial Operations  
With the slowdown in domestic demand prevailing and Japan's trade surplus growing, there are calls for increased government spending to reinforce domestic demand. Against this backdrop,

financial operations in fiscal 1992 (April 1992-March 1993) will, in all likelihood, become more difficult than ever.

The general accounts budget for fiscal 1992 (governmental draft) adopted last December shows a 2.7% increase from the corresponding figures for fiscal 1991, the lowest growth rate in five years. This is partly a result of reduced revenues for allocation to local governments, in anticipation of stagnant growth in tax receipts because of economic slowdown. Meanwhile, the budget incorporates measures to stimulate business activity, as indicated by a 4.8% increase in general expenditures (including 5.3% growth in public works outlays) and a 10.9% increase in treasury investments and loans.

On the other hand, a provisional tax increase was introduced and the maximum level of construction bond issues was incorporated in order to expand

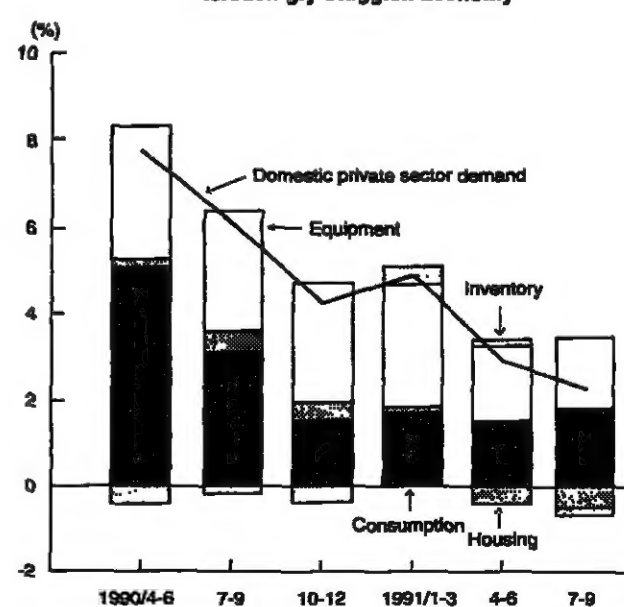
revenues. As a result, dependence on government bond issues resumed a double-digit level at 10.1%, a step backward in the efforts to reconstruct public finances.

There may be calls for additional government spending to boost the sluggish economy within the country and to grapple growing trade friction with foreign nations. It is also quite probable that escalated economic downturn will diminish tax receipts below initial projections, forcing the government to reduce expenditures and/or issue bonds to cover its deficits.

The steering of both financial and monetary policies will therefore be no easy task in the months ahead.

\*Under the provisions of Article 4 of the Finance Act, construction bonds can be floated only for public works, capital subscriptions and loans.

### Increasingly Sluggish Economy



Notes: 1. The line graph shows year-to-year growth rates.  
2. The bar graphs indicate the contribution of each element to the growth of domestic private sector demand.

Source: Economic Planning Agency

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## Tea and Sandwedges?

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## UK NEWS

## UK exports decline as world growth falters

By Emma Tucker, Economics Staff

THE DETERIORATION in Britain's exports to the rest of the EC was largely responsible for the poor trade figures last month, which saw the current account deficit virtually double.

The deficit in the current account, which covers trade in goods, services and certain transfer payments, rose from \$408m in December to \$794m in January — the sharpest increase since January last year.

Trade in merchandise goods — the visible trade gap — worsened by \$385m to reach

\$1.1bn in January compared with \$709m in December. This was mainly due to a sharp decline in the value of visible exports which more than offset weaker January import figures. Visible exports fell by 7.3 per cent on the month compared with a 2.6 per cent fall in imports.

Despite the recession Britain failed to close its visible trade deficit last year with imports outstripping exports to leave a deficit of \$10.1bn. Yesterday's figures suggest the gap is widening.

Exports to the EC — which

account for more than half of all Britain's exports — dropped from \$5.3bn in December to \$4.7bn in January. Much of this could be attributed to a slow down in the German economy. Gross national product in Germany has fallen for three successive quarters. In France growth was flat in the fourth quarter of 1991.

Sluggishness in the North American economies also affected British exports. In the three months to January exports to the US fell by 8 per cent compared with the three months to October and by 2.5

per cent compared with the same period a year ago.

The only area of the world to which Britain exported more in January than in December was Eastern Europe and the former USSR. Exports grew from \$99m in December to \$118m in January.

Elsewhere exports declined. Overall there was a 7.5 per cent monthly deterioration in the value of exports and a 1 per cent fall over the three months to January.

The underlying trend, gauged by looking at the figures on a three monthly basis,

show that excluding erratic, like aircraft and precious stones, the growth in the volume of exports was cut by 12 per cent in the three months to January, exports grew by only 1 per cent compared with the previous three months, while imports grew by 2 per cent.

However, the continuing lack of demand in the domestic economy meant that on the month, imports fell to \$9.4bn compared with \$9.7bn in December.

Imports were 0.5 per cent lower than the previous three

months, but 0.5 per cent higher than a year earlier.

An analysis of exports shows that cars were worst hit. Numbers exported fell 12 per cent in the latest three months against the quarter to October and by 22 per cent on the year.

Exports of chemicals, one of the few buoyant sectors of the economy, rose by 1.5 per cent in the latest three months compared with the previous three months and by 7.5 per cent on the year.

The biggest increase in the quantity of imports was in food, beverages and tobacco.

## Ministers not told of supergun propellant

By Richard Donkin

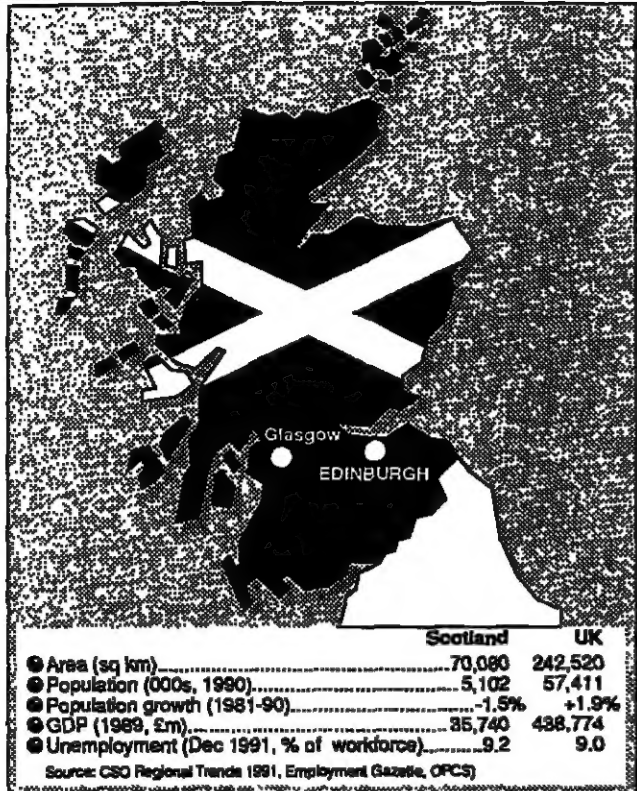
GOVERNMENT ministers were kept in the dark about a large contract to supply explosive propellant for the Iraqi supergun, a senior civil servant admitted yesterday.

Mr Nicholas Bevan, an under secretary at the Ministry of Defence told MPs at the Commons trade and industry select committee investigating the supergun affair said that Foreign Office officials made overtures to the Belgian Government about the order without any ministerial approval or knowledge.

The MOD was told about the order by Astra, the UK munitions company, which had found the propellants deal on the order books of PRE, a newly acquired subsidiary, in the autumn of 1989, six months before British customs officials seized barrel parts for the supergun at Teesport docks after an intelligence tip off.

Mr Bevan said the Astra information was passed on to the Foreign Office but no ministers were told about it. "I saw no reason why ministers should know," he said. He added: "Ministers were not informed. The Foreign Office decided it was not necessary to inform ministers before approaching the Belgian Government."

Mr Alan Clark the defence minister, sitting next to Mr Bevan in the committee said he only found out about the supergun the following April at the time of the seizure. Asked by Mr Jim Cousins, the Labour member for Newcastle upon Tyne, if he was content that such a sensitive matter should be handled exclusively by officials he Mr Clark replied: "Not entirely."



## THE HOUSE OF COMMONS

## Gloom fails to disrupt plans for April election

By Ivo Dawson, Political Correspondent

THE prime minister clearly signalled a tax-cutting budget yesterday as senior ministers privately insisted that the gloomy economic outlook would not disrupt plans for an April 9 general election.

Amid mounting tension at Westminster, ministers close to Mr John Major indicated that the government was ready to press ahead with an election even if opinion polls are running against them.

Backbench MPs, who do not hold government positions, were being urged to keep their nerves steady even if polls, due this weekend, show the political tide moving towards the opposition Labour Party.

There was ill-disguised annoyance at press speculation that Mr Major might want to reconsider his options in the light of recent poll results and poor economic indicators, reinforced yesterday.

By the 15th January trade deficit. The prime minister could delay calling an election until July 9.

Dismissing reports of a rethink as "absolute rubbish", one senior Tory cabinet minister said: "We are not going to take decisions on the basis of two poll results and a couple of nervous backbenchers."

While no final decision has yet been taken, most Conservative MPs concede that the government is now firmly "boxed in" to an April 9 ballot.

Any postponement would allow Labour to claim that the Tories knew they could not win and would provoke irritation among the electorate, one MP said.

It was also increasingly clear that business uncertainty over the political outlook was now a factor reinforcing the downturn by delaying companies' investment decisions.

Few Tory MPs appear to believe that there is much to be gained by holding an election until the very end of the parliament in June in the hope of better economic conditions.

In a rowdy House of Commons chamber, Mr Major employed the clearest language so far to make clear his backing for a tax-cutting Budget. When Mr Neil Kinnock insisted that the Conservative plan to raise taxes, raise expenditure and balance the budget were "disastrous and absurd", the prime minister rounded on his opponent.

"It is quite staggering how terrified you and your party are of tax cuts," he told the Labour leader, adding later that Labour would cripple industry with a national minimum wage and "substantial tax increases" at a time when trading conditions were hard.

Mr Major was equally combative with Mr Paddy Ashdown when the centrist

Liberal Democrat leader challenged him to justify cutting taxes instead of increasing public investment.

The prime minister remarked that, in the past, Liberals had "trusted people with their own money and believed they could make their own decisions."

Mr Major would miss the fact that the party was now aligned with Labour on tax and social issues.

No clear confirmation of the April 9 election date need emerge until two days after the March 10 Budget date, when it is widely assumed the prime minister will go to Buckingham Palace to seek a dissolution of parliament from the Queen.

Mr John MacGregor, the leader of the Commons, is thought likely to proceed with a conventional business statement next Thursday, outlining normal procedures to follow the chancellor of the exchequer's Tuesday Budget.

## Scottish convention debates devolution voting systems

By James Buxton, Scottish Correspondent

THE Scottish Constitutional Convention, which has drawn up detailed plans for a Scottish parliament, will today publicly debate one of its most contentious issues, the system by which the parliament's members will be elected.

The convention, which includes opposition Labour Party and centrist Liberal Democrat party members, but is boycotted by the Conservatives and the Scottish National Party, has not had a full-scale meeting since it concluded its outline proposals in late 1990.

Although the convention's executive committee and working groups have since met regularly, the issue of a devolved Scottish parliament received relatively little public exposure during 1991.

This may have contributed to the rise in support for outright independence, which an

option poll last month showed was wanted by 50 per cent of Scots. This shocked Labour and other convention members.

The new level of interest in the issue of devolution has been heightened by the British pre-election campaign being waged by all the major parties.

John Major, the prime minister, must call an election by July 9 at the very latest.

Labour is prepared to accept a version of the additional member system for elections to the parliament under which two MPs would be elected in each of the 72 Scottish parliamentary constituencies and further members elected from party lists.

But there is a disagreement with the Liberal Democrats on how many additional members there would be and how they would be chosen.

A further issue is how to meet the Convention's objective of ensuring that there are as many women as men in the parliament. Through these questions will be aired at today's meeting the convention does not expect to reach agreement before the general election. The convention will also discuss facilities for MPs.

## Painful hangovers in the land of the everlasting party

Today Michael Cassell completes his pre-election tour of Britain. Before assessing the state of the nation he visits Essex, the epitome of Thatcherism's consumer-led revolution. Against the background of an imminent election he asks if the dreams of 'Essex Man' have been ruined by recession. Can Labour offer a comparable image of affluence? The answers are crucial to the result of a general election which could be the closest run contest since the Second World War

## The mood of Britain



ROSS CARS, one of the flashier motor dealers on along the Romford Road, stands ominously empty; it seems the customers went first, followed quickly by the cars and then the boss.

Trevor Satorre, one of the surviving, cheeky dealers kicking their heels on car lots east of London says: "If you offered a free motor with every gallon of petrol you still wouldn't shift them." He claims business is bad but declines to put his free offer to the test.

Much of the route from the City of London out through Bow, Stratford, Forest Gate and Manor Park towards the county of Essex proper, the land of conspicuous consumption, is lined by unchanging inner-urban neglect.

In spite of appearances, the local economy has until recently been thriving. In places such as Chadwell Heath, the fortunes of first-generation retailers have flourished on the strength of fat pay packets and easy credit.

Beyond Dagenham, with its rows of privatised council homes boasting satellite dishes and festoon curtains, lies Cidea Park and Harold Wood. Here, people like Henry

France, an office equipment supplier, have made a "quick turn" on privatisation share issues and begun to worry about inheritance taxes. Driveways are jammed with Mitsubishi Shoguns and Suzuki Vixens. "Some of these houses need car park attendants," mutters Nesta Beglan, a cleaning lady heading along The Ridgeway.

During the 1980s, the good times rolled in Essex. As a result, it became a great British cliché for base materialism and the butt of jokes in which the local youth are portrayed as sex-crazed simpletons loaded with cash.

Lynne Transom is the real thing; a 22-year old Essex girl who lives in Barking and commutes to work in the City each day. She says many of the jokes "are based on the idea we've got above our station. Talk about a classless society — it's pure mobbery."

In spite of recession, Lynne and her family remain optimistic about the future. "Times are harder but we haven't done badly at all and want to do better." Mykonos, not nearby Leigh-on-Sea, is this year's holiday destination.

But if the 1990s saw a materialistic binge, the early 1990s brought the hangover. Mal-lards, the local jewellers, advertise cash loans against the diamonds or Rolex bought in better times.

"Mrs Thatcher invited every one to the party, then she made them pay for their own drinks and left them to clear up afterwards," claims George Wickham, a former police sergeant from Brentwood.

"We had a brief spell of prosperity but I don't think we've made much real progress."

The plight of those who have temporarily tasted a better life, only to have their aspirations dashed by recession, can seem particularly hard.

At Seven Kings, beyond the town of Ilford, the streets are lined with Victorian villas converted into double-glazed castles. Dozens are for sale.

Roy Ellis, a 50-year old tool-maker, wants £67,000 for his three-bedroom home close to the station. A former council tenant, he has no regrets about buying but needs something cheaper to ease the family budget. "Buying a home was supposed to be a one-way bet. But loads of owners here have had to jack it in."

Ellis is not exaggerating.

Mortgage arrears hearings at Ilford county court rose by more than 75 per cent in 1991, with about half the cases resulting in repossession.

With nearly 10,000 jobless people on the Ilford register, local job centres recently had just 64 vacancies. Winston Simms, an unemployed roofer from Hornchurch, is looking for some sort of building work. "I did well for a bit but I'm right back where I was seven years ago. Isn't everyone?"

In spite of the repossessions and the credit card debts, the answer for most Essex men and women appears to be "no". Working people here have invariably asserted themselves and live their lives the way they want.

There may be anger, a feeling of betrayal borne out of a return to relative hardship but for most there remains more a sense of delayed advancement which they expect to resume.

The optimism is by no means shared universally in Britain and deep pessimism persists in areas which have lost their past and not found a future.

For most Britons, of the 1980s were materially good. Real household incomes rose

by more than a quarter; many people surprised themselves and bought homes, shares and even time-shares abroad.

They became sceptical of the government's ability to intervene and prevent industrial decline; coal mines and steel works were shut down, eliciting human sympathy but invoking a new realism about the value of state-sponsored rescues. One million more became self-employed, though not always because they wanted to. The economic shake-out forced the jobless to become directly dependent upon it. And although people may yet accept the principle of more choice in the public sector, they still turn to the state for education, health and public transport.

By the end of the 1980s, deep reservations also persisted about the legitimate parameters of private enterprise. In the end, higher bills and higher boardroom salaries helped give privatisation a rather shaky reputation.

The "divided nation" of north against south is not a cliché, though this recession has temporarily inverted the old order, with the south facing worst.

In the 1987 election, with

the most notable division, however, it was not purely geographical but also economic. Since 1979 the top half of the population raised its income by four times, the poorer half by only one quarter. The solidarity which bound together those in and out of work in areas of deprivation has also suffered.

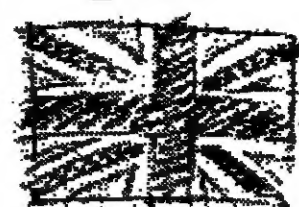
Surveys invariably show Britain as a contented nation but it has the second highest divorce rate in Europe, one quarter of all households comprise a single person, and births outside wedlock have more than doubled in 10 years. The family, another political pedestal of the 1980s, is being redefined.

"Large numbers of people have no-one close to them to talk to, but they now appear more prepared to seek out someone who may help," says Philip Hills, branch director of the Samaritans in Colchester, trying to explain some of the 50 per cent increase in cases on his books.

Ellis adds: "Many have done very well for themselves and their families in recent years. But human hopes and problems remain basically the same."

In the 1987 election, with

## BRITAIN IN BRIEF



## London stock exchange may relax rules

The board of the London Stock Exchange approved in principle a relaxation of its trade publication rules, heralding a reduction in the level of transparency in the stock market.

The decision — part of a three-year plan to overhaul the exchange's markets — marks a reversal of the move a year ago to increase transparency by forcing details of all trades to be published within 90 minutes. Market-makers, whose willingness to quote firm prices at which they would buy or sell stocks lies at the heart of the market, had complained that the 90-minute rule exposed them to loss.

The judgment came despite the refusal of the High Court to grant an automatic right of appeal to Lloyds in its case against Goods Walker Names, who claim the insurance corporation did not take sufficient care in regulating the operation of the syndicates.

## Lloyd's wins court hearing

Lloyds of London has been granted the right by the House of Lords, Britain's highest court, to a separate preliminary hearing on its duty of care to the Oakley Vaughan syndicates.

The judgment came despite the refusal of the High Court to grant an automatic right of appeal to Lloyds in its case against Goods Walker Names, who claim the insurance corporation did not take sufficient care in regulating the operation of the syndicates.

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## New body for securities

A new professional body for the securities industry is to be launched, modelled on institutes in the accountancy and legal professions.

The Securities Institute aims to attract members of the London Stock Exchange, as well as people working in related fields such as investment analysis, corporate finance and investment management.

## Truck workers take pay cut

Nearly 700 staff have accepted a 25 per cent pay cut and 10 days enforced leave without pay, according to AWD, the

small independent UK truck maker based at Dunstable, Bedfordshire. The company said the measures were necessary in the short term to reduce operating costs before starting work on several overseas orders.

## New offshore licences likely

A new round of offshore exploration licences will shortly be announced by the UK, according to Mr Colin Moylan, the energy minister. He said recent discussions with oil operators revealed a high degree of interest, particularly in the so-called "frontier regions" at the fringes of the continental shelf.

## BP unions under threat

Unions at a BP Chemicals plant appear to have lost their fight to retain collective bargaining rights at the company after members voted overwhelmingly against a strike over the issue.

The TGWU general workers' union and the ASU engineers' union had organised the ballot at the Bagin Bays plant in Wales after the company gave them 90 days notice of its intention to end their role in pay bargaining.

## Business urged to back games

Private industry and business have been urged to back Manchester's bid to stage the Olympics in the year 2000.

The cost of staging the games is estimated at £1bn, with half expected to come from government and local authority funding and half from the private sector.

The government has pledged £25m for work to start on facilities needed if Manchester is to launch credible opposition to other candidates including Berlin and Beijing.

## Oil value down

The value of Britain's oil output fell in January for the third successive month because of the weakness in world oil prices, according to the Royal Bank of Scotland.

## Modest inflow in unit trusts

Unit trusts saw only a modest inflow of funds in January, despite the launch of 13 new trusts during the month. Net new money (gross sales minus redemptions) was just £26.8m, the worst inflow figure since September 1990. The number of unitholders accounts fell slightly again to 4.44m.



Symbols of Thatcherism: the road to Essex is lined with car showrooms and the trappings of consumerism, but the recession still bites deep

Thatcherism at its height, Labour made a play for the nation's social conscience. The campaign focused on lower taxes for some or better public provision for all. The Tories claimed they could do both.

Five years ago, Labour resoundingly lost the debate and the vote. This time it is trying the same tactic again, appealing to the voters to follow it on to the higher, more expensive moral ground.

Its real challenge is to convince the voters that, like them, it no longer has hang-ups about wealth-creation and prosperity and that it can deliver, in a constructive partnership between state and pri-

vate enterprise, a better future. Mr John Major, who must strive to sharpen the contrast in political messages when most of the differences seem slight, must demonstrate that unpopular elements of his political bequest have been excoriated.

His task is to promote a kinder Toryism, capable of looking after those knocked off the ladder of opportunity but primarily intent upon promoting individual rights, choices and personal ownership.

If the opinion polls are to be believed, people from the Isle of Skye to the Isle of Sheppey remain divided on which party to follow.

The deal gives HP extra competition from Sun Microsystems, IBM, and others, all of which are vying to set the standard for rise in the 1990s.

Samsung already produces all the main components of its own central processing units, and its performance is available only from the AMO of the US.

John Lett is the author's editor in chief.

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## Samsung in deal with HP

Samsung Electronics, South Korea's largest computer manufacturer, will enter the UK market by offering a range of low-cost PCs based on the design developed by Hewlett-Packard.

The new Samsung machines will be the result of a series of joint venture agreements between the two companies, according to Young Moon Joo, president of Samsung's computer division.

The agreements will allow Samsung to use HP's "non-architectural" design of new low-cost PCs, which will be sold under the HP name.

Business Machines is becoming increasingly popular for high-performance personal computers.

Samsung will sell the machine under its own name but will also sell it under the HP name.

The move to third party manufacturers is a significant step for Samsung, which has previously collaborated with HP on a range of products.

Young Moon Joo, president of Samsung's computer division, said: "This is a significant step for Samsung, which has previously collaborated with HP on a range of products."

The deal gives HP extra competition from Sun Microsystems, IBM, and others, all of which are vying to set the standard for rise in the 1990s.

Samsung already produces all the main components of its own central processing units, and its performance is available only from the AMO of the US.

John Lett is the author's editor in chief.



## MANAGEMENT

Lucy Kellaway pays a visit to the chairman of Cable & Wireless and finds a good deal of image and rather less substance in the sleek modern interior

# When we were very Young



MY OFFICE

Image has always meant a lot to Lord Young. When he was running the Department of Trade and Industry, everything had to be British, in his study at home, where old-fashioned family values are foremost, the theme is traditional. As the most important thing is that the look should be modern.

"This is the office of someone who is looking forward," he says, in case the symbolism had not got through. "A regency-style office means you are looking backward."

The main statement of modernity is a desk and matching coffee table with a top made of lined oak and legs of oddly contrasting Perspex. The angular black leather sofa and chairs, Venetian blinds and cool grey walls complete the picture.

As you would expect from a skilful marketing man, Lord Young has got the tone right: the room is comfortable and light. Even if it is not quite "utilitarian", as he suggests, it is certainly not ostentatious.

Like the man himself, the office is sleek; also like him it is strangely lacking in presence. There is no clue either from his surrounding or from his commentary as to how he has risen to the top in both business and politics.

The only personal touch - and one which points to a sentimental streak somewhere - is to be found on his computer screen. There Lord Young, who is a keen photographer, has input a photograph of his granddaughter as a background to the electronic menu.

Scattered around the room are signs of his previous incarnation. One wall is covered by political cartoons - showing him doing heroic things like cutting through red tape - which he says remind him "of a mispent decade". The joke has the flat sound of one that has been often repeated.

Another trophy is a cheap metal plaque celebrating the "Plain English Award" won by a booklet called "Action for Jobs", which he wrote when he was at the Department of Employment.

A red ministerial box sits on a Perspex side table; inside there are no secret papers (these are in a mighty locked cabinet by the door) but a large collection of tangled

plugs and wires. These allow Lord Young, who is a more than competent typist, to connect his laptop computer to the telephone system anywhere in the world.

On the whole, he seems happy to be back in the comfort of the private sector, and looks supremely relaxed in his dapper navy suit. He is nowhere near so busy as before. His new "leisurely" life as executive chairman involves working from 9 am to 7 pm in the office and taking papers home with him.

He is a great one for lunch and dinner dates, and there are few free slots in his diary for either meal this side of June. He is usually to be found in private dining rooms at the office or at the Savoy Grill "getting a rapport with people, or cementing a relationship".

In his old Cabinet days he had a private staff of 12 people who made sure "that I did not waste a second". Now he gets by with just one secretary, who he says has worked with him for 17 years.

Her version is slightly different. Margaret, who sits in a smaller more cluttered room next door, bristly states it is only 16 years that she has worked for him. "He always gets it wrong," she says with the sort of dismissive tolerance that makes it

clear who is boss. Margaret - like another Margaret in his past - is a capable looking middle-aged woman with highlighted hair, who evidently has considerable sway.

Indeed, the rapport is so good, that he never dictates letters. "She writes all my letters," he says. "If I wrote them, she'd only re-write them for me."

Lord Young - like most managers these days - insists that his door is always open to any of the other directors who share the sixth floor of the post-modern Mercury house. "There are no locks on these doors," he says. Instead there are circular peepholes so that anyone can peer through and see what he is up to.

Back in the private sector, Lord Young no longer scans the papers so carefully. "I used to read them all to see if I was being hit over the head. If I'm being honest, which is a terrible habit - my skin got thinner over the years."

Another difference between this job and his old one, he says, is that these days he is "more accountable for decisions". Shareholders in Cable and Wireless might be pleased he is taking such a keen interest in the bottom line; the taxpayer might regret he did not feel a little more accountable as a politician.



Lord Young chose all the modern furniture in his office himself

## New guide to picking top brains

What do you do when the managing director asks you to look into some new business sector or to solve a management problem? Many people would reply: "The first thing I'd do would be to try to find a person who knew something about it."

Even with the growth of databases, many people prefer the personal approach. But they may still be overlooking the many academics who study industries and business subjects, and who have committed their findings to print.

The problem of tackling this source of expertise has now been eased by the recent publication of a directory of research papers published by academics at most British management schools and business colleges.

Called *Brains*, it lists thousands of academic papers published in 1988 and 1989. It starts with an index under broad categories such as "decision-making" or "retailing". These are then broken down into hundreds of sub-headings (examples: consumer survey) with references to the individual research papers.

These are listed under the names of the colleges or business schools where the author teaches, and grouped in geographical areas of the UK. This is so that people consulting the papers can not only obtain them easily but may even be able to meet the writer: each institution's telephone number is listed.

Diana Griffiths, the publisher, points out that in addition to "refereed" papers, approved as "original" by two senior academics, *Brains* contains details of many "non-refereed" papers, which include articles from less overtly intellectual journals such as *Management Today*. These papers are often hard to find through academic databases.

James Buxton

\*Available from Kilmartin Publishing, 159 Granston Road, Edinburgh EH5 3NL. £150

## Making it a game of skill, not of luck

The training ball is in the government's court. Tony Blair calls for a national policy

If there is to be a skills revolution in Britain, we need a national training policy, not a series of initiatives that come and go with each political whim.

The possibility is there. Both sides of industry are united on what is required. It is now up to the government to define that consensus and give effect to it.

The worst thing a Labour government could do would be to scrap everything that has been achieved and start again. Labour will retain Training and Enterprise Councils (TECs), but will make them more broadly representative of their local communities. They should include senior personnel from local government and trade unions. This is not tokenism. Unless local industry works with local employees, local education providers and other public sector bodies, TECs cannot succeed.

My main difference with the government is that I believe TECs need to operate within a

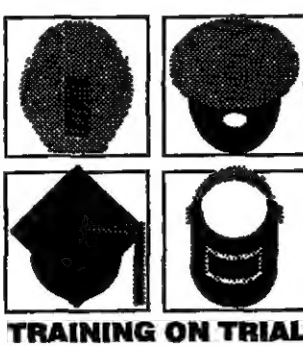
clear national framework. This is not inconsistent with the maximum flexibility in the delivery of training services.

The national policy framework would include the setting up of a national training body - Skills UK - to help deliver the policy effectively. It will involve government, employers, unions and others with an interest in training.

Its work would include setting national targets for the upgrading of skills, which would be binding on government as well as industry. Labour would give a much higher priority to the development of the system of national vocational qualifications (NVQs). The Council for NVQs is doing its best, yet my impression is that NVQs are still not nearly visible enough,

many employers are confused about their scope and impact, and there are genuine problems in their assessment and validity. There should be provision made for the training of those with special training needs who have suffered in the cuts from government support in the last two years.

Labour would conduct an urgent review of how to balance concern that the large sums of public money spent by TECs are properly accounted for, and investigate the frustration felt by many TECs at what they see as over-regulation from central government. Simplifying procedures can make them more efficient. We will consider sympathetically the call by TECs for three-year funding. These and matters such as the exchange and dis-



TRAINING ON TRIAL

semination of ideas and good practice among TECs and the strengthening of sectoral bodies in industry, are the role of national training policy.

We also do not believe a voluntary approach to training will work. We favour legisla-

tion in two specific areas. Around 100,000 young people, possibly many more, leave school every year and go into work without any structured training. Five or six years later, they are in their 20s, unskilled and without a serious career to contemplate.

Tens of thousands more receive training only of the most basic kind. This is a waste of talent that neither the individuals nor the country can afford. Labour has proposed legislation to prevent employers employing school-leavers without a proper training contract.

Secondly, we believe all employers should make some minimum investment in training their staff or make a payment to the local or national training effort. No one wants

to return to the old Industry Training Board grant-levy system, though such a system was perhaps better than nothing. The problem has always been to ensure that employers train, without bureaucracy outweighing the benefits.

Labour's proposal is to establish a common standard definition of training expenditure. Companies would disclose training expenditure in their accounts. Those spending above a minimum level would pay nothing. Those spending below it would pay the shortfall to their local TEC or national body. A similar system has operated in France for more than 20 years with considerable success. Some years ago, we set the minimum contribution at 0.5 per cent of payroll. This is probably too low,

and should there be strong support in industry for a higher target, we would respond favourably.

In no sense is the minimum contribution a penalty. It simply sets a minimum responsibility and gives the company an option as to how to fulfil it. Although very small companies would be exempt, there may be others which would prefer to make a payment to the TEC, which would be used to provide training services for that company, and others within the TEC area.

There would also be help for training those in work in our new fund, "Skills for the 90s", set out at the time of the last budget. This was aimed at two areas: skill shortages and giving employed people the chance to acquire basic skills. The fund would operate flexibly with TECs and others bidding for different programmes that would have different types of funding attached to them.

The author is Labour's employment spokesman.

## TECHNOLOGY

## Samsung in deal with HP

Samsung Electronics, the South Korean company which rivals the leading Japanese makers in memory chip technology, will later this year launch a series of low-cost computers based on chip designs pioneered by Hewlett Packard.

The new Samsung machines will be the result of a series of far-reaching agreements signed between the two companies, according to Yong Moon Jung, president of Samsung's telecommunications division.

The agreements will give Samsung access to HP's "precision architecture" designs, a form of reduced instruction set computing (Risc) technology. Risc technology, invented by International Business Machines, is becoming increasingly popular for high-performance personal computers and network servers.

Samsung will sell the new machines under its own name, but will also sell versions of the processor to third parties.

The two companies have already collaborated to develop a single-chip version of precision architecture: IBM, Apple and Motorola in the US have announced a similar programme to produce a single-chip version of IBM's own Risc chip set.

Although HP retains ownership of the technology, Samsung claims to have done most of the work on the new chip and will make it in its South Korean semiconductor plants for itself, HP and for third parties. It will be the first time a Far Eastern manufacturer has been able to produce high-speed microprocessor chips for the mass market.

The deal gives HP extra volume and market leverage to counter competition from the US makers IBM, Sun Microsystems and MIPS, all of which are currently vying to set the standard for Risc in the 1990s.

Samsung already produces all the main components of PCs except the central processing unit. Processing units for high-performance IBM-like PCs are available only from Intel and AMD of the US.

John Lettice

The author is editor-in-chief of Microscope.

Raymond Snoddy asks if HDTV programmes have any future in Europe's broadcasting industry

## An uphill struggle



An HDTV cameraman in action at the Olympics in Albertville

verted to HDTV.

He is working on The Return of Columbus, the official European Commission high-definition film being made by Thames Television for the Seville Expo in April.

Walther Fitz, a senior broadcasting engineer from ORF, the Austrian broadcasting organisation, is equally enthusiastic. He was involved in the coverage of the women's downhill event at Meribel and believes he was getting more comprehensive and compelling cover-

group set up to promote the high-definition system.

After the Seville Expo, where all the stands will be linked by a high-definition service running at least 12 to 14 hours a day, Vision 1250 plans to move on to the summer Olympics in Barcelona and distribute the pictures to 800 centres around Europe.

Despite the undoubted technical achievement, and the increasing enthusiasm of producers for making programmes in the high-definition format, a

'We have demonstrated it works. Someone has to pick up the ball and run with it'

age of the event with six high-definition cameras than he would have done with 20 conventional cameras.

But as the high-definition images from the Olympic closing ceremony at Albertville faded at the weekend the real question is what happens next. "We have demonstrated that it works. Someone has to pick up the ball and run with it," says Brian Scott, former head of engineering at Thames who is deputy director general of Vision 1250, the EC supported

large number of difficult questions still need to be addressed. Who will start broadcasting a high-definition channel in Europe and what will it show? Will consumers be willing to pay £3,000, at least at the outset, for bulky new television sets or will the future have to wait until large but flat screens are developed?

And perhaps most fundamental of all, have the Europeans struggled to catch the Japanese lead in high-definition only to be bypassed by the

Americans? The US high-definition system is fully digital whereas both the current Japanese and European systems combine the old analogue with digital technology.

EC money is clearly available to back European moves towards wide-screen television using existing D2-Mac broadcasts.

Jean Dondelinger, EC commissioner responsible for audiovisual policy, recently described wide-screen television as "an essential part of the evolution towards HDTV". Sums of between Ecu 800m (£567m) and Ecu 1bn are being talked about over five years to support such a venture.

An "almost final" package on a satellite broadcasting standard directive includes an insistence that only HD-Mac be used for non-digital HDTV transmissions and that only D2-Mac be used for non-digital broadcasts for conventional 625-line television in the wide screen 16:9 format.

Next month Ferguson, the UK Thomson subsidiary, will launch Britain's first wide-screen television which can receive a range of standards including D2-Mac. It will retail at £3,500.

British Sky Broadcasting is considering launching a wide-screen version of one of its subscription film channels. This would involve a duplicate transmission of the channel in D2-Mac.

The decision on whether or not to go ahead will depend on financial support from the commission and a judgment on whether, say, 10 per cent of Sky's 1m movie subscribers would be prepared to pay a premium to see the films in the cinema-style format in which they were made.

In the US the perspective is different. Joe Flaherty, senior vice president for technology at CBS, the US network, warned that Europe should not waste time in planning transition to the new technology but instead adopt an all-digital HDTV satellite and cable transmission system immediately.

Many European engineers are, however, sceptical about how quickly the American system can be turned into a real consumer product.

Fitz of ORF, which last year produced Mozart's Magic Flute and Requiem in HDTV, hopes that he can complete a hat-trick by helping to introduce the new system before he retires in three years time. He was involved in the launching of both black and white and colour television broadcasts in Austria.

## DIY computer architecture

MANY large corporate computer users have decided the time is right to determine the architecture of their systems themselves, rather than allow computer vendors to decide it for them. But how do you go about defining the architecture that best suits the business?

In its recent report Managing Technical Architecture the Butler Cox Foundation, a service provided by the CSC Index Group, says that defining an architecture requires a staged approach.

To begin with the company should establish the corporate-level policies that govern the organisation's IT, then it should identify categories of users and support, and specify the IT platform requirements for each class of support.

Once the most appropriate scenario is tested, a migration plan should be developed and the architecture continuously reviewed in the light of business and technology changes.

The most difficult task, according to Butler Cox, is to work out the right relationship between the architecture and the business's needs.

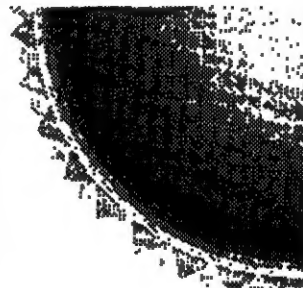
## Brainwaves speak out

IT may sound like something out of a science fiction film, but researchers in Australia are developing ways of using the latest neural network computer technology to analyse brainwaves in such a way that people who are unable to talk or move can still communicate.

Richard Clark, a lecturer in psychology at Flinders University, in Adelaide, is using the artificial intelligence technique to interpret the electrical activity in the brain to give simple answers, such as "yes" or "no".

Although it is relatively easy to measure electrical activity in the brain, each person's brain waves are as individual as fingerprints. Neural networks, however, learn the various brainwave patterns for each person, so they can teach themselves to recognise the responses.

Patients wearing the specially devised electro-cap, containing devices to measure brainwaves, are trained to think simple answers in response to a series of questions. Having conquered a



WORTH WATCHING by Della Bradshaw

## Traffic cops on the digital beat

THE digital networks that will distribute voice, data and video services into homes of the future will need very fast chips to act like the silicon equivalent of a traffic policeman, allowing connection to several selected services, writes Paul Taylor.

IBM researchers, at Yorktown Heights, New York, have developed such an ultra-fast switch chip that can handle data at the rate of 5bn bits per second - more than double any previously reported rate - in each of 16 channels simultaneously. This gives the chip an overall data rate of 80bn bits per second - equivalent to transferring the text from more than 18,000 average-sized novels in one second.

Other potential applications for the chip include acting as a central high-speed data traffic controller in a multi-processor network system.

IBM researchers built the experimental chip around a unique three-device cell - comprising two transistors and one resistor - which allows cells to be packed much closer together. As a result the new chip offers higher speed and lower power consumption than today's chips which use cells with five transistors each.

AN ELECTRONIC meter maid system, developed in South Africa, could soon find its way on to streets around the world, alerting traffic wardens to motorists who overstay

their allotted welcome. Developed by Telkor, of Johannesburg, each electronic meter monitors parking in up to four carefully labelled parking bays. When the motorist inserts the money into the appropriate slot, an electronic display shows the time allotted. When that time expires the meter begins to flash, telling passing traffic wardens that they need to write a ticket.

Alternatively, a loop in the road, which monitors parking in the four bays, can be used to send the information to a central computer, so that a traffic warden can be dispatched to catch the culprit.

THE business executive who wants to perfect his or her understanding of English could take advantage of a training package developed in Sheffield by System Applied Technology.

The Desktop English package is based around a word processor, but addresses each of the four skills needed - reading, writing, listening and speaking.

The software is divided into five sections: business English, which can be tailored to specific industries; social English; and general English. The interactive package caters for students of all levels, using an in-built library of authentic resource material, such as newspaper articles, memos, minutes of meetings, reports, train timetables and more.

JAPANESE commuter trains are infamous for their overcrowding. Even though "salary men" on Tokyo's Yamanote line may be too squashed to read their newspapers, they are now able to watch television.

JR East Japan has installed 24 liquid crystal display television sets, each with 8.5in screens, above the windows on the walls of its carriages. More than 1,000 carriages on the line have been fitted with the Sharp mini-screens.

Contacts: CSC Index: UK, 071 405 4285, Flinders University: Australia, 0 201 3011, IBM: US, 914 645 3864, UK, 0705 321212, Telkor: South Africa, 11 444 6000, UK, 020 251 731, System Applied Technology: UK, 0742 768822, Sharp: Japan, 03 521 1221.

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## THE PROPERTY MARKET

## A moving story for big business

By Vanessa Houlder

The blandishments of business park developers are at their most seductive on wet, grimy days in London, when the trains are delayed and escalators on the London Underground are out of action.

"When you look at our cities today, isn't it sensible to be on the outside looking in, rather than on the inside struggling to get out?" says Arlington, one of the largest business park developers in Britain and a subsidiary of British Aerospace.

Glossy brochures depict well-groomed executives enjoying a sunlit world of landscaped offices, "trim trails" and recreation centres, free from the hassles of conurbations.

With some 10m square feet of business park space let throughout the UK each year, the message has clearly made its mark. However, the theory is often better than the practice.

Debenham Tewson Research, a property adviser which has examined the joys and woes of business park tenants, found that many missed the shopping, leisure facilities and access to public transport to be found in cities.

Even Stockley Park near Heathrow, probably the best business park in the UK, inspires mixed feelings. Its tenants were lyrical about the park's proximity to Heathrow, a mere 10 minutes away, and the peacefulness and architectural splendour of the landscaped white pavilions in which they work.

However, the park has only a handful of shops. And driving to the high streets of nearby Uxbridge or West Drayton is time-consuming and fraught with parking difficulties. "It makes it very difficult if you are trying to run a home as well as work," says an employee of BP Exploration which

moved to Stockley last summer.

Many business parks are relatively isolated and lack access to good public transport. Tenants are therefore dependent on cars; this can be tiresome as it commits people to using the surrounding network of motorways. Visitors to isolated parks also encounter transport problems. They are frequently stranded at the local railway station. Bus services are slow and it is often difficult to catch a taxi. Visitors arriving at Heathrow airport find it difficult to persuade taxi drivers to give up their place in the

lengthy taxi queue for a mere 10-minute journey to the park.

The environmental credentials of business parks are often exaggerated, say critics.

Business parks promote car use, are situated in pleasant countryside and undermine the vitality of cities. The extra congestion caused by business parks, particularly in the south-east, is prompting some planning authorities to consider restrictions on the parking provisions of the parks.

The switch away from "the great car society", the tightening of planning rules and tenants' dissatisfaction with their relative isolation may change the nature of business parks. A couple of urban parks that can plug into a town's public transport system have been proposed. And developers are talking about "fourth generation parks" large enough to attract the ancillary amenities needed to satisfy former city-based

office workers.

The case against the present generation of business parks is one point that emerges from a relocation survey carried out by the London Chamber of Commerce and Industry for Markheath, a property developer. Most companies that wished to relocate preferred town centres to out-of-town office parks, primarily because of the availability of public transport.

Access to public transport was regarded as very important by 73 per cent of respondents and only 2 per cent felt it was unimportant. Some 75 per cent of respondents thought that an out-of-town office park location was not important. "The need to be on the public transport network and close to shopping and leisure facilities would seem to be more important to firms than an efficient and isolated business environment," said the report.

But even if business parks appeal to a minority of companies, they take a share of a very large market. The London Chamber of Commerce survey found that 15 per cent of the capital's 1,000 largest companies were planning to move out of central London within the next three years. The average relocation involved about 200 employees, the report stated, meaning a potential loss of some 20,000 jobs in London mostly within the next 18 months.

About two-thirds of the 145 companies intending to relocate want to stay

within the south-east and nearly half of them want to move within the M25 area. The south-east is preferred because of its pool of skilled labour, easy access to the region, and the presence of other related businesses.

The most common reason for relocating was the inadequacy of companies' existing premises. The need to rationalise their operations and bring staff together from scattered buildings vied with the need to cut overheads - such as rents and rates - as the next most common reason for relocation.

Only four companies cited the level of wages in London as a factor in deciding to relocate. One telecommunications company said the rent it was paying on premises in the City to accommodate 25 people was almost as much as the amount paid for an outer London site housing 300 staff.

The relative unimportance of high London wages as a factor in relocating was surprising, the survey stated. In fact, the impact of a London weighting of £3,000 was equivalent to a cost difference of between £15 and £30 per sq ft of office space.

Disatisfaction with London - mainly its inefficient transport system, overcrowding and, curiously, poor staff morale - was also cited as a reason to move away.

Most of the relocations revealed by the survey were conceived at the height of the property price boom in the late 1980s. Since then recession and the fall in property prices have blunted the drive to move out of London, the report states.

Copies of the report *Moving Out* are available for £10 from Markheath, Markheath House, 31 St George Street, London W1R 9SA.

## The bulk of companies intending to relocate want to stay within the south-east

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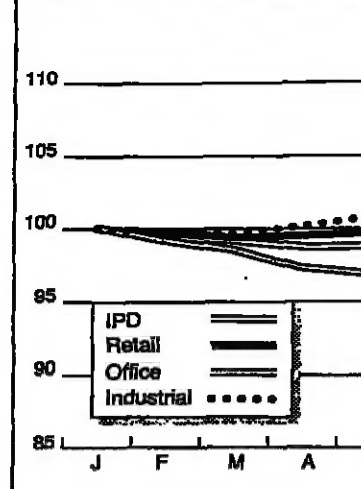
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## IPD monthly index

Total return index January 1991 = 100



## Slight upturn augers well

The first set of monthly figures produced in 1992 by Investment Property Databank, a property research group, shows signs of a slight improvement, following a shaky end to last year.

The total return for January was 0.3 per cent, which resulted in a year-on-year total return of 0.4 per cent. This was the first positive year-on-year return since July 1990 and an increase of 1.2 per cent on the previous month.

The year-on-year figure for

capital value growth also increased, from -7.9 per cent in December to -6.9 per cent.

The decline in rental value for the year to January was 4.2 per cent, a less pronounced drop than in previous months.

A comparison between the sectors showed that industrial property returned the highest return in January, 0.9 per cent, followed by retail with 0.5 per cent and offices at -0.2 per cent.

Retail property made a poor showing in January with a fall

in both rental and capital growth to -0.1 per cent and a fall in total returns to 0.5 per cent. Yields moved outwards by 0.11 percentage points to 8.5 per cent.

In January, the office sector registered a -0.9 per cent fall in capital values and a total return of -0.2 per cent. Yields moved out to "within a whisker" of 10 per cent.

The industrial sector made a total return of 0.9 per cent for the year to January of 8.0 per cent.

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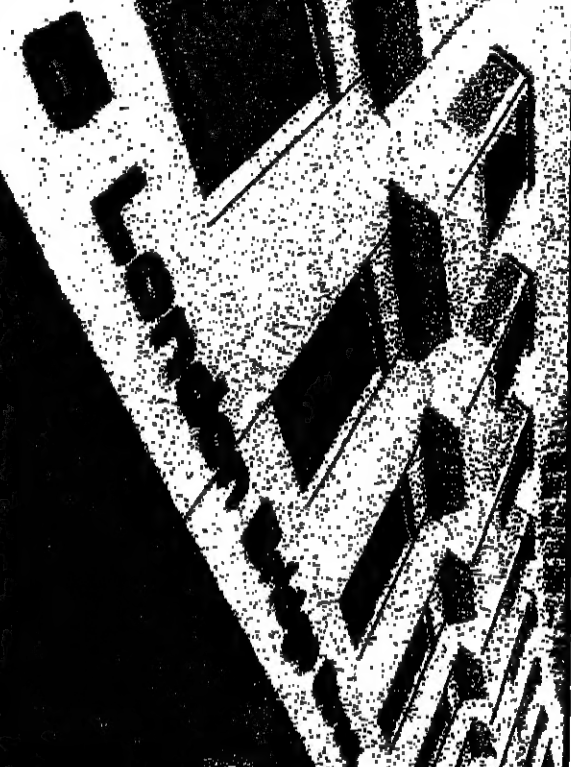
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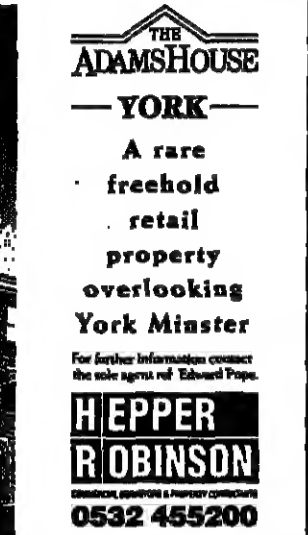
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## ARTS

## Manon

COVENT GARDEN

Manon is the role for which a ballerina might kill. The girl's sexual charm, her innocent eagerness to have her worldly cake and eat it, and the lush rewards of duets and solos, are as alluring for the dancer as the diamonds with which Monsieur G.M. buys Manon. But an underlying strength of the part in Kenneth MacMillan's realisation is that the character exists in closest physical and emotional rapport with des Grieux, with Lescaut, and with G.M. *Manon* is a show-piece for its men as for its heroine, and for the dramatic resource of an entire company, and it is a continuing assertion of the Royal Ballet's integrity as an ensemble that the drama should still, after 18 years and 121 performances - have such urgency in the theatre.

Memorable interpretations in the past have stressed the varied appetites - for money, for sensual gratification, for security - that unite Manon and her brother with the hapless des Grieux, and with G.M. So it proved again on Wednesday night when Viviana Durante and Ipek Mukhamedov were the lovers, and Stephen Jefferies and Derek Rencher appeared as Lescaut and G.M. We saw, of course, a quartet of superb theatre artists, playing at their peak. Durante's Manon now has even greater sexual allure: the glances she casts at the rewards her beauty will bring her is immediate, teasingly alert.

An added dimension has been given to this portrait by the rapport that has evolved during the past season in part-

nership between Durante and Mukhamedov. He is not only a wonderfully secure and sympathetic cavalier in the mechanics of double-work, but his dramatic intelligence gives savour to every least action. Their pas de deux throughout the evening were absolutely attuned; they dared everything in emotional and physical response, and ecstasically believed. "All for love" is their cry, and the tensions between their passion and des Grieux's decency, the irresistible pull of Manon's temperament and beauty, fuelled a magnificent joint interpretation. Both artists also savour the choreography, delight in its nuances, and it is especially rewarding to watch Mukhamedov exploring dances made for ever a more forceful of the tale, and Rencher's portrayal of G.M. more suffused with lust. Grand interpretations, beautifully judged. From the company no less authoritative playing, with Fiona Chadwick most happily seen as Lescaut's mistress, enduring the hazards of the drunken pas de deux with determined grace, as if unflustered at the prospect of being dropped on her head.

Clement Crisp

## Philharmonia

ROYAL FESTIVAL HALL

Suddenly Poulenc is box-office. In the past few years, the posthumous Poulenc wave has become a considerable groundswell. Public persons keep emerging from the closet to confess to adoring his music. The excellent evening Charles Dutoit's concert with the Philharmonia on Wednesday (sponsored by NCR) was surely enhanced by the promise of Poulenc's piano concerto; Dutoit and the pianist Pascal Rogé are greatly admired musicians, but not automatic sell-outs - and the rest of the programme was only Jacques Ibert's once-popular *Escapes*, post-impressionist postcards, and Berlioz's evergreen *Symphonie fantastique*.

Just why Poulenc's music - shamelessly appealing, innocent of theoretical pretensions, more and more backward-looking as he went on (though almost always from an ironic distance) - should strike such a chord with us now is a topic for musical party-chat. He mined only a few special, expressive veins, though intensively. Much of his inspired best is in his songs, for which you need literate French to appreciate them at full value. (An odd fact is that he was the nearest thing ever to a natural FT composer, being a pampered scion of the "Rhône-Poulenc" Poulencs.)

The 1949 piano concerto is not among his best works, no more than the *Symphonietta* that the BBC commissioned from him a bit earlier. The ageing composer had become self-conscious about his uncertain grip on "pure" musical forms, when he hadn't a text or a scenario to set his

course; the Concerto and the *Symphonietta* are studded with characteristic ideas, arranged in hopefully "symphonic" patterns. Rogé rightly went for character. He is a Poulenc-player with a fine, unimpeachable command of the idiom - brisk, sparkly, extrovert, ludd - and Dutoit matched him. When the surface is so well polished, the composed, wistful feeling speaks for itself.

In Dutoit's hands Ibert's fetching *Escapes* went into Technicolor, with a determined touch that sacrificed some of their throwaway charm. (How simple they sound now!) - and yet there were hundreds of other composers who exploited the same post-impressionist manner to utterly negligible effect. With the Berlioz, one began to wonder whether Dutoit's famous adherence to strict style hasn't been compromised by his newly international career.

Most of the symphony was loudly dramatic, even hectoring. Suspenseful pianissimo, an essential Berlioz resource, were all too rare. As always, Dutoit set every silent musical idea in high relief (and the first movement alone is chock-a-block with bolder ideas than any other music of its time, though we've grown accustomed to them now). Yet the soulful, extra-musical intimations that Berlioz meant to capture remained stubbornly inaudible: he heard nothing much beyond the notes flung at us which for a *Symphonie fantastique* amounts to being short-changed.

David Murray



"Out of the trees to the south rose a tall fluted dome, moon-lit blue against the deep-toned verdure and the slaty frown of a storm on the Hindu Kush." That, of course, is Robert Byron describing Balkh (pictured above) in *The Road to Oxiana*, an account of his winter journey through Iran and Afghanistan in 1933-34.

Rereading it after 20 years I cannot think that anyone has ever surpassed Byron at evoking monuments in their landscape setting. But Byron was also a photographer of talent: this weekend is the last chance

to see some 80 fascinating photographs in *Along the Golden Road to Samarkand: Photographs of Monuments in the Middle East* by A.W. Lawrence, T.E. Lawrence and Robert Byron, at the Courtauld Institute (071-873-2526).

Of this trio, Byron's photographs alone have real distinction. T.E. Lawrence was a keen photographer, but his shots of Azraq in Jordan - his base in November 1917 for operations against the Damascus to Baisan railway - and the streets of Jidda, are pretty unremarkable. However, Lawrence fanatics may like to know that this set of photographs are the best examples that can be seen. They are printed from the original glass negatives given by A.W. Lawrence (younger brother, photographer, and archaeologist) to the Conway Library at the Courtauld Institute.

The Byron photographs, however, are sensational, all the towers and minarets and mosques he describes in his travel journal - and more. Some few of these places may look better than when Byron saw them, thanks to restorers.

But many look infinitely worse, thanks to untalented restoration and, in Afghanistan, to Russian carpet-bombing. What has become of the remaining minarets of Herat? Byron's thousand or so photographs, which include Russian architecture in the 1930s, is nothing less than a publisher's goldmine, with or without the homosexual erotica which has apparently disappeared - into Professor Anthony Blunt's private collection.

P.M.

## A couple of lustrous potters

Sutton Taylor makes lustrous pots of unforgettable beauty. For years now I have only seen single examples of his pots and looked forward to a major show. The Oxford Gallery has now mounted a large exhibition of more than 30 recently-made pots by Taylor (until March 18: 0865-242731). A self-taught potter, Taylor was born in Yorkshire where he still works. He first became attracted to working in clay while teaching art in Jamaica. Once back in Yorkshire, he experimented with lustreware, digging the local red clay and making his own material. Now in his forties, Taylor has a keen following and has seen his pots bought for public collections around the world.

Lustreware is a famously capricious technique. It involves firing pots three times, the last time creating a thick, sooty atmosphere in the kiln so that the glazes and lustre melt and fuse. If the heat is too intense, instead of settling into the surface of the vessel the metal salts vaporise and disappear. No two pots are ever the same, and batches are horribly frequent.

Alan Cagier-Smith, whose work is on permanent show at the Aldermaston Pottery (0734-713879), is the name which first comes to mind in connection with lustre

ceramics. Another marvellous potter, it was Cagier-Smith's determination to ignore what was fashionable that eventually made lustreware respectable again among the cognoscenti after many decades of being regarded as "common" - on a par with liking coloured wineglasses.

A Taylor pot could never be confused with a Cagier-Smith, although both potters throw vessels of classically elegant shapes. However, Cagier-Smith's pots are always imbued with his sense of the past, in particular his scholarly appreciation of Islamic and Hispano-Moorish traditions of pottery. He paints pots with the linear flourishes of a calligrapher.

Taylor, on the other hand, is like an abstract painter. Often the design covers the whole surface. The palette is subtle and rich, gleaming with the metallic resonance which comes from glazes made from compounds of gold, silver, platinum, tantalum and copper. Stray patches of dull gold glint here and there, and as you tilt a bowl to marvel at its uncanny lightness, it shifts. On the inside of one big bowl the colour shifts from deep rose to bright blue, an effect caused by copper reoxidising at a different rate over the curved surface. Yet even Taylor's brightest pieces

are carefully controlled, never garish.

Taylor is a constant experimenter. In this exhibition for the first time he shows porcelain bowls. These, to my eye, are indistinguishable in appearance from the earthenware. However, in technological terms this is an important achievement. It had been considered impossible to lustre porcelain because the glaze requires a higher firing-point than pottery. Lustre, which can only be fired to 750 degrees, was therefore applied to porcelain pieces as a surface enamel. Taylor has managed to reduce the melting-point of glaze on porcelain. However, as one might expect of a canny Yorkshireman, he is not prepared to reveal the secret of how he does it.

The small porcelain bowls are red-purple, a favourite shade, with bands of silver on the feet. Among the more exuberant designs I was much taken by a little conical bowl blazing like a sunset with indigo and salmon, and by a delightful bottle, neat as a bullfinch in crimson, black and grey. Sometimes Taylor is clearly inspired by gardens: two plates almost seem to sway with shadowy leaves and grasses, muted in sage-green, greys, blue and lilac.

Patricia Morison

## Little Village

HAMMERSMITH ODEON

It is all too tempting to pass off Little Village as the most recent incarnation of the hapless phenomenon of the supergroup, as if memories of the Travelling Wilburys and our own dear Notting Hillbillies had not been sufficient warning in recent years, and the raggletaggle ghosts of Crosby, Stills and Nash weren't still going through the motions often enough (they threaten a London date in May) to haunt everyone's dreams. But a line-up of Ry Cooder, John Hiatt, Nick Lowe and Jim Keltner deserves some kind of superlative and the closest attention, not least because Little Village is the first band in which Cooder has been officially enlisted.

Though Keltner is arguably one of the finest drummers in rock, and Lowe's bass-playing is tight, propulsive and irresistibly characterful, their London debut at

Hammersmith was dominated by Hiatt's raw-boned, lustily wrought singing and Cooder's magical guitar work. As their eponymous debut album (on WEA) predicted, maybe it was all a little too cool and controlled. The new songs happily rummage through country and folk rock, soul, r and b, and good old Southern funk. They produce a mixture that does ample justice to Hiatt's delivery - he is not a singer to let an ounce of meaning or expressive weight go begging - and which at its most distinctive sounds like a tight, bonest reincarnation of Little Feat, with whom Cooder played as a guest in the 1970s.

There were moments though when everyone seemed a little too well behaved, as if the material from the new album, varied as it is, became too constricting a

format for such sparky performers; Keltner in particular seemed restrained, and the music-making rarely took wing. In the end it was the memories of Cooder that one took away - his ability to turn the most basic guitar solo into something richly strange, his powers to drive a piece of rhythm and blues as though the style had just been invented; the sheer imagination and instinctive verve of everything he does. That even surrounded by all that collective creativity, his version of his own old "Borderline" should have been the evening's highlight, suggests that as a band Little Village have yet to find their personality, even though as a showcase for Cooder's incomparable talents they amply justify their existence.

Andrew Clements

## ENO revivals

LONDON COLISEUM

Two of the February revivals at English National Opera have, at some time or another, been connected with anniversaries. The highly-praised *Xerxes* was originally mounted in 1985 to mark 300 years since Handel's birth and now that has been joined by a revival of Rossini's *The Barber of Seville* for his bicentenary, which falls at the weekend.

Unfortunately the latter is not much of a birthday present, especially to a composer who was a leap-year baby and deserves all the attention he can get. Both operas were entrusted to producers of known intelligence, but it would seem that there was nothing in *The Barber of Seville* on which Jonathan Miller's rapacious intellectual appetite might feed. The cupboard of ideas was bare from the beginning and this revival offers only a few crumbs of interest.

The main visual negative ones. The production has nothing new or controversial to say about Rossini in general, or this opera in particular, and it confines itself to the old routines. Most of the singers have most of the notes, but if there was ever any Italian brilliance of spirit in which the characters put them across, which seems unlikely, there is little of it left now.

Where any sense of enjoyment surfaces, it is usually commented with the Dr Bartolo of Andrew Shore. This singer is well practised at the Italian buffo roles and his easy assurance in comedy is allied to a welcome feeling for character, in this case making the usually unsympathetic Bartolo a bit of an old woman in an endearing way. The loving look that he gives Rosina at the end, when he knows he has lost her, is really quite touching.

Indeed, it is difficult to

see any serious reason as to why she should pass him up for Peter Bronder's Count Almaviva, whom this production makes a singularly unattractive, pampered dandy. Eirian James is the pretty Rosina, dressed up in pink silk and red roses, the very bloom of innocence with not much hint of the thorns that should lie below the petals; Michael Lewis has the right brightness of manner for Figaro. But neither quite manages to raise the spirits. Richard Angas's unsuitable foghorn of a Don Basilio certainly does not, Jacek Kasparyk conducts.

There is absolutely no comparison between that lacklustre show and the scintillating *Xerxes* which is now nearing its final performances this season. I caught the production on Monday, by which point two new singers and a new conductor had joined the cast, and can eagerly recommend the last couple of showings.

A carefully balanced team has in no way been upset by the newcomers. Louise Winter makes a fine *Xerxes*, who sings with a bright, firm mezzo, and trends nearly along the dividing line between haughty seriousness and absurdity with which the production so amuses itself. Yvonne Howard was a stirring Amastria, who rose confidently to her character's outpourings of revenge. Noel Davis was taking over as conductor and only occasionally lost his soliloquies.

Above all, this is an evening when the intelligent approach is fully vindicated, for Nicholas Hytner's staging is still all of a piece, stylish to look at, unfailingly clever in what it has to say and the way it says it. If only Rossini could have been as fortunate.

Richard Fairman

## Hobson's Choice

BIRMINGHAM REP

*Hobson's Choice* unites two men, each famous for one thing: Thomas Hobson for offering customers no choice of horse at his Cambridge stable in the 1630s; and Harold Brighouse (1882-1958) for writing this one play in 1915. Brighouse wrote 50 others, and eight novels, but *Hobson* is his gift to posterity. This blunt social comedy is treated dependably and wittily by The Birmingham Rep in a production which balances the finesse and the force of Brighouse's message.

The play teems with Brighouse's own family connections and with familiar Lancashire life. *Hobson*, set in Salford, tells the story of a tyrannical father whose daughters rebel and take his matrimonial injunctions to the letter. They marry and leave home. Hobson takes to the bottle, and his turgid daughter Maggie gives him "Hobson's choice" of terms for her return to save his failing health.

Hobson (played by Brian Rawlinson) begins as a champion of common sense inveighing against the gradual increase of uppishness from his daughters. He delivers his prejudices tersely ("you're pretty, but you lie like a gas meter"), and agrees with his friends that "a woman's foolishness begins where a man's leaves off." His daughter

Maggie, superbly acted by Janice McKenzie, is his opposite, the New Woman of the 1880s who proposes to her hapless quarry, Willy Mossop, with the words: "I've been watching you, and you'll do." Mossop (well judged by Tom Watt) grows in confidence alongside her independence.

The play amounts to a series of non-choices constructed by Maggie on the kind of negotiation that puts others in a position where they cannot harm you no matter how badly they behave. But there are tender moments she keeps her original brass wedding ring to remind herself how far she has risen in the world; and on her wedding night, fetches her quaking husband from the parlour couch (in 1915, the Censor's blue pencil hovered over this scene).

The mid-Victorian ethos, all duty and self-help, belies the play's 1880 setting. But the Victorian middle-class concern for the inextricable issues of money, marriage and respectability persists in Brighouse's and in Gwendolyn Hughes' solid direction. The design (Ruairi Murchison) is, like Brighouse's prose, bold and straightforward. The acting elsewhere is brisk, if not always audible. Perhaps the time has come for a Brighouse revival, beginning with the 1909 *Dealing in Fables*.

Andrew St George

## INTERNATIONAL ARTS PREVIEW &amp; EXHIBITIONS

The news that Plácido Domingo is to sing the title role in *Paris* at the Bayreuth Festival this summer has taken many people by surprise. Bayreuth has always preferred to put Wagner centre-stage, rather than pandering to the cult of the star tenor - and to observe how well the festival absorbs the Domingo presence. The fact that Wolfgang's 1989 staging of *Paris* is old-fashioned and bland should make it relatively easy for Domingo to fit in.

The first three Paris performances (August 2, 5, 8) will be sung by Poul Elming, the Danish tenor who made such a strong impression as Siegmund in Wagner's *Die Walküre* in the past two summers, and whose performance should in no way be overshadowed by his older and better known colleagues. The festival runs from July 25 to August 28, and includes a revival

provinces and giving them international fame. His decision to invite Domingo will be interpreted by some as a sign that he is relying on publicity coups to keep Bayreuth in the limelight and make up for its loss of a consistent artistic identity under his direction. Others will say Wolfgang is handing over too much influence to James Levine, whose power at Bayreuth has grown in recent years and who has conducted many Domingo performances in New York.

But Domingo is no stranger to Wagner. He has sung *Paris* in three major houses - the Vienna State Opera, the Met and at La Scala, Milan. Next season he is scheduled to sing Siegmund in a new production of *The Ring* in Vienna. No doubt Bayreuth will hear the kind of thoroughly professional performance for which the Spanish tenor is known the world over. But it will be interesting to see if Bayreuth inspires him to something more than that - and to observe how well the festival absorbs the Domingo presence. The fact that Wolfgang's 1989 staging of *Paris* is old-fashioned and bland should make it relatively easy for Domingo to fit in.

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of Tannhäuser conducted by Donald Runnicles. Anyone who didn't order their festival tickets by last November will find it hard to get hold of them now (PO Box 100282, D-8580 Bayreuth. Telephone information: 0921-20221. Mon to Fri 11.00-12.00).

## EXHIBITIONS GUIDE

**BASLE** Kunsthalle Cliford Still (1904-1980): 37 paintings by the American abstract Expressionist. Ends March 22. Daily.

**BERLIN** Alfred Museum Degeneratz Art: 100 examples of avant-garde German art in the 1930s which tell of the Nazis. This is the first European showing of an acclaimed exhibition originally mounted by the Los Angeles Country Museum. Opens next Wed, ends May 31.

**Bahnhof Westend Flow of Space:** three artists have worked together in their separate media - wood sculptures (W.P.W. Hoffmann), the world's largest intaglio print (Zoe Keramea) and a rusting steel flying machine installation (Detlef Maltwitz) - to create a single environment in the imposing interior of the former imperial railway station. Ends March 15.

**Closed Mon (off Spandauer Damm)** Martin-Gropius-Bau The Jewish World: a major survey of Jewish lifestyle, culture and history around the world. Ends April 26. Daily.

**EDINBURGH** Scottish National Gallery of Modern Art Otto Dix (1891-1969): the Dresden Collection of Works on Paper. This is the first showing

outside Dresden of the city's renowned collection of works by Dix, the foremost German realist painter this century, known for the meticulous detail and brutal honesty of his work. The exhibition includes 200 watercolours, drawings, gouaches and prints, and complements the major Dix retrospective opening at the Tate Gallery in London on March 10. Ends May 10. Also Edward Balrd (1904-49): a rare opportunity to rediscover the talents of a Scottish artist whose paintings are distinguished by a meticulous attention to detail and a style that often verges on Surrealism. Ends May 17. Daily.

**FRANKFURT** Schirn Kunsthalle The Great Utopia: the Russian avant-garde 1915-1932. The exhibition brings together 800 works, including paintings, drawings, sculpture, theatre designs, photographs and posters, and documents a period of extreme fertility in Russian art. Among those represented are constructivists such as Lissitzky and Popova, and many others whose work was for many years suppressed. Ends May 10. Daily.

**HAMBURG** Kunsthalle Renato Guttuso (1912-57): 55 paintings and 90 drawings by the Sicilian-born painter who became a leading exponent of Social Realism, served as a Communist senator, and designed the cover and illustrations for Elizabeth David's book on Italian food. Ends April 12. Closed Mon (Altstädter Strasse 2).

**LONDON** Barbican Van Gogh in England: portrait of the artist as a young

man. The exhibition focuses on the years 1873 to 1876, and examines the impact of Van Gogh's stay in England on his later drawings and paintings. It also includes major works by British artists known to have been seen and admired by Van Gogh during this period, including John Everett Millais, James Tissot and Luke Fildes. Ends May 4. Daily.

**Tate Gallery Brice Marden** (b New York 1938): the complete range of printed works, providing insight into one of the leading contemporary painter-engravers of the postwar period. Ends June 21. Also Turner: watercolours and drawings 1830-1840. Ends May 10. Daily.

**Institute of Contemporary Arts** Ian Hamilton Finlay. Ends April 5. Daily.

**National Gallery Raphael's Madonna with the Pinks:** first public display of a painting probably made in 1508. Ends March 29. Daily.

**Royal Academy of Arts Mantegna.** Ends April 5. Daily (Tickets can be booked in advance on 071-287 9579).

**NAPLES** Castel Sant'Elmo and Certosa di San Martino Giuseppe de Ribera (1591-1652): major retrospective of one of the finest baroque painters, known as Lo Spagnoletto, who left his native Spain aged 19 for a lucrative career in the service of the Spanish viceroys and the church authorities in Naples. Among the 150 paintings and drawings are masterpieces from the Metropolitan in New York, the Prado, the Hermitage and Louvre. Local works include the paintings

done specially for the church of the Certosa di San Martino, newly restored for the occasion. Ends May 17.

**NEW YORK** Brooklyn Museum Arman (b1928): 70 works by the French-American avant-garde artist, ranging from his early monotypes created with rubber stamps, to his most recent bronzes, on view in the US for the first time. Ends April 28.

**Closed Mon and Tues** Metropolitan Museum of Art Barbizon: six masters of the French 19th century school of naturalist landscape. Ends May 3. Closed Mon.

**Museum of Modern Art Allegories of Modernism: contemporary American and European drawing.** Ends May 6. Also the William S. Paley Collection: works by Cézanne, Gauguin, Degas, Picasso, Matisse and others. Ends April 7. Closed Wed.

**PARIS** Grand Palais Toulouse-Lautrec: 200 works from public and private collections. Ends June 1. Closed Tues, late opening Wed. Tickets can be booked by phone on 4804 3888 and by fax on 4274 3088 (ave du Général Eisenhower, metro Champs-Élysées, Clemenceau).

**Musée des Antiquités nationales** The Stuart Court at Saint Germain en Laye: 35 paintings dating from the French exile of James II and the Old Pretender. Ends April 27. Closed Tues (more information on 3451 5365).

**Fondation Mona Bismarck Masters of the Goodwood Collection:** mainly 18th paintings, furniture, porcelain and objets d'art collected by the Dukes of Richmond and D'Aubigny. Ends

March 22. Closed Sun (34 ave de New York).

**Galerie Oedermaat-Cazeau** Germaine Richier (1902-1959): a retrospective of the French sculptress, who under the influence of Surrealism made spindly figures similar to those of Giacometti. Ends April 18.

**Closed Sun** Musée des arts décoratifs René Lalique: art nouveau goldsmith and artist in glass. Ends April 5.

**Closed Tues** (107 rue de Rivoli) Musée des arts décoratifs (Palais du Louvre) Dubuffet. Ends March 29. Closed Mon and Tues (pavillon de Marsan, 107 rue de Rivoli).

**TURIN** Lingotto American Art 1930-1970: a gallery through 40 years of American art, from early 30s realism to 60s Pop. Artists include Giorgio O'Keeffe, Pollock, Rothko, Rauschenberg, Lichtenstein and Warhol, seen to good advantage in the vast spaces of the converted Fiat factory. Ends March 31.

**WASHINGTON** National Gallery of Art John Singer Sargent's El Jaleo: this life-size painting, which the American expatriate artist first exhibited in Paris in 1882, is an early masterpiece depicting a magnificent flamenco dancer. It is shown alongside seven related paintings and 40 drawings, which trace the artist's evolution in portraying the Spanish dance theme. Ends July 5. Also Gerard David's St Anne Altarpiece: the three panels of the restored altarpiece by the early 16th century Dutch artist, together with seven smaller panels. Ends May 10. Daily.



# FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9UL  
Telephone: 071-873 3000 Telex: 522168 Fax: 071-407 5700

Friday February 28 1992

## Europe's wild east

IN TSARIST times a stone on the main road through the Caucasus marked the southern limit of Europe. The lands beyond were part of Asia. Since then, Europe has quietly expanded. All the ex-Soviet republics except Georgia (disqualified by civil strife) have now been admitted, with remarkably little discussion, into the Conference on Security and Co-operation in Europe (CSCE), which includes the Transcaucasian republics of Armenia and Azerbaijan, as well as the central Asian ones and Kazakhstan. The same goes, even more astonishingly, for the North Atlantic Co-operation Council (NATO), a kind of annex in which NATO tries to make its former adversaries feel at home without offering them any guarantees.

These arrangements reflect an awareness among NATO countries that they are no longer threatened by one big neighbour's hostility, but rather by the fall-out (metaphorical or literal) from the conflict among and within a whole host of neighbours, old and new. War between former Soviet republics can neither be ruled out nor contemplated with equanimity. The west has an interest in preventing it. The war that threatens to break out most imminently is between Armenia and Azerbaijan. Within the territory of Azerbaijan lies an enclave, Nagorno-Karabakh, populated mainly by Armenians. These have proclaimed their independence, but (shades of Croatia) have run into armed resistance from the Azeri minority within the enclave. The latter are supported by the government of Azerbaijan, the former by their kith and kin in Armenia. So far the main fighting has been in and around the enclave, but it could escalate at any time into war between the republics, especially if further Armenian advances trigger the downfall of Azerbaijan's president.

### Armenian diaspora

If that happened, matters might not stop there. Armenia, a Christian country, has traditionally looked to Russia or the west for protection. Before the first world war many Armenians lived in the Ottoman empire, on what is now Turkish territory. Most of them perished in the genocide of

1915-16, while the survivors fled to the west, where today (especially in the US) there is an active and influential Armenian diaspora. The Azeris, on their side, are closely linked to Turkey by language, to Iran by religion (they are Shia Moslems), and to their immediate neighbours in Iranian Azerbaijan by both. In Turkey public opinion takes the Azeri side, while Russians, west Europeans and north Americans seem more disposed to accept the Armenian version of events. Iranians might instinctively support fellow Moslems, but Armenians in Iran have been well treated, by both imperial and Islamic regimes, and the Tehran government has no interest in encouraging Azeri separatism.

### Joint mediation

Last autumn the presidents of Russia and Kazakhstan attempted a joint mediation which looked promising, but failed. Now Iran's foreign minister is trying his hand. The leaders of Turkey and Armenia have so far behaved on the whole with statesmanlike moderation, seeking to overcome rather than revive past hatreds. But the Turkish prime minister did recently warn the US against siding with Armenia in the event of war, suggesting that if it did so Turkey "could not stand idly by". Turkish troops have been moved close to the border.

NATO cannot be indifferent to the danger of a war in which one of its members (Turkey) might be involved on one side, while the physical survival of a nation on the other side (Armenia) might be in danger. But NATO as such is hardly equipped to mediate. That task is best undertaken by the CSCE, which last week sent a mission to the area and is now inviting both sides to make use of its dispute settlement procedure, adopted a year ago but so far unused.

The conflict between Azerbaijan and Armenia is only one of the potential disputes arising from the break-up of the Soviet Union that could threaten international peace and security. The emphasis for now must be on negotiation. But if the CSCE concludes that a political solution is impossible without the despatch of peacekeeping troops, this too should remain an option.

## Better nuclear safeguards

THE MEASURES taken by the International Atomic Energy Agency (IAEA) this week to strengthen safeguards against nuclear proliferation are only a modest step forward. The UN's nuclear watchdog needs far stronger powers if its inspectors are to stand a real chance of detecting a clandestine weapons programme like that of Iraq.

The IAEA board of governors agreed that inspectors could make "special inspections" of undeclared sites in countries that have comprehensive safeguards agreements with the agency. That is real progress. But countries with limited agreements to inspect specific reactors, such as Algeria, would not have to open other sites for inspection. A second measure will require countries to submit preliminary information about new nuclear facilities and modifications to existing plants, before construction starts. But again this will apply only to full IAEA members.

A more ambitious proposal - to set up a central registry of production, exports and imports of nuclear materials and sensitive equipment - foundered on the objections of several industrialised countries. They argued that a reporting system sensitive enough to pick up suspicious shipments would impose an unacceptably heavy administrative burden on suppliers.

**Database proposal**  
IAEA staff will refine the database proposal in the hope that the board will accept it at the next board meeting in June. The inspectors believe, rightly, that a comprehensive system for tracking nuclear materials and equipment would make it far easier to detect a country trying to conceal a weapons programme by buying similar materials in relatively small quantities from several suppliers in different countries, as Iraq did.

from the US, to make them see that the loss of sovereignty entailed in IAEA membership is a price worth paying to prevent nuclear proliferation among their actual or potential enemies. Meanwhile, the existing membership must accept an inspection system powerful enough to detect clandestine weapons development.

### Challenge inspections

The "special inspections" now proposed by the agency could develop into a system of "challenge inspections" similar to those permitted under the US-Soviet arms control treaties. The IAEA must have the right to order inspections of suspect sites at short notice, and if there is any obstruction, this will have to be backed up by the UN Security Council through sanctions or, in the very last resort, military action. These could perhaps be dual system under which a special inspection would be carried out either at the discretion of the agency or on the request of a given number of member states.

But there is no point in mapping out substantial new powers for the IAEA unless it is given the resources to match. This year, the agency is having to cut back all its existing activities by 15 per cent, and the loss of the Soviet Union's annual contribution of \$20m has triggered a financial crisis. This is hitting not only the inspection programme but also the IAEA's work on nuclear safety, which is particularly important given the number of unsafe Soviet-designed nuclear reactors in eastern Europe.

Industrialised countries will have to increase their IAEA contributions to help the agency out of its immediate crisis and then enable it to take on new responsibilities. But at the same time, developing countries must accept a change in the geographical balance of IAEA inspection work. Today, 80 per cent of the inspection programme is devoted to western Europe, Canada and Japan. In future, it should concentrate more on regions such as the Asia and the Middle East where the risk of proliferation is greater.



### SOCIAL EUROPE

Britain will become a paradise for investment, "was the verdict of Mr Jacques Delors, president of the European Commission. His angry reaction to Britain's decision to "opt out" of an extension of the European Community's social and employment policy at December's Maastricht summit is now approvingly echoed by British ministers.

They believe they have preserved the right of British employers and employees to conduct their affairs free from centralised, continental meddling, to the benefit of the UK economy. For Mr Delors, and supporters of a deepening of the EC's social dimension, Britain is poised to become the Hong Kong of Europe, its barely protected labour sucking in foreign capital. This might be an unwelcome development but, to Mr Delors, it is preferable to the alternative, a social dimension that would be limited to a few health and safety directives, with the UK blocking attempts to establish a true set of EC-wide minimum standards at work.

Now, thanks to their UK-free Maastricht "protocol" agreement, the other 11 member states will, from 1993, be able to sidestep the UK. Should Britain try to block a measure supported by the other states, they could use the protocol to introduce reforms. That could mean legislation, covering the 11 only, on matters such as sex equality at work, minimum annual holiday entitlement, and works councils for consultation with employees.

Whether this would allow the UK to consolidate its position further as the EC's favoured destination for inward investment from outside the Community is debatable. US and Japanese investors have, over the past 40 years, generally preferred the UK for a variety of reasons, not least the English language and the country's relatively low wage costs, especially compared with Germany. Although there has been some sign recently of a switch in Japanese preferences from Britain to Germany, Britain accounted for over 38 per cent of Japanese direct investment in Europe in the four decades to 1990 and for 61 per cent of such investment in 1990 alone.

That the trend in favour of Britain was particularly strong in the 1980s suggests that the economic conditions which prevailed under the Thatcher government were an important driving force. Among these was a commitment to a continued regime of low non-wage labour costs (the social security and other benefits that must be paid by an employer) and a relatively unregulated labour market.

By contrast, in most of the continental EC economies, including the poorest such as Greece and Portugal, the state tended to set minimum standards at work - for example minimum wages and maximum hours - and all have statutory systems for worker consultation.

For this reason many employers in continental Europe have found the EC's social dimension easier to accept than their UK equivalents. Directives, such as that on maximum working time, which would require significant reorganisation in some sectors of UK industry, merely confirm existing practice in most other EC countries.

Continental European employers, obliged to consult employee representatives at plant or national level, also find it easier to accept the agreement between UNICE, the European employers body, and the European Trade Union Congress, which is included in the Maastricht protocol and allows the "social partners" the right to amend EC legislation and to produce EC-wide collective agreements as a substitute for legislation.

Employers differ sharply about the position in which Britain stands itself. "Opt-out is good for smaller businesses and for businesses operat-

## David Goodhart assesses the implications for British business of the decision to reject an extension of EC social provisions

# Opting out and cashing in



ing only in the UK, but UK multinationals with companies in Europe may have to accept the protocol in part of their business and that could get complicated," says Mr Malcolm Greenslade, director of personnel at GrandMet, the food and drinks group. Mr Herwig Kressler, personnel manager at Underlev, says he will probably ignore the "opt-out" altogether rather than have one set of rules for the UK and another for other EC countries. Other personnel managers say they would probably include the

workforce of 21,000.

On working hours, Mr Greenslade complains that a 48-hour weekly limit would force GrandMet's restaurant chains to adopt higher, continental-style, levels of staffing. The UK chemicals group ICI says it would not welcome legislation on weekly hours but adds that it lives with it in the rest of Europe and could live with it here. British Rail, which makes massive overtime payments, might face an even bigger bill from a 48-hour limit, but Mr Gareth Hadley, a HR personnel manager, says cutting overtime should be a goal of all managers and believes the government is wrong to oppose the directive.

The commonest view of the opt-out among larger UK employers - supported by UNICE and some members of the CBI - is that it would have been better if the UK had fought for a diluted version of the "Social Chapter" under discussion at Maastricht for all 12 member states. Big business in the UK and in the rest of the EC believe the "opt-out" has exposed it to tougher social legislation than was strictly necessary. The UK multinationals add that they will have no influence over the development of EC social legislation, perhaps for several years, and will then have to swallow what has been established without them when the UK "opts back" at some point in the future.

Some UK employers blame internal Tory party politics for the outcome at Maastricht, pointing to the fact that the final, rejected, version of the Social Chapter included a more precise definition of the catch-all cate-

gory "working conditions" and ensured that the UK would retain its veto against European works council agreements such as the right of union organisation, and the right to strike, (although they could be taken up by UNICE and ETUC). There are also directives, such as improving conditions for part-time workers, which several countries oppose and which are unlikely to succeed even under the protocol.

Further, with continental European economies growing only slowly over the next few years, any added burden on employers, however small, will be carefully scrutinised by the 11. Both the Irish and Spanish governments have woken up to the possible loss of the UK veto and tried unsuccessfully to water down the protocol.

German employers also are again becoming alarmed about high labour costs and will do their best to render the protocol toothless. "German employers say that the social dimension is not a bad thing because it forces some of our own high social costs onto all the others," says an official at the BDI employers organisation. But that makes them very unhappy about the UK's "opt-out". As the UK's biggest exporter, they also face the most competition in world markets from the US and Japan.

Like Mr Delors' verdict this seems too sweeping and, in its own terms, too pessimistic. The Conservatives may have won a political victory on the EC's social dimension at Maastricht, but for the British economy, is not likely to prove decisive one way or the other.

Moreover, EC countries that celebrate their corporatism, such as Germany and Holland, seem to manage their economies more successfully despite a high degree of regulation. Inward investors sometimes prefer a well-trained workforce to a cheap and flexible one, as Mitsubishi Electric

### To many, EC countries such as Germany and Holland, manage their economies more successfully than the UK despite high regulation

UK in low-cost protocol measures such as the works councils but try to opt out of more costly measures.

The cost of implementing individual directives depends on the sector in which a company operates and what it already offers its staff. Mr Greenslade says GrandMet would face no extra cost from several measures, including the EC's statutory maternity proposals. But having to pay part-time workers the same, relative to the hours they work, as full-timers (a directive that is currently shelved) would cost \$2m a year and is less attractive to hire part-timers who now number 15,000 out of a UK

## Not so human race

It's a funny old world when South Africa's voters have to prove they are white in order to vote in the referendum whose aim is to gauge support for abolishing apartheid.

Those who carry identity documents issued after 1986 - which do not indicate race - will have to provide other evidence of racial purity. This conjures up visions of the bad old days of the "pencil test". If a pencil inserted in the hair failed to lodge there, a person could usually pass as white. But race classification experts need not sharpen their pencils this time: Pretoria will check identity documents against the electoral roll or birth records to ensure that no non-whites sneak into the polling booths.

Meanwhile, the prospect of the referendum has sent South African whites around the world scurrying to make sure they will be able to vote - nowhere more so than in London, the main centre for South African expatriates. The republic's London embassy reports that on Wednesday alone, no fewer than 1,350 people called in to find out how to vote. Such is the enthusiasm that there is talk of hiring a jumbo jet to ferry people down to Johannesburg in time for referendum day, March 17. With an estimated 50,000 to 80,000 South Africans resident in Britain - most of them expected to vote "yes" to a continuation of President F.W. de Klerk's reforms - the expatriate vote could be vital if the contest is as close run as some people expect.

### Poor examples

If the Bank of England really wanted to give a lead on corporate governance issues, it could start by shaking up its own court of non-executive directors. Take Sir Adrian Cadbury, chairman of non-executive

director pressure group Promed. He has been on the court for 22 years and Warburg's Sir David Scholey has been a director for more than a decade. Good men as they are, isn't it about time that they set an example by standing down and letting someone else have a go? A four year term is long enough.

Meanwhile, Sir Christopher Hood's appointment to the Court is the clearest sign to date that he has made it into the ranks of the great and the good. But he is still only 55 and his non-executive chairmanships of Reuters and Courtlands are hardly full-time jobs. Taking on the chairmanship of British Aerospace would have been a more worthwhile task than accepting an invitation to sit at the Bank of England's court.

### False note

Times are hard in both the PR and karaoke-selling worlds. If Observer's experience is anything to go by, from the FT's reception desk a PR agent promoting a wizard new scheme of selling products via the ubiquitous karaoke machine called up to tempt us into an immediate casual chat and story.

Cold calling happens; many journalists occasionally need to doorstep, but a cold calling door-stepping karaoke salesman?

### Augury

US Treasury Secretary Nicholas Brady has offered a possible way out of Britain's green-shoots/withered-shoots debate. Expressing his optimism to the US Society of Business Economists this week, he announced: "I see robins on the lawn." Pictureque, but not strictly

## OBSERVER



"Remember when I begged you to borrow my money? Well no more Mr nice guy, punk!"

applicable over here. The American robin is a quite different bird from the winter-dwelling British variety - larger, gaudier, and never seen on Christmas cards. So if British optimists want to take the Brady line, they must nominate a migrant.

And pessimists must come up with a bird of ill omen. Traditionally an owl. But owls on the lawn? Hardly.

### Adventurous

If Sir Britain's biggest venture capitalist, was advising a customer on how to manage a successful stock market debut, it would not be counselling it to replace its chairman, chief executive and finance director only months before the flotation. This is what companies in trouble do. However, it does not seem to think there is anything unusual in the fact that it has yet to find a successor to its own chairman, Sir John Cuckney, and now chief executive David Marlow is

### Help wanted

Local government job of the year. Finance director to "undertake the challenge of financial management" of a small council. Salary \$38,261. \$41,268 plus \$278 car allowance etc.

Candidate must have "the input and vision necessary to lead the authority through the formidable challenges of the future." Formidable indeed - the employer is Comhairle nan Eilean, the Western Isles Council, whose £23m loss in BCCU cost Donald Macleod, last holder of the post, his job.

The resulting borrowing is likely to cost the 31,500 islanders about \$3.4m a year for 30 years, and this year's poll tax has gone up 470 per cent, from \$26 to \$122, plus \$35 water charge. The new finance director's salary is a lot more than most of the islands'crofting inhabitants make, and even the higher poll tax shouldn't be too much of a problem.

### Rum do

Overheard on the tube: "A friend of mine's just moved to Barbados. He says the only drawback is there are no pubs and he has to go straight home after work."

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It was late on Wednesday night. Executives from KLM Royal Dutch Airlines and British Airways had been meeting separately for hours on either side of the English Channel in a last-ditch attempt to save the planned merger between the two airlines.

The negotiators had spent months on an elusive project called "Sabana". It was an attempt to create a formidable airline group with an extensive international route network into North America and the Far East, served by one of the world's most modern fleets and fed by two of Europe's biggest airports, the expanding Schiphol near Amsterdam and London's Heathrow.

The planned merger would have created a European company capable of matching the scale of US airlines such as Delta, American Airlines and United, which are increasingly aggressive rivals on transatlantic routes.

For BA there was an added attraction. KLM's minority stake in Northwest Airlines offered possible access to the US market which it had been denied by the failure of merger talks with United in 1990.

So why on Wednesday night did the two teams of weary negotiators conclude that they could go no further? And where does it leave the two airlines?

The talks got off to a good start last September. The two airlines had already worked closely in an attempt to create a European airline built around Sabana, the Belgian carrier.

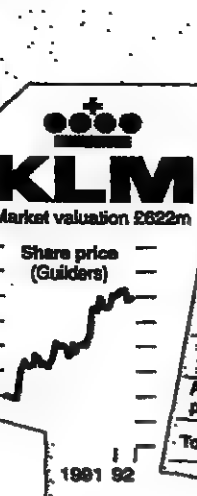
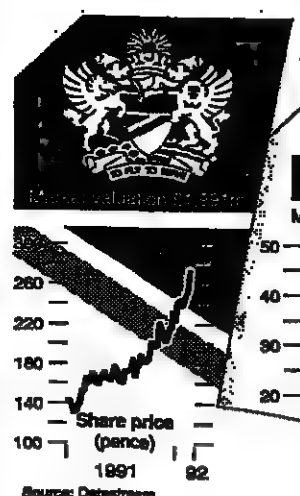
Advisers to both companies said the atmosphere had been good. The main protagonists, Mr Piet Bouw, KLM's president, and Sir Colin Marshall, BA's chief executive, struck up a good relationship. A KLM executive said yesterday: "Both sides wanted to come to an agreement but it just was not to be."

The co-operative atmosphere helped the two companies to devise ways of overcoming some of the practical obstacles they faced. In January, Mr Bouw disclosed that KLM was prepared to give up its name for the sake of the merger. The negotiators believed they had found a solution to one of the trickiest problems they faced: how the merged airline could retain the landing rights which airline regulators around the world had granted to the national airlines separately.

Financial advisers involved in the talks said there had also been common ground on the main operational issues of how the merged airline should be run, including the way its marketing and sales forces should be managed, ticketing systems,

# The airline deal that did not fly

FT writers examine the collapse of the merger talks between British Airways and KLM



On different flight paths

	British Airways	KLM
Turnover (£bn)	4.94	2.00
Pre-tax profit (£bn)	130.0	154.3
Passengers carried (million)	25.50	7.50
Overall load factor (scheduled services)	85.2%	89.5%
Average number of staff	52,000	22,000
Average hours worked per staff member	2,220	2,600
Total number of aircraft	250	81

aircraft maintenance and joint procurement. These matters were not more details. By pulling together the two airlines' operations the merger held out the prospect of generating huge combined savings - of about £100m a year in the first year, rising to perhaps £500m after several years.

BA and KLM were buoyed by the track record of earlier Anglo-Dutch mergers, notably Shell in oil and Unilever in consumer goods. The key to the success of both these deals was their shareholding structure. Although both Shell and Unilever are merged groups, they retain separate British and Dutch national companies. At Shell, the national parent companies are paid dividends from a joint holding company which manages the company's assets. Unilever operates a complex profit equalisation agreement which determines how profits should be shared.

BA and KLM set out to create a profit-sharing structure modelled on Unilever. The two national companies were to be paid shares of the profits earned by the merged group. It was in these discussions that the negotiators hit the insurmountable obstacle which brought the talks to an end.

Various measures were discussed to determine how the profits of the combined group

would be shared. BA's market capitalisation is about £1.5bn, three times that of KLM, suggesting a 75 per cent/25 per cent split in favour of BA. If a profits share-out were based on the capital reserves in the companies' balance sheets, it would split in BA's favour by 65 per cent to 35 per cent. Estimates of the two companies' cashflow, their net earnings combined with the amount they spend upon depreciation,

**'The two companies' operating cultures are compatible but they live in different financial cultures'**

would also suggest a 65/35 split.

However, from the outset KLM made it clear it wanted at least 40 per cent of the profits from the merged group. It wanted the valuation to take account of the long-term value of its stake in Northwest in the US even though the airline's recent losses have helped to depress KLM's share price.

The Dutch airline also wanted the deal to take account of two of its assets not included in its market capitalisation - its strong position at

Schiphol, and its recent investment in fleet modernisation. In 1989 KLM ordered 36 aircraft worth £1.5bn (£1.5bn) which were for delivery up to the mid-1990s. It calculates that because it has spent so much creating the most up-to-date fleet in the world after Singapore Airlines, the merged airline would have to spend less on fleet modernisation.

This valuation was rebutted from BA. An adviser commented: "BA was vitally interested in its share price, earnings dilution and its dividend policy. KLM was not as interested in those issues. The two companies' operating cultures are very compatible but they live in completely different financial cultures."

BA stuck out for a deal to give it at least 70 per cent of the merged group. The reasons for its insistence are clear from calculations by Mr Mark Simpson, an airline analyst at UBS Phillips & Drew, the stockbroker. He forecasts BA will make net profits of £280m in 1993 and KLM will earn about £100m. Assuming the merger would have generated after-tax savings of £80m in its first year, the merged group would have had net profits of £460m.

If these profits had been shared out on a 70/30 split in BA's favour, its earnings would have been enhanced by

about 14 per cent, while KLM's would have risen 41 per cent. If the split had been 65/35, BA would have still got a marginal profits enhancement of about 6 per cent, with KLM enjoying a 64 per cent leap in profits.

A 65/35 deal might just have been possible in the City. But a 60/40 split would have left BA suffering an unacceptable dilution of its earnings. Despite warnings that a 60/40 deal would not get off the ground with investors in London and New York, the Dutch persisted. A BA adviser said: "The Dutch were terribly stubborn. At the start everyone assumed they were not serious when they said they wanted 40 per cent. But they just would not budge."

Dutch politicians' fear of job losses and the loss of identity for the national flag carrier may have been behind this stance. The Dutch government, which owns 38 per cent of KLM, insisted the company had acted on its own. Nevertheless, six of the 11 members of KLM's supervisory board are government appointees. As the main shareholder in Schiphol airport, the Dutch government has no desire to see its taxpayers' money used to promote the profits of a privatised British airline.

What lies in store for the airlines? British Airways is responding aggressively to the downturn in its market. Its costs are falling fast, with its workforce cut by 11 per cent this year, wages inflation down to about 4 per cent and fuel costs moderating. In the third quarter it made pre-tax profits of £100m compared with just £20m the year before. When passenger volumes rise, it should reap significant productivity gains.

BA will continue talking to potential partners in Europe, the Far East and America. But its financial strength means it is in no rush to do a deal.

As for KLM, it is narrowing its losses and cutting costs. It may start talks with other European airlines such as SAS, the Scandinavian group. Although it is regarded in the industry as a high-quality airline, few believe KLM has a long-term future as an independent force, as the market in Europe is opened to more competition. A deal with either Air France or Lufthansa seems unlikely, while a merger with SAS would not provide the size and scale needed. Mr Philip van den Berg, an analyst at Goldman Sachs in London, commented: "KLM is not big enough to survive on its own, it may yet have to return to BA for support."

Reporting by Charles Leadbeater, Ronald van de Krol and Daniel Gryn

## Joe Rogaly Hard-Nose hedging



This week-end will be a good one in which to refine your fund portfolio. For the election campaign may be starting to turn Labour's way. If it is, and if you have money to spare, you will want to place it in personal equity plans, index-linked gilts, the name of your spouse, beneath the mattress, in an offshore account under your aunt's signature - any good hiding-place you can find.

I say "be ready", not "take action". There is no need for investors or the well-paid to panic. Not yet. A few weeks ago, I characterised the then current opinion poll results as a huge increase in the public sector borrowing requirement has been excused in advance.

**Only the Budget can save the Conservatives now - or can it?**

by the prime minister. On Tuesday, Mr Kinnock floored Mr Major with a parliamentary question: "The prime minister is now borrowing billions to try to finance a pre-election tax cut. So will he fall us exactly which other taxes he will raise to pay for the bribe?" Yesterday's trade figures were dreadful, particularly on the export side. In yesterday's question-time exchanges, Mr Kinnock once again linked tax cuts with unbalanced budgets. He may eventually get this message through to a wider audience.

We should, therefore, expect signs of hesitancy about the April 9 election date. Yesterday's Daily Express, one of the tabloids that might as well be an organ of Conservative Central Office, argued that Mr Major "must not be bounced into an April poll just because the media and the opposition want it". In theory, the Daily Express is right; in practice, this is not the Central Office line. The prime minister would lose more by seeming to be afraid of April 9 than he would by delaying and hoping for something to turn up. More to the

point, he believes that the recovery awaits a Conservative victory.

Thus boxed in, Mr Major now faces a test of nerve, particularly if Labour's apparently renewed advantage is pressed home next week. If it is, the game may slip away from him and we could be just 42 days from sitting stunned and bleary-eyed before our television screens as a beaming Mr Neil Kinnock struts before the cameras on the threshold of Number 10 Downing Street.

The most senior of the Conservatives understand this very well. They affect to be confident of victory, but in private they are worried. Only the budget can save them now - or can it? Mr Major's present intention is to base his call for re-election on borrowing untold billions on the taxpayers' account in order to finance a lower rate of income tax. If he does - that is, if the package presented by Mr Norman Lamont, the chancellor, on March 10 knocks a penny or two off the standard rate, raises tax thresholds and awards a free beer mug or a nifty credit card wallet to everyone who votes Conservative - we will then see a living sociological experiment. The power of the crude hand-out will be tested before our very eyes.

There are two schools of thought on this matter. One, the lofty school, believes that this would be a tacky way to fight an election, and, worse, that it would be seen to be so. Mr Kinnock could expose it by rescinding part or all of Labour's proposals to increase taxes, arguing that if Mr Lamont can borrow to finance tax cuts, his chancellor, Mr John Smith, could borrow to finance expenditure, without actually raising taxes. The other lot, the Hard-Noses, believe that floating voters in the marginals will not be susceptible to such quans. They will take the Tory money and vote to keep it.

Your weekend portfolio planning should be adjusted according to which of these theories seems the more likely to be right. It is a question of how sophisticated and how selfless you think the electorate is. If you force me to choose, my money remains on the Hard-Noses, but with waning confidence.

## LETTERS

### Curious forecasts spring from subtle imagination

From Mr John I. Edwards.

Sir, As an engineer rather than an accountant, I was sorry that your article, "Managers lack financial skills, says survey" (February 24), did not supply the "correct" answer to the philosophical question: "What is the basic purpose of a profit and loss account?"

My own experience is that a good profit and loss account (and balance sheet) is a subtle work of the imagination (with a small admixture of fact) which has four basic purposes: to flatter the management, to reassure the bankers, to comfort the shareholders, and to minimise the tax liability.

To balance these purposes without actually being seen to break the rules is the true art of accountancy. Would this

have been marked correct?

Your article said: "Only 38 per cent [of managers] correctly identified [working capital] as just cash, stock and debtors." I was brought up to believe that working capital was "current assets less current liabilities". If nearly two out of five managers (and KPMG Management Consulting which conducted the survey) think debtors and overdraft can be ignored, this could account for a lot of curious working capital forecasts with less risk attaching. The bad debt risk has been shifted to trade creditors which only discover the problem too late to do much about it. If the banks look like having a bad debt problem now, wait

### Australia denies its industrial tariffs are monstrously high

From Mr Jim Payne.

Sir, I would take issue with key points in Sir Roy Denman's letter (February 24). It is true that industrial tariffs have been ratcheted down over the course of successive General Agreements on Tariffs and Trade rounds. Australia and the Cairns Group accept that agricultural reform also cannot be achieved overnight. However, the corruption of world agricultural markets is so immense, not least because of EC export subsidies under the Common Agricultural Policy, that the need for substantial reductions in subsidies and other support should be manifest to all. At risk is a package (the so-called Dunkel text) which would provide a substantial boost to world trade across a wide range of both goods and services.

However, the statement I refute most strongly is "the Australians (will) do little to cut their monstrously high industrial tariffs". A few facts are in order to correct this completely out of date view. Between 1988 and 1992 the effective level of protection of Australian industry will have been halved. In contrast with the majors, there are now no quantitative restrictions on imports to Australia, with the sole exception of tariff quotas on textiles, clothing and footwear which will be eliminated by March next year.

Australia's average protection on all imports from Most Favoured Nation sources will be less than 5 per cent by the end of this decade. Most imports from developing countries (including the countries of central Europe) will be duty and quota free by July 1996.

Let us see the Community come even close to this. Despite the recession Australia is currently experiencing, the prime minister, in his economic statements on Wednesday, did not seek to reverse, or even slow down, the tariff cuts in train - Australia's offer on market access in the current Gatt round is among the highest of all parties to the negotiations. The value to Europe is that we are offering to bind cuts of 44 per cent on a trade-weighted basis.

Jim Payne, Counsellor (Public Affairs), Australian High Commission, London

### Banks pushing debt exposure on to trade creditors

From Mr Duncan Heenan.

Sir, Bad debts suffered by UK banks are much discussed at present, but little comment is directed towards the subtle shifting of the banks' role towards trade creditors.

Many businesses are suffering a progressive reduction in borrowing facilities from their bankers, as the poorer results roll in from the recession, and the bankers' confidence evaporates. This is often accompanied by informal advice from the bank to "lean on your suppliers". Having no option the

business does so, creating a knock-on effect on its hapless trade creditors. The process of passing this problem to trade creditors, the banks will not accept a *pro rata* shift of their security to match. Duncan Heenan, Spring Cottage, 21 Gotherington Lane, Bishops Cleeve, Chettinham, Glos GL52 4EN

for industry's problem in the coming year? It seems wrong that in passing this problem to trade creditors, the banks will not accept a *pro rata* shift of their security to match. Duncan Heenan, Spring Cottage, 21 Gotherington Lane, Bishops Cleeve, Chettinham, Glos GL52 4EN

Fax service

LETTERS may be based on 017-972 3025. They should be clearly typed and not hand-written. Please set the machine for two resolutions.

### Life products should have statutory minimum cash surrender value

From Mr R. L. Sutton.

Sir, I believe it is impossible to analyse the expenses of any organisation, other than the smallest of one-man-bands, without human judgments having to be made about the allocation of those expenses, and that the moment this happens any notion of absolute accuracy evaporates. It is, therefore, fruitless to waste time on such crudities as the "expense ratios" which you can make life policies so expensive" (February 22).

In my view both the Association of British Insurers and Securities and Investments Board are chasing a mirage by striving for practical ways of disclosing "expenses".

The satisfactory solution is to free the life and pensions industry from statutory disclosure of commission to intermediaries and the vain quest for an equivalent for life office employees and tied agents.

Let the industry run its own affairs unhindered and make whatever remuneration and commission payments it wants, but exact a stiff quid pro quo by way of a statutory minimum cash surrender value formula applicable to all life and pension products.

I would suggest that the secretary of state for trade and industry, acting on the advice of the government actuary, be empowered to determine the formula which should be: equitable to all parties;

simple enough to be easily understood and remembered; tough enough to force any badly run life office really to discriminate in its recruitment of sales staff and in its choice of intermediaries with whom it will do business, while also not being intolerable to any rigorously run office.

A tentative minimum cash surrender value formula might be:

"X per cent of all premiums paid, less £Y if surrendered during policy year N", where X could be 80, 85, 90 and 95 for N 1, 2, 3 and 4 and all greater durations. Y could be a flat £100 for all durations, but since the value of money can change, the secretary for state would be empowered to alter Y

### surrender value

as and when he thought fit.

I would emphasise that any such formula would yield only a minimum value, allowing competition to produce higher values from the better-run offices, and should be applied to all life and pension contracts, without exception, written after an appointed day about two years hence.

Judiciously chosen, such a formula could do much to indicate the evil of the public being lured by inappropriate and unnecessarily expensive policies.

R. L. Sutton, R. L. Sutton & Co, Cheltenham, Glos GL52 4EN, Kent BR7 5LW

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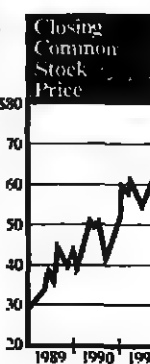
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## Commission may have to alter procedures after PVC cartel fines are quashed Euro-court condemns EC decisions

By Andrew Hill in Brussels

THE European Commission may have to make drastic changes in its bureaucratic procedures and could face a rash of lawsuits following an unprecedented European Court decision condemning the EC executive's internal decision-making process.

The Court of First Instance (CFI) - set up four years ago to help accelerate the EC legal process - yesterday quashed fines of £242m (\$29.6m) which were imposed on an alleged cartel of 14 Community manufacturers of polyvinylchloride (PVC) in 1988, arguing that the Commission decision was "non-existent".

Commission legal experts are still poring over the 52-page ruling, but they are almost certain to appeal to the full European Court.

This is the third time in a month that the courts have overturned an EC competition decision on procedural grounds.

Yesterday's judgment is by far the most significant because it calls into question the daily workings of the Commission, which handles thousands of decisions annually.

Ms Diana Good, a partner with Linklaters & Paines, the law firm, said in Brussels yesterday: "It seems to me that the opportunity is there for a great many challenges [to other Commission decisions]. I think the Commission has got a big problem on its hands."

Companies subject to a Commission decision normally have to appeal within two months, but EC lawyers believe even older cases may now be unearthed on the grounds that they never existed legally because of flawed bureaucratic procedure.

The wider implications of the ruling will hinge on the CFI's ruling that all the language versions of the Commission decision should have been signed by Mr Jacques Delors, the Commission president, and Mr David Williamson, the secretary-general, as laid down in internal rules.

In practice, the Commission usually allows some of the many decisions to be signed in the president's absence, a practice which the CFI decided was unacceptable.

The Commission was making no formal comment on the decision yesterday but officials were understood to be both confused and astonished by the judgment. One legal expert commented: "This is a challenge to the whole way the Commission has done its work for 25 years."

But the European Court was adamant about the judgment. It strikes me as a perfectly ordinary administrative proceeding," said one official. "If the Commission doesn't break the law, it will have no trouble with the courts."

Brussels' legal experts will now try to separate the specific issues in the PVC cartel case from general criticisms of Commission procedure.

## Russia lifts controls on key prices

Continued from Page 1

response should give Russia access to other flows of western finance - including a stabilisation fund for the rouble - which have been made conditional on IMF support.

A debt relief package granted by the Group of Seven leading industrialised countries to former Soviet republics also comes up for renewal at the end of March.

Its extension until the end of this year is conditional upon the implementation of IMF-approved reforms.

Most Russian retail prices were liberalised on January 2, with devastating effects for consumers.

The prices of some essential consumer items remained regulated - albeit at a much higher fixed price - for fear of a consumer backlash.

Mr Yegor Gaidar, the deputy prime minister responsible for economic reform, told yesterday's cabinet meeting that the further liberalisation would help create a "normally functioning market mechanism by the end of the year".

The aim is to stabilise prices by stopping inflationary pressures from items which remain fixed at artificially low prices.

The government is also banking on a continued strengthening of the rouble against the dollar to make price liberalisation less painful.

Mr Gaidar said the price of oil would rise to \$35 (\$36 a tonne) - a third of the world price - from its present level of just \$10 (\$11 a tonne), at the present exchange rate of about \$100 to the dollar.



A woman sells dried mushrooms in Moscow yesterday. Remaining price controls will disappear in two months.

## Eight ex-Soviet republics join United Nations

By Leyla Boulton in Moscow

EIGHT FORMER Soviet republics today take their seats at the United Nations, sensitive to the fact that they have few other attributes of full statehood.

Bright republican flags - the most colourful symbol of statehood - were on proud display at a Moscow hotel yesterday. The occasion was a meeting of parliamentary deputies from the Commonwealth of Independent States to consider ways of co-ordinating their actions following the collapse of the Soviet Union in December.

Most delegates, fluently speaking Russian, which remains the common tongue of the former USSR, cited recognition by other countries as the most important proof of their newly won independence.

"A process of independence has begun and through international recognition a republic gains self confidence," said Mr Ashot Dzhazvorian, from the Armenian embassy in Moscow (few republics have embassies further afield).

Indeed the eight - Armenia, Azerbaijan, Kazakhstan, Kyrgyzstan, Moldova, Tajikistan, Turkmenistan and Uzbekistan - still share most of the characteristics of a unitary state. They have no formal borders, although they have lots of informal trade barriers.

They have no armies, although Armenia and Azerbaijan are virtually at war over the disputed territory of Nagorno-Karabakh.

With the other seven republics of the former Soviet Union, they share a common currency which, adding insult to injury, even carries the name of a country - the USSR - which no longer exists.

Although richer organisations such as the European Community see a common currency as a desirable goal, some of the former republics, led by Ukraine, see a separate guarantee of independence as a prerequisite of independence.

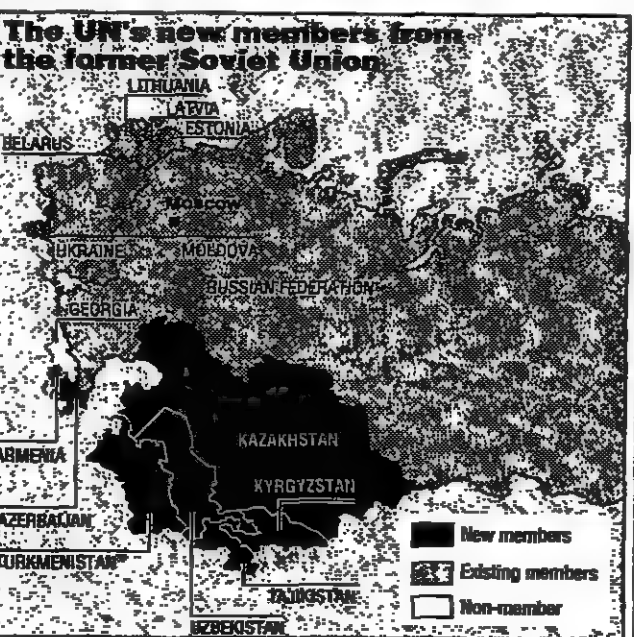
Other republics, such as Kazakhstan, are willing to give the rouble a chance to recover, but are taking steps to build up their own currency, gold reserves and central banks in the meantime. Some, such as Armenia, are too poor to establish their own financial systems. Few can afford to have their own armies.

Ironically, the only state to be left without a UN seat after today will be Georgia. It has a much stronger national identity than most republics, but no legitimate government following the overthrow of its president, Mr Zviad Gamsakhurdia.

The three republics which already have UN seats are among those with the greatest problems in adjusting to independent statehood. Ukraine has been beset all records in terms of promoting symbols of independence but its haste in creating its own army may yet split the commonwealth. Plans to issue its own banknotes may trigger a currency war.

Belarus remains the least plausible of the independent states simply because it has no national tradition. Russia, with its centuries-old history, is having trouble extracting a new identity from the ruins of the Soviet Union whose seat it now occupies.

Nagorno-Karabakh war; European Bank loans sanctioned; Ukraine currency, Page 2



The UN's new members from the former Soviet Union.

## Finland to apply for EC entry

By Sara Webb in Helsinki

FINLAND'S centre-right coalition government last night voted in favour of applying to join the European Community. The Finnish parliament will debate the proposal in the middle of next month and is expected to approve making a formal application to join the EC on March 16.

The proposal is expected to receive parliamentary approval as the opposition Social Democratic party is in favour of EC membership. President Mauno Koivisto, who has constitutional responsibility for foreign policy, publicly backed EC

membership in a speech before parliament earlier this month. Finland, which is a member of the European Free Trade Association (Efta), hopes to join Sweden and Austria in parallel entry negotiations.

A recent report commissioned by parliament predicted that EC membership would boost economic growth, create 100,000 new jobs over the next 10 years, and lead to cuts in taxes and consumer prices.

But despite support for EC membership among Finland's leading industrialists and most politicians, the issue has provoked strong opposition among some members of the ruling Centre party. The party traditionally has represented the interests of Finnish farmers, many of whom fear that EC membership will result in job losses and cuts in generous state subsidies to the agricultural sector.

A recent opinion poll showed 51 per cent of Finns favouring EC membership and 40 per cent against it. A poll of Centre party members, however, revealed that 54 per cent opposed membership and only 33 per cent were in favour.

aborted talks involving Europe Airlines.

A proposal for BA and KLM to join forces with Sabena, the Belgian state carrier, was blocked by the European Commission last year, while a subsequent attempt to link Sabena with Air France was frozen.

The collapse of the deal is only the latest in a series of

assault by the leader of a Commonwealth country is likely to have caused the British government to wince.

A small band of Tory MPs sprang to the defence of the realm. Mr John Stokes said: "It is quite untrue to say we deserted Australia in the war. We fought in Malaya and Singapore and many British servicemen were killed. Australia was not attacked by Japan."

Mr Anthony Beaumont-Dark described Mr Keating's behaviour as "thoroughly despicable," saying: "He is trying to use the Queen for what he thinks is his political advantage."

The Foreign Office was suitably diplomatic. Mr Keating's remarks, it said, "seem to have been made in a domestic political context and to have been addressed to the Australian opposition".

They may be right. Mr Keating's nationalist sabre-rattling could be a potent vote-winner for Labor if it can depict the

conservative coalition as backward looking and ashamed of Australia's developing multicultural culture.

Fewer than 60 per cent of Australians now have a family link with the UK, compared with about 90 per cent just after the Second World War and nearly 100 per cent in 1901, when the continent's six British colonies achieved independence as a single federal state.

Mr Keating was careful to say he did not expect Australia

to become a republic during his period in office, although he expected the monarchy to be abolished "eventually".

The small Australian Republican Movement, which has sprung to prominence since the tabloid attacks began, said it hoped popular resentment at British interference would grow into support for constitutional change.

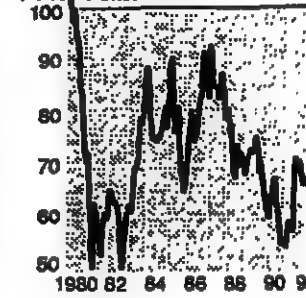
The republicans plan a national convention later this year.

## A right Royal disaster

FT-SE Index: 2,562.0 (-3.0)

ICI

Share price relative to FT-SE All-Share Index



Source: Datastream

permitted a small dividend and still leave over £100m in distributable reserves. Assuming the momentum can be kept up, the bank should be able to produce a fairly rapid recovery in profits. Growth at the net level should be even faster because a substantial backlog of unrelieved Advance Corporation Tax will reduce its tax charge.

The striking thing about the profit swing between the two halves of last year, however, was that it was almost entirely due to the £150m fall in provisions. That does not mean the bank was massaging the charge: its 3.9 per cent ratio of outstanding provisions to lending is high compared with its competitors. But it does expose a disconcerting failure of trading profit to improve in the second half compared with the first.

Admittedly the full year figures do show a 28 per cent improvement compared with 1990, but the second half performance suggests a plateau. Midland has already pared costs to the bone. There is a limit to how much further it can go. On its own admission it cannot risk the quality of its services. The challenge for the new management is thus to keep costs under control while securing a steady increase in income. Only then will it have pulled off the full recovery the market appeared to anticipate with yesterday's 9 per cent surge in the share price.

### Williams Holdings

If Williams Holdings did not so obviously relish its maverick status, it might have been well apart on terms for a merger, the airline alliance could yet have its day. KLM does not have a credible alternative; BA is unlikely to receive a better proposal and can bide its time. Competitive pressure might just bring the two together again a year from now.

### Midland Bank

The question one has to ask about Midland is whether the bank that fell hardest is now the best recovery hope. On an initial reading of yesterday's results that appears to be the case. Thanks to a £107m profit in the second half, Midland has generated the wherewithal to

sion. The figures will double, appear even more impressive as more companies report.

It is nevertheless hard to quibble with the market's response. It is not convinced that Williams has real momentum after the failed bid for Rascal. In addition, the group compounded worries about its attitude to accounting, notably by the £7m extraordinary write-down of its 10 per cent Rascal stake. To protect profits thus is at odds with the policy suggested by the Accounting Standards Board. It also raises questions about what will happen if and when the stake is eventually sold. Any profit will have to be taken above the line or Williams will risk another sickening off. Meanwhile, there is an annual £7m carrying cost. Equally damaging was the normally laudable decision to limit the dividend increase in order to re-build cover. Given that earnings will probably fall this year, the policy suggests a maintained pay-out.

ICI

If Imperial Chemical Industries is a bellwether, then yesterday's results contain some gloomy news not only for the UK but for the world at large. The company does not expect a recovery in demand for commodity chemicals till 1993, and then a slow one at that. Though its restructuring programme is running to plan, there is as yet little visible effect on the bottom line. That left pharmaceuticals as the star performer. They account for only 13 per cent of turnover but actually produced over half of group operating profits.

ICI's aggressive restructuring means it is well geared to recovery once the cycle turns. But the delay justified yesterday's 3 per cent fall in the shares. The current year looks difficult, especially since growth in pharmaceuticals may be slowed by the expiry of the US patent on Tenormin, the highly successful angina treatment.

### BA/KLM

It is obviously disappointing that British Airways has not played the orange card. But while it and KLM appear to have been well apart on terms for a merger, the airline alliance could yet have its day. KLM does not have a credible alternative; BA is unlikely to receive a better proposal and can bide its time. Competitive pressure might just bring the two together again a year from now.

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Amsterdam	441	Y	125	London	441	Y	125	Amsterdam	442	Y	125	London	442	Y	125
Brussels	443	Y	125	Paris	443	Y	125	Brussels	444	Y	125	Paris	444	Y	125
Frankfurt	445	Y	125	Geneva	445	Y	125	Frankfurt	446	Y	125	Geneva	446	Y	125
Basel	447	Y	125	Zurich	447	Y	125	Basel	448	Y	125	Zurich	448	Y	125
Stuttgart	449	Y	125	Munich	449	Y	125	Stuttgart	450	Y	125	Munich	450	Y	125
Frankfurt	451	Y	125	Paris	451	Y	125	Frankfurt	452	Y	125	Paris	452	Y	125
Brussels	453	Y	125	London	453	Y	125	Brussels	454	Y	125	London	454	Y	125
Amsterdam	455	Y	125	Geneva	455	Y	125	Amsterdam	456	Y	125	Geneva	456	Y	125
Basel	457	Y	125	Zurich	457	Y	125	Basel	458	Y	125	Zurich	458	Y	125
Stuttgart	459	Y	125	Munich	459	Y	125	Stuttgart	460	Y	125	Munich	460	Y	125
Frankfurt	461	Y	125	Paris	461	Y	125	Frankfurt	462	Y	125	Paris	462	Y	125
Brussels	463	Y	125	London	463	Y	125	Brussels	464	Y	125	London	464	Y	125
Amsterdam	465	Y	125	Geneva	465	Y	125	Amsterdam	466	Y	125	Geneva	466	Y	125
Basel	467	Y	125	Zurich	467	Y	125	Basel	468	Y	125	Zurich	468	Y	125
Stuttgart	469	Y	125	Munich	469	Y	125	Stuttgart	470	Y	125	Munich	470	Y	125
Frankfurt	471	Y	125	Paris	471	Y	125	Frankfurt	472	Y	125	Paris	472	Y	125
Brussels	473	Y	125	London	473	Y	125	Brussels	474	Y	125	London	474	Y	125
Amsterdam	475	Y	125	Geneva	475	Y	125	Amsterdam	476	Y	125	Geneva	476	Y	125
Basel	477	Y	125	Zurich	477	Y	125	Basel	478	Y	125	Zurich	478	Y	125
Stuttgart	479	Y	125	Munich	479	Y	125	Stuttgart	480	Y	125	Munich	480	Y	125
Frankfurt	481	Y	125	Paris	481	Y	125	Frankfurt	482	Y	125	Paris	482	Y	125
Brussels	483	Y	125	London	483	Y	125	Brussels	484	Y	125	London	484	Y	125
Amsterdam	485	Y	125	Geneva	485	Y	125	Amsterdam	486	Y	125	Geneva	486	Y	125
Basel	487	Y	125	Zurich	487	Y	125	Basel	488	Y	125	Zurich	488	Y	125
Stuttgart	489	Y	125	Munich	489	Y	125	Stuttgart	490	Y	125	Munich	490	Y	125
Frankfurt	491	Y	125	Paris	491	Y	125	Frankfurt	492	Y	125	Paris	492	Y	125
Brussels	493	Y	125	London	493	Y	125	Brussels	494	Y	125	London	494	Y	125
Amsterdam	495	Y	125	Geneva	495	Y	125	Amsterdam	496	Y	125	Geneva	496	Y	125
Basel	497	Y	125	Zurich	497	Y	125	Basel	498	Y	125	Zurich	498	Y	125
Stuttgart	499	Y	125	Munich	499	Y	125	Stuttgart	500	Y	125	Munich	500	Y	125

Temperatures at stability yesterday: C-Clear; O-Overcast; F-Fog; P-Precip; S-Snow; T-Thunder

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Friday February 28 1992

**INSIDE**

**SKF tumbles into red from a big profit**

SKF, the world's leading rolling bearing manufacturer, suffered a loss of SKr221m (\$37.4m) after financial items — last year. This contrasts with an impressive profit of SKr1.750bn for 1990. Page 14

**Courtaulds Textiles up 4.7%**

Courtaulds Textiles, the UK clothing and textile group headed by Mr Martin Taylor (left), raised pre-tax profits 4.7 per cent to £42.2m (\$73m) and cut borrowings by half last year. The slight improvement in UK market conditions last autumn has not come to much, Mr Taylor said. "We are not assuming the trading environment will become more helpful to us during 1992." Page 22

**Williams under fire**

Criticism over the accounting policies of Williams Holdings, the UK industrial conglomerate, overshadowed yesterday's announcement of a 42 per cent increase in pre-tax profits for the year to December 31. Page 20, and Lex, Page 12

**Taiwan's sell-off gathers pace**

Taiwan's sell-off of state assets is to gather pace in the next few months with the listing of another six public companies and new share issues for some companies which are already listed. Page 18

**Capital ideas for Swiss**

This week will see the first signs of how Swiss companies intend responding to the country's radically revised company law when the annual round of press conferences begins. Page 18

**Alfred McAlpine shares jump**

The share price of Alfred McAlpine yesterday jumped 12p to 205p after the construction, housebuilding and building materials group announced a marginal increase to £9.3m (\$16.27m) in pre-tax profits for the year to end-October. Page 21

**Mixed fortunes for miners**

Cornalco and Pasminco, two leading Australian mining companies, yesterday reported big losses caused by falling metal prices and provisions against falling asset values. Page 15

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**Chief price changes yesterday**

FRANKFURT (DM)		PARIS (FFr)	
Daniel Benz	761.6 + 11.6	Appl Emper	1050 + 50
Kaushof	514.5 + 15	Euromat	635 + 24
Leifert	512 + 15	Geophysat	879 + 43
Mouder, Hill	582.5 + 9.5	Oran	270 + 12.1
Pecher	609 + 12	UAP	581 + 16
Pharm	821 + 7	Pharm	850 + 25
NEW YORK (\$)		TOKYO (Yen)	
Chemical Waste	20 1/2 + 1	JEOL	795 + 94
Pharm	20 1/2 + 1	Japan Aviation	209 + 54
US Bancorp	22 3/4 + 1 1/4	Kanran	3550 + 280
Pharm	20 1/2 + 1	Heggen Carsten	1580 + 110
Pharm	20 1/2 + 1	Mediate Pharm	2950 + 200
Pharm	20 1/2 + 1	Pharm	850 + 25

New York prices at 12:30

**LONDON (Pence)**

Alloy	42	Brit Airways	265	-	11
Brit Airways	308	Brit Airways	46	-	5
Brit Airways	169	Brit Airways	774	-	20
Brit Airways	203	Brit Airways	18	-	7
Brit Airways	203	Brit Airways	110	-	9
Brit Airways	203	Brit Airways	114	-	7
Brit Airways	203	Brit Airways	207	-	7
Brit Airways	203	Brit Airways	190	-	36
Brit Airways	203	Brit Airways	271	-	13
Brit Airways	203	Brit Airways	204	-	21
Brit Airways	203	Brit Airways	31	-	6

Jan Timmer warns that the company is 'still far removed from where we want to be'

**Philips omits payout despite Fl 981m profit**

By Ronald van de Krol and Michio Nakamoto in Eindhoven

PHILIPS, the Dutch electronics group, swung back into profit in 1991, the first full year of its far-reaching restructuring efforts, but the company omitted the dividend for the second year running. Net profit totalled Fl 981m (\$530m) in 1991 compared with a net loss of Fl 4.53bn in 1990, when heavy restructuring provisions produced the biggest corporate loss in Dutch history. Operating profit, excluding restructuring costs in both years, rose by 35 per cent to Fl 3bn. Mr Jan Timmer, president, said that the increase in operating profits had been satisfactory but also noted that the company had faced disappointments and setbacks in its consumer electronics division. Mr Timmer declined to comment on when Philips would resume dividend payments. He also warned that increases in turnover and net profit from normal business operations would be limited in 1992 because an economic revival in many

industrialised countries was not expected before the end of the year. In particular, there was little prospect of a recovery in the first quarter of this year in the consumer electronics division, the only core sector which did not see a profit increase in 1991. Operating profits in the consumer division, which was severely hit by continuing recession in leading markets, fell to Fl 1.0bn from Fl 1.5bn in 1990. However, Mr Timmer sounded a positive note on the impact of the restructuring programme. During 1991, Philips divested companies with combined turnover of Fl 2.2bn and cut 32,800 jobs, in line with previous forecasts. "We are not dissatisfied with what we have achieved," he said, but added that the company was "still far removed from where we want to be". Redundancies would continue to be necessary, but not to the same degree as in 1991. Philips intended to continue



Jan Timmer: would not say when dividends would be paid

**Full bid by Exor intensifies Perrier battle**

By William Dawkins in Paris and Robert Graham in Rome

THE BATTLE for control of Perrier intensified yesterday when Exor, the holding group controlled by Italy's Agnelli family, launched a full bid for the French mineral water company. Exor and the Agnelli, who already control 49 per cent of Perrier, are offering FF1.475 per share for the remainder. That is the price at which Nestlé, the Swiss food multinational, launched its full hostile bid for Perrier last month, valuing the

whole of the water group at FF13.42bn. However, unlike the Nestlé offer, the Exor bid is unconditional. The Swiss company and its ally, Banque Indosuez, have by contrast reserved the right to drop out if they fail to win acceptance for 50 per cent of Perrier plus one share. Mr Gianni Agnelli, chairman of the Fiat group and the man in overall charge of the Agnelli

family investment groups involved in the battle to acquire Perrier, had earlier indicated that he would offer 2 per cent more than Nestlé for two-thirds of the shares; an option allowed under French takeover law. It was not clear last night exactly why Exor decided to table a full bid at the same price as the Swiss counterbidder. A day earlier, a Paris appeals court ruled that Exor, which has direct control of 35 per cent of

**Buoyant Kaushof ahead by 33%**

By Andrew Fisher in Frankfurt

KAUFHOF, the big German retail group whose activities range from department stores to catering and travel agencies, achieved a one-third rise in profits last year, helped by a sharp expansion of business in east Germany. Mr Jens Odewald, the chief executive, said that Kaushof's performance in 1991 would justify a "substantial dividend increase". No actual profit figures are being provided at this stage. In 1990, net profits rose by 12 per cent to DM18bn (\$7.7m), with the dividend raised by DM2 to DM10.50 on the ordinary shares and DM11.50 on preference stock.

Turnover last year was 22 per cent higher at DM18bn, with the department stores showing growth of 15 per cent to DM6.8bn. Excluding the new east German premises, sales of the store division were 3 per cent higher. Kaufhalle, the group's stock market listed low-price store chain, achieved turnover growth of 15 per cent to DM2.7bn, excluding new outlets, the rise was 2 per cent. Rapid growth was shown by the specialist outlets in the areas of home electronics (Media Markt), computers (Vobis), mail order (Friedrich Wenz), and shoes (Renzo). Because of the group's large-scale move into east Germany, its total labour force increased by 25 per cent to 85,200 people. Retail floor space was 15.5 per cent higher at 1.6m square metres. The group has 831 outlets, including 180 in east Germany and 79 in other countries in western Europe. Contrasting with the improved performance of the rest of the group, Oppermann Versand, a mail-order promotional gifts company, suffered a 9 per cent fall in sales to DM318m. This week, a Hamburg court ruled against Kaushof in its claim for compensation based on alleged misrepresentation of Oppermann's accounts when it bought its majority stake from Mr Jürgen Oppermann late in 1989. Mr Odewald said Kaushof would appeal against this ruling. "The claims against Oppermann will be pursued to the last possibility." The amount claimed in the Hamburg court was DM170m. Kaushof began its legal action a year ago after the acquisition had fallen into the red.

**Midland moves into the black in second half**

By Robert Peston in London

MIDLAND Group yesterday bucked the trend of recent bank results by disclosing a sharp improvement in profits in the second half of 1991. It confounded City of London analysts' forecasts by paying a dividend, though it is maintaining the payment at the 1.7p level paid in the latter half of 1990, when it made a heavy cut. As a result, Midland's share price rose 21p to 360p, adding £165m (\$288m) to the value of the bank. Midland was the last of the big banks to report its results. Although it has made progress, the scale of its charges to cover the risk of bad debts — at £900m — provided final confirmation that 1991 was the worst year since the 1980s for UK banks. Collectively the four banks — Midland, National Westminster, Barclays and Lloyds — have suffered losses of £2.5bn. Midland's bad debt charge was far lower than analysts had been expecting. But on one important measure, it suffered worse loan loss problems than rivals. Its bad debt charge was the biggest of

the clearers if measured as a proportion of its UK loans — though it was the smallest in absolute terms. Separately, Mr Brian Pearce, the chief executive, responded to City speculation that it was about to merge with another bank by saying he had no desire to do such a deal. "It is not clear what advantages it would bring," he said. But he said he had no doubt that rivals would be considering whether to make a takeover offer for Midland, because Midland's

share price was so much lower than the value of its net assets. He added that he was sure Midland would be changed beyond recognition in the coming few years, perhaps by combining with another bank, because he is convinced there are "too many" financial institutions in the UK and worldwide. However, Midland's pre-tax profits grew in 1991 from £11m to £36m. The recovery was particularly striking between the two halves of the year. It made £107m before

tax in the second six months — more than National Westminster Bank, which is twice its size — having made a £71m loss in the first half. The main contributor to the second-half recovery was a decline in the bad debt charge to £378m from £530m. An analysis of the full-year result highlights other trends described as encouraging by Midland's chairman, Sir Peter Walters. Lex, Page 12 Background, Page 20

**Royal Insurance dividend decision depresses shares**

By Richard Lapper in London

THE MARKET yesterday reacted savagely to the decision by Royal Insurance, the worst hit of the UK's beleaguered insurance companies, to pass its final dividend, marking the company's share down by 16 per cent to 190p. Royal Insurance has been badly affected by insurance losses from mortgage defaults, theft and arson, and posted pre-tax losses of £373m in 1991, nearly double its deficit in 1990. With its balance sheet severely weakened, it announced yesterday steps to protect the value of its portfolio of UK equity investments in the event of a decline in the stock market values. The company bought a put option last autumn which allows it to convert a substantial chunk of its £400m portfolio of UK equities into cash if the market falls below an agreed level.

Mr Richard Gamble, chief executive, said that "the key thing is we are in a recession and coming up to a general election. We simply could not afford the risk of the market going into free-fall." The company would not disclose further details. Mr Gamble said that Royal Insurance had anticipated a run on its stock, but said that the decision by Midland Bank to cut its dividend had added to the pressure. The passed dividend, which if maintained at last year's level would have cost £96m including advanced corporation tax, is part of measures to bolster a balance sheet battered by £220m of weather losses in 1990 and more than £300m of recession-related losses in 1991. Losses from mortgage indemnity policies — which insure lenders against any loss of value

on the sale of repossessed properties — have climbed steeply due to the difficulties of the housing market. They are expected to amount to more than £450 between 1991 and 1993. Royal Insurance has also reduced the amount of insurance it writes to improve its solvency margin (the yardstick which measures net assets as a percentage of non-life premium income). Total exposures have been reduced by 10 per cent in the past year. The company has recouped £188m from the sale of its Dutch subsidiary, Royal Nederland, to a European joint venture, formed earlier this month with Fondiaria of Italy and AMB of Germany. Those measures have allowed the company to maintain the margin at 34 per cent. Lex, 12 Analysis, 20

**Shake-up helps ICI hold fall to 11%**

By Paul Abrahams in London

ICI, the UK chemicals giant, yesterday confirmed the world economy's gloomy state when it warned that the commodity chemical cycle might not pick up until next year and a recovery was likely to be gradual. The company reported pre-tax profits down 11 per cent from £36m (\$1.63bn) to £243m for the year to December 31. Sir Denis Henderson, chairman, said fourth-quarter results were disappointing and full-year figures could not be viewed as satisfactory. "In the UK, the signs of an upturn are so faint as to be virtually invisible," he said. "Politicians' crystal balls appear rather clearer than ours, which are based on demand from customers." Sir Denis said there was, as yet, little sign of economic growth resuming in the leading

industrialised countries. The company had not been immune to the depressed state of key markets, but the impact had been reduced by vigorous self-help measures, he added. The company had reduced its head-count by more than 12,000 during 1991, and more than 20 plants and operating sites had been closed. The ongoing rationalisation programme had added £140m to the profit figures, said Sir Denis. The company had also sold more than 20 businesses, raising more than £500m. He expected further disposals this year, although not at the same rate as 1991. Group turnover fell from £12.91bn in 1990 to £12.49bn last year. A 4 per cent fall in sales and adverse currency movements had been offset by increased selling prices and acquisitions. Trading profits for the last quarter increased 62 per cent from £121m to £193m. Results at the industrial chemicals operations were described as "shocking" by one analyst, as they fell from £81m profit in the last quarter of 1990 to a £2m loss for the same period last year. Sir Denis again attacked electricity pricing in the UK. He said he had been unable to achieve a satisfactory solution over electricity pricing and supply. The figures for 1990 were restated to meet new accounting procedures. Earnings per share fell 7.2 per cent from 82.3p to 76.4p. The board declared a second interim dividend of 34p a share, the same as last year, making a total 65p for 1991. ICI's shares fell 23p to £12.84. Lex, Page 12 Details, Page 21

This announcement appears as a matter of record only.

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## INTERNATIONAL COMPANIES AND FINANCE

## British Gas agrees terms of shake-up with OFT

By Deborah Hargreaves in London

BRITISH GAS will announce details of an agreement with the UK Office of Fair Trading in the next few days that will lead to the company halving its share of the industrial gas market by 1995 and splitting off its pipeline and storage division into a separate subsidiary, the company said yesterday.

The industry retains grave doubts about how British Gas will arrange the sale of significant amounts of its gas to competitors, as is planned by the OFT.

The first gas sales are due to begin in October. Some observers say that without adequate regulation the auction may push prices higher in the UK.

The Office of Gas Supply, the industry regulator, has resisted

any deal that would lead to higher prices for domestic and industrial consumers.

British Gas yesterday reported an after-tax profit of £1.16bn (\$2bn) for last year. That compares with a profit of £1.21bn in the year from April 1990 to March 1991. Since the company has changed its financial year, comparisons are difficult to make.

Mr Robert Evans, British Gas chairman, said yesterday the company had gained 280,000 customers in 1991 and installed about 500,000 central heating systems in spite of the UK recession.

However, Mr Evans said that the recession had affected some customers' ability to pay and outstanding debt from non-paying customers had

risen to \$40m from about £30m. During the year, 150,000 additional customers had been forced by financial difficulties to secure special payment arrangements.

The company said slightly fewer than 1m households now pay by special arrangement. The disconnection rate had dropped, Mr Evans said, to 18,000, the lowest yearly rate recorded.

In April, British Gas will have to work within the confines of a tough new pricing formula for domestic customers imposed by its regulator.

Mr Evans said there will be no change in prices in April, "but given another year with low inflation and prices will be given in real terms".

## WestLB advances 16% to DM970m

By Andrew Fisher

WESTDEUTSCHE Landesbank, the German regional public sector bank, yesterday reported a 16 per cent rise in group operating profits to DM970m (\$585m), helped by favourable interest rate margins and a low increase in labour costs.

The Düsseldorf-based bank said its balance sheet total expanded by 11 per cent to DM235bn. Excluding trading in foreign exchange and securities on its own account, which contributed less to profits than in 1990 - DM143m against DM166m - partial operating profits were 23 per cent higher at DM637m.

WestLB said its earnings on interest rate business were 15 per cent higher last year at DM2.1bn, with commission income, affected by the slower business in securities, 6 per cent higher at DM340m.

DM970m, with commission income, affected by the slower business in securities, 6 per cent higher at DM340m. DM970m, with commission income, affected by the slower business in securities, 6 per cent higher at DM340m.

## SKF tumbles into red but sees income improvement

By Robert Taylor in Stockholm

SKF, the world's leading rolling bearing manufacturer, suffered a loss of SKr221m (\$37.4m) after financial items - last year. This contrasts with an impressive profit of SKr1.750m for 1990.

At the after-tax level the group made a loss of SKr1.17m in 1991, compared with a SKr1.04m net profit. SKF blamed the turnaround on its Ovako steel operations, which ran up a loss of SKr907m.

SKF predicted that while a significant upturn in the economic climate was not probable for 1992, it expected an income improvement so that the company would show a positive net financial result.

Group sales fell by 5.3 per cent last year to SKr26.3bn from SKr27.7bn with a 10 per cent decline in volumes. The dividend is being held at SKr4.25 per share.

The company announced that its chairman, the 70-year-



Anders Scharp: will become chairman of SKF

old Mr Lennart Johansson is retiring and that his post will be taken by Mr Anders Scharp, also chairman of Electrolux and Saab-Scania.

SKF said it had cut its workforce by 11 per cent (about

6,000 people) as it has adjusted its production and inventories since late 1990 to falling demand for its products.

The reduction in personnel combined with a shortened working week resulted in about SKr950m in non-recurring charges against income for the year. As much as SKr250m of that sum related to costs of reducing the labour force by an extra 2,000 this year.

Last December's division of Ovako between SKF and the Finnish Metra group would enable SKF to concentrate on ball-bearing steel production and related special steels and liquidate or sell off other activities outside Ovako's core business.

It added that Ovako would be fully consolidated in SKF's results from this year and this would result in an increase of around SKr3.7bn in SKF's balance sheet.

## Management reshuffle at Bank Austria

By Eric Frey in Vienna

BANK Austria, Austria's largest bank, is pushing through a big top management reshuffle following heavy losses at the bank's London and New York branches.

The bank, formed through the merger of Landbank and Zentralbank last year, announced on Wednesday that two managing board members, Mr Manfred Drennig and Mr Konrad Rumpold, would step down immediately, while Mr Herbert Cordt, former board member, would leave his post as manager of an energy subsidiary.

Mr Helmut Zilk, Vienna's mayor and chairman of the bank's supervisory board, said the bank might demand financial restitution from the three men.

Bank Austria has already announced plans for a Sch5bn (\$431m) charge against 1991 profits, because of losses in the UK and the US.

The takeover of the British leasing company, Sovereign, in 1990 could alone cost the bank Sch1bn. An internal report contends that Landbank officials should have known that Sovereign was effectively bankrupt at the time.

The three managers were responsible for Landbank's foreign business in the 1980s. The move removes all Landbank executives from the board and leaves the management of Bank Austria in the hands of former Zentralbank personnel.

Other Austrian banks are also facing huge losses from foreign loans made during the 1980s. Critics say the banks were poorly prepared for this business and did not apply adequate supervision of their foreign branches.

The company expects to report a distributable profit of DM1.5m (\$87m) for last year.

## Kloekner to pass dividend

KLOECKNER-Werke, the steel and engineering group, will not pay a dividend for the year to September 1991 following a sharp drop in earnings. Kloekner paid DM5 a share for 1990-91, its first payout in 17 years.

The company expects to report a distributable profit of DM1.5m (\$87m) for last year.

## Lower crude oil prices hit Statoil

By Karen Fosell in Oslo

STATOIL, the Norwegian state oil company, yesterday reported a NKr1.8bn (\$25m) decline in 1991 pre-tax profit to NKr12.8bn, caused by lower crude oil prices, losses in petrochemicals and a big fall in refining profits.

The company said it could give no promise of an early recovery in main markets.

Net profit for 1991 was boosted to NKr5.4bn from NKr4.3bn in 1990 due to a non-recurring effect of reforms of Norwegian corporate tax. Without the tax change, Statoil's net profit would have been

NKr1.8bn. Group operating revenue rose by NKr5.9bn to NKr78.3bn, but operating profit was cut by NKr2.5bn to NKr13.5bn. Statoil anticipates a NKr1.4bn dividend payment to the state, down from NKr1.5bn in 1990.

Crude oil production rose by 14m barrels to 138m, helped by strong growth in output from the Gullfaks and Statfjord fields. Statoil noted the price for Brent Blend market crude averaged \$20 a barrel in 1991 against \$24 a barrel in 1990. Exploration and production

experienced a NKr1.5bn fall in operating profit to NKr9.3bn, and the natural gas division increased operating profit to NKr3.6bn from NKr2.9bn, helped by higher gas prices and increased volumes of transported gas.

Refining and marketing saw operating profit slide to NKr647m from NKr1.3bn, mainly because of lower crude oil and products prices. Petrochemicals and plastics, the group's worst performer, slid into an operating loss of NKr17m from a profit of NKr718m.

These now stand at around 70 per cent of the total outstanding.

Group net profits totalled DM195m, a rise of 56 per cent. The bank used part of its income to increase its country risk provisions on foreign lending (including the former Soviet Union).

These now stand at around 70 per cent of the total outstanding.

© BIL GT, Liechtenstein's largest financial services group, reported net income of SF90.1m (\$60.4m), more than double the SF40.4m in the previous year, writes Ian Rodger from Zurich.

The group, formerly known as Bank in Liechtenstein, was transformed into primarily a fund management group following its acquisition of Britain's GT Management in late 1990.

At the end of last year, it had SF33.9bn under management, 18.5 per cent up on the previous year-end, putting it in the same rank as Switzerland's largest private banks.

The directors are recommending an increase in the 1991 dividend to SF13 per share or participation certificate from SF12.

## Repola registers loss of FM1.8bn

By John Burton in Stockholm

REPOLA, the Finnish forestry and engineering group, yesterday reported an unexpectedly large pre-tax loss of FM1.8bn (\$413m) for 1991 and halved its dividend to FM0.65.

Repola, which had a profit of FM961m in 1990, predicted results in 1992 would remain poor, although better than in 1991, due to continued market weakness.

Weakness declined by 5 per cent to FM2.2bn, while the operating profit fell 63 per cent to FM577m.

Repola blamed its deficit mainly on foreign exchange losses of FM584m stemming from the devaluation of the Finnish markka, as well as restructuring costs associated with its pulp and shipbuilding operations.

All three of Repola's industrial groups posted losses. The United Paper Mills unit had a pre-tax loss of FM778, reflecting a sales decrease for pulp, sawn timber and joinery products.

Rauma, the metals and engineering unit, had a loss of FM605m, while Rosanlaw, the plastic packaging division, reported a loss of FM73m.

© Metsä-Serla, the Finnish forestry group, yesterday reported a pre-tax loss of FM566m for 1991, against a deficit of FM1m in 1990.

It predicted a smaller loss in 1992 due to the devaluation of the Finnish markka, cost-cutting measures and lower prices for wood raw materials.

## Norwegian banks' credit losses rise

By Karen Fosell

NORWAY'S banking industry last year experienced credit losses of NKr19.8bn (\$3.09bn) in 1991, up from NKr12.3bn in 1990, according to a report released yesterday by the Banking, Insurance and Securities Commission.

BISG, the country's finance watchdog, said the sharp rise in losses was caused mainly by the experience of the commercial banks. It said the banks' volume of non-performing

loans rose significantly, particularly those loans to households, while operating costs also increased sharply due to write-offs on securities and property portfolios.

The commercial banks experienced combined credit losses of NKr15.4bn in 1991, up from NKr7.9bn in 1990.

The savings banks posted credit losses of NKr4.4bn in 1991, roughly the same as in 1990.

BISG said the banks' results in 1991 worsened significantly and 15 commercial banks and nine savings banks - comprising the biggest in each group - posted operating losses last year, against nine of each in 1990. The commercial banks' operating losses totalled NKr14.5bn in 1991 against losses of NKr7.2bn, while the savings banks' losses amounted to NKr1.8bn against NKr1.6bn.

## Pirelli plans sale of Condumex stake

By Robert Graham in Rome

PIRELLI, the troubled Italian cables and tyre manufacturer, has decided to sell for \$140m its 30.4 per cent stake in Condumex, the principal channel for its Mexican operations, to Grupo Carso, the fast-growing Mexican industrial group controlled by Mr Carlos Slim.

The sale is part of Pirelli's rationalisation plans to offset losses caused mainly by its failed bid last year for Continental, the German tyre manufacturer.

Although Pirelli is reducing fixed investment in Mexico, it has reached a broad co-operation agreement with Grupo Carso which will assure the Italian company privileged status as a "preferred supplier". Pirelli will become a long-term supplier of technology and products in the cables sector through Condumex.

Grupo Carso is now the largest shareholder in Telmex, the recently privatised national telephone company which is

committed to a significant expansion programme over the coming years.

© Iiva, the Italian state steel group, has sold a 5 per cent stake in Siderca, Argentina's largest seamless steel tube manufacturer. The sale, mainly placed privately by Morgan Stanley with US and European investors, raised \$75m.

Iiva retains some 6 per cent in Siderca, the third largest company capitalised on the Buenos Aires Stock Exchange.

## ESTABLISHING A PRESENCE IN Japan

WITH JDB

Japan is the second largest economy in the world. Its 123 million inhabitants have the highest disposable incomes among the G7 countries. It is a market which you cannot ignore if you want to be a global player.

The Japan Development Bank (JDB), a government-owned financial institution, is firmly committed to encouraging foreign direct investment in Japan.

Besides providing financial assistance with attractive conditions, we also supply introductory information on markets and investment projects in Japan through our six Centres for Promotion of Direct Investment in Japan.

If you are looking to invest in Japan, contact your local Centre. We can ease the difficulties of your next investment project.

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New York Centre: Phone: (212) 949-7550 Fax: (212) 949-7558

Los Angeles Centre: Phone: (213) 362-2980 Fax: (213) 362-2982



In addition, JDB representatives are speaking at the Financial Times One Day Conference entitled "Establishing a Presence in Japan" on 4th March in London. The conference has been organised by the Financial Times in association with Priority Japan Campaign.

You will be pleasantly surprised what they can do for you. Details are available from the Financial Times Conference Organisation on 071-925 2323



THE JAPAN DEVELOPMENT BANK

Head Office  
9-1, Otemachi 1-Chome, Chiyoda-ku, Tokyo 100, Japan  
Phone: (03) 3244-1785 Fax: (03) 3245-1938

## The Republic of Panama U.S. \$70,000,000

Floating Rate Serial Notes due 1990

For the period 28th February, 1992 to 28th August, 1992

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 7 per cent per annum, and that the interest accrued on the outstanding unpaid principal to 28th August, 1992 will be U.S. \$106.17.

The Industrial Bank of Japan, Limited Agent Bank



Neste Oy

US\$100,000,000

Floating rate notes due 1994

In accordance with the provisions of the notes, notice is hereby given that for the interest period from 28 February, 1992 to 28 August, 1992 the rate of interest will be 5 1/4% per annum. The interest payable on the relevant interest payment date 28 August, 1992 will be US\$265.42 for each US\$100,000 principal amount of the notes.

Agent: Morgan Guaranty Trust Company

JPMorgan



The Kingdom of Denmark

US\$1,000,000,000

Floating rate notes due 1996

In accordance with the provisions of the notes, notice is hereby given that for the interest period from 28 February, 1992 to 28 August, 1992 the rate of interest on the notes will be 4 1/4% per annum. The interest payable on the relevant interest payment date 28 August, 1992 will be US\$21.70 per US\$100,000 note and US\$5,292.53 per US\$250,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

## NOTICE OF REDEMPTION

To The Holders of Philip Morris Capital Corporation (formerly Philip Morris Credit Corporation)

\$75,000,000

11 1/2% Bonds Due 1995

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the 11 1/2% Bonds Due 1995 (the "Bonds") of Philip Morris Capital Corporation (formerly Philip Morris Credit Corporation) (the "Company") and Section 8 of the Fiscal and Paying Agency Agreement dated as of April 15, 1985 between the Company and Chemical Bank as Fiscal Agent and Paying Agent (the "Agent"), the Company has elected to redeem all of the Bonds on April 15, 1992 (the "Redemption Date") at the redemption price of 100% of their principal amount, together with accrued and unpaid interest (the "Redemption Price"). All conditions precedent to such redemption have occurred. On the Redemption Date the Redemption Price will become due and payable. Payment of the Redemption Price will be made upon presentation and surrender of the Bonds, together with all appropriate coupons maturing subsequent to the Redemption Date, at the following offices:

Chemical Bank  
Chemical Bank House  
180 Strand, London WC2R 1EX  
London, England  
Union Bank of Switzerland  
45 Bahnhofstrasse  
8001 Zurich  
Banco International de Luxembourg SA  
60 Route D'Esch, L-1470 Luxembourg  
From and after the Redemption Date interest will cease to accrue on the Bonds.

Dated: February 28, 1992 By: Philip Morris Capital Corporation

## J.B.B.

DOLLARBAER

JULIUS BAER U.S. DOLLAR BOND FUND LTD

GRAND CAYMAN

## DIVIDEND ANNOUNCEMENT

On 26th February, 1992 the Directors declared a dividend of US-Dollars 33.00 per share payable on 13th March, 1992 on all Participating Shares then in issue.

Holders of bearer shares should present coupon No. 13 on or after 13th March, 1992 at the office of the Administrator, Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, B.W.I., or at the main office of the Agents, Bank Julius Baer & Co. Ltd., Bahnhofstrasse 36, 8001 Zurich, Switzerland, or Société Générale Julius Baer SA, Caseville, 2, boulevard du Théâtre, 1204 Geneva, Switzerland.

26th February, 1992

By order of the Board  
Dollars-Baer, Julius Baer  
U.S. Dollar Bond Fund Ltd.

## J.B.B.

D-MARK-BAER

JULIUS BAER D-MARK BOND FUND LTD

GRAND CAYMAN

## DIVIDEND ANNOUNCEMENT

On 26th February, 1992 the Directors declared a dividend of D-Mark 29.00 per share payable on 13th March, 1992 on all Participating Shares then in issue.

Holders of bearer shares should present coupon No. 13 on or after 13th March, 1992 at the office of the Administrator, Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, B.W.I., or at the main office of the Agents, Bank Julius Baer & Co. Ltd., Bahnhofstrasse 36, 8001 Zurich, Switzerland, or Société Générale Julius Baer SA, Caseville, 2, boulevard du Théâtre, 1204 Geneva, Switzerland.

26th February, 1992

By order of the Board  
D-Mark-Baer, Julius Baer  
D-Mark Bond Fund Ltd.



## INTERNATIONAL COMPANIES AND FINANCE

## Bridgestone gives warning as profits slide 15.9%

By Robert Thomson in Tokyo

BRIDGESTONE, the Japanese tyre-maker, reported a 15.9 per cent fall in pre-tax profit to ¥78.8bn (\$590m) in the year to end December. However, the company forecast that much of those earnings would be erased in its consolidated accounts by the continuing cost of digesting Firestone (Fire and Rubber, its US acquisition of four years ago).

While the company is yet to finalise its consolidated accounts, Bridgestone indicated that group after-tax profit would total ¥7.4bn, a 66 per cent increase on last year, but well below the parent company's after-tax profit, which rose 21 per cent to ¥62.9bn.

It is difficult to say how much of that difference is directly related to restructuring Firestone, but we estimate that there is a net loss of about \$500m for the overseas operations," a Bridgestone spokesman said.

The company is hoping that its US subsidiary, Bridgestone Firestone, will report a profit this year, but is relying on a recovery in the US economy, and particularly in the car market, to fuel sales.

Parent sales for the year to end December rose 1.7 per cent to ¥786.48bn, with domestic sales rising 8 per cent to ¥561.3bn, despite a downturn in the Japanese car industry last year, while exports fell 14 per cent to ¥185.18bn.

Turnover rose by 15.6 per cent to ¥4.16bn (\$1.45bn) on the back of a 5.3 increase in steel sales to 3.94m tonnes. Although local sales decreased by 7.3 per cent, exports were up by 20.6 per cent and contributed more than half of the total, compared with 45 per cent in the same period in 1990.

Income before tax and finance charges declined by 9.6 per cent to ¥385m, a function of weaker margins, particularly in the saturated international market.

The results took a heavy knock, however, from finance charges, which doubled to ¥218m from ¥108m in 1990. Mr Willem van Wijk, managing director, said this was the result of a substantial increase in borrowings, necessary to complete important spending projects, on account of lower

than expected revenues from iron and steel sales. Attributable earnings dropped by 43 per cent to ¥171m.

Mr van Wijk said finance charges would be lower in future as the capital expenditure programme was nearly complete.

Looking ahead for the balance of the financial year, Mr Marius de Waal, chairman, said: "There are no signs of recovery in the domestic market, and it is expected that surplus capacity worldwide will continue to depress dollar prices of steel for at least the balance of 1992."

He said no improvement in the earnings trend was forecast. Against this background, the dividend was cut by one-third to 3 cents a share on earnings down to 9.2 cents from 16.1 cents per share.

Mr Murray and Roberts, the engineering and construction group, lifted attributable earnings by 28 per cent to ¥36.5m on a turnover of ¥2.65bn, in the six months to the end of December, up from ¥2.24bn a year earlier.

Mr Gary Pemberton, chief executive, said the group expected a similar result in the second half, implying full-year earnings of about ¥177m, compared with ¥159m in the previous year.

The board declared a fully-franked dividend of 30 cents, up 5 cents on the previous interim dividend, and announced it would reintroduce a discounted dividend reinvestment plan for shareholders.

Despite the move, Brambles shares slipped 40 cents to AS16.80 on the Australian Stock Exchange.

Mr Pemberton said the group suffered a fall of AS15m before tax on interest income from its cash holdings of about AS800m. The trend is expected to continue in the second half as a result of lower interest rates.

Brambles is also expected to reduce its cash deposits to finance the US\$357m acquisition of Environmental Systems (Enesco), a US waste management company. The acquisition is due to be completed in mid-March unless it is halted by a legal challenge from some shareholders.

Mr Pemberton said the acquisition of Enesco would complete Brambles' planned expansion of its operations to North America.

He said there were "good grounds for confidence" in the long-term future of Brambles' other US business, a pallet pool being established in a joint venture with GSN of the UK.

Mr Pemberton said Brambles had suffered a "softening" of performance in its European operations. Trading had suffered from uncertainty in France and the UK, but newly-acquired fork lift and heavy lift businesses were contributing to profitability.

Results from its Australian businesses were marginally down on the comparable period of the previous year, but were "pleasing in the face of domestic recession", Mr Pemberton said.

The directors expect earnings for the full year to exceed those of the previous year.

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## Anglovaal earnings rise 18% at halfway

By Philip Gawth in Johannesburg

ANGLOVAAL Industries (AVI), the holding company for the industrial interests of the Anglovaal group, did well to increase earnings by 18 per cent in the six months to the end of December against the background of very weak economic conditions.

Turnover rose by 5 per cent to R3.96bn (\$1.38bn), but tighter margins saw profit before interest and tax restricted to a 3 per cent increase to R268.1m. A decline in profit attributable to outside shareholders helped lift earnings by 18 per cent to R121.5m. Earnings per share rose by 17 per cent to 425 cents.

The results compare favourably with other large industrial groupings to have reported recently, arguably under easier conditions. The share has enjoyed a significant upward re-rating in recent months, from a low of R70 last year to its current level of about R130.

Favourable share ratings formed the basis for AVI and two of its subsidiaries recently raising R765m through rights issues.

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## N.V. AMEV: an interesting company to invest in

N.V. AMEV is one of the two parent companies of Fortis, a leading international insurance and banking group. The distribution of Fortis' activities is well-balanced, geographically as well as in terms of products. Fortis operates in Europe, the USA, Australia and South-East Asia, in the field of insurance, banking and other financial services. The group has a strong equity position and shows a trend of growing profits. N.V. AMEV is a vehicle for investing in the strength and potential of Fortis. AMEV's shares, listed on the Amsterdam Stock Exchange, are also traded via SMO.

## N.V. AMEV key figures (in Sterling)

	Three quarters 1991	Three quarters 1990	Year 1990
50% share of Fortis	99.7 mln	86.3 mln	142.0 mln
Total profit	113.5 mln	97.4 mln	156.8 mln
Profit per share	1.66	1.47	2.36
30-09-1991	31-12-1990		
Share price	1.571 mln	1.431 mln	
Equity per share	22.91	21.37	
Share price:			
Highest in 1991	19.13	(NLG 61.20)	
Lowest in 1991	13.81	(NLG 44.20)	
20 January 1992	17.63	(NLG 56.40)	
20 February 1992	7.4		
Dividend paid 22 1990	0.89	(NLG 2.85)	

## Forecast 1991

In line with the Fortis forecast, N.V. AMEV expects profit and profit per share for 1991 as a whole to be at least equal to those of 1990. The annual figures of Fortis and N.V. AMEV will be released on 15 April 1992.

Figures above have been calculated originally in Dutch guilders and have been translated into Sterling at the rate of 1.366666 1991: £ 1 = 3.20 NLG.

N.V. AMEV  
Postbus 10  
3000 BA Utrecht  
The Netherlands

Fortis

N.V. AMEV and AG Group  
are the two parent companies of Fortis

The contents of this statement have been approved by the Board of Directors of N.V. AMEV in accordance with the Dutch Financial Services Act 1986 by KPMG Post Marwick, which is authorised by the Institute of Chartered Accountants in England and Wales to carry out independent audits. Past performance is not necessarily an indication of future performance.

For more information,  
please call +31.30.57 33 98  
(fax: +31.30.52 23 94)

## Amarco soars 138% in face of recession

AMARCO, the Australian paper and packaging group, yesterday reported a 138 per cent rise in net profits to A\$190.7m (\$142.8m) for the first half of December from A\$80m a year earlier. Reuter reports from Melbourne.

Amarco said the result was highly satisfactory given that Australia was in serious recession. Sales rose to A\$2.3bn in the half from A\$2.25bn. Earnings per share rose to 23.5 cents from 16.7 cents, and the dividend is being raised to 14 cents a share from 13 cents.

The profit rise was due to substantial capital spending in recent years, strict cost control, plant rationalisation and expansion into profitable overseas operations.

An abnormal gain of A\$78.6m was mainly due to the sale of 22.5m Mayne Nickless shares for A\$8.05 a share, which realised a profit for the group of A\$77m.

Amarco said cash-flow for the period was well ahead of last year and it had about A\$300m cash on deposit.

Amarco said it was reaping the benefits of a conservative approach to offshore expansion and was confident of continued improvement in results from its overseas subsidiaries.

Although demand was firm in some segments of Amarco's business, particularly aluminium beverage cans and business papers, sales volumes in most other product categories showed little change.

Sales for container packaging in Australia, New Zealand and Canada rose 10 per cent to A\$67m in the half, while sales for fibre packaging rose 14.2 per cent to A\$80m.

The company said it expected further good results in the second six months. "Directors hope to continue the progress made to date and, given no further deterioration in Australian economic conditions, we expect to achieve further good results in the January-June period," it said. "Should economic activity expand, Amarco is poised for a period of strong growth worldwide."

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## Iscor profits plunge on doubled finance charges

By Philip Gawth in Johannesburg

ISCOR, South Africa's largest steel producer, saw earnings drop by 43 per cent in the six months to the end of December as finance charges compounded the effect of weak domestic and international markets.

Turnover rose by 15.6 per cent to R4.16bn (\$1.45bn) on the back of a 5.3 increase in steel sales to 3.94m tonnes. Although local sales decreased by 7.3 per cent, exports were up by 20.6 per cent and contributed more than half of the total, compared with 45 per cent in the same period in 1990.

Income before tax and finance charges declined by 9.6 per cent to R385m, a function of weaker margins, particularly in the saturated international market.

The results took a heavy knock, however, from finance charges, which doubled to R218m from R108m in 1990. Mr Willem van Wijk, managing director, said this was the result of a substantial increase in borrowings, necessary to complete important spending projects, on account of lower

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The only laggard was Grinnaker Holdings, the technology, electronics and construction company, which contributed only 3 per cent to earnings despite accounting for 35 per cent of group turnover.

The directors expect earnings for the full year to exceed those of the previous year.

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# Industrial Bank of Finland Limited

## UA 15,000,000

### 7% 1978-1993 Guaranteed Bonds

On February 17, 1992, Bonds for the amount of UA 1,500,000 have been drawn in the presence of a Notary Public for redemption on April 5, 1992.

The following Bonds will be redeemable coupon due April 5, 1993 attached:

4269 to 5643 incl. 5690 to 5692 incl. 7225 to 7250 incl.  
5651 to 5655 incl. 5696 to 5698 incl. 7263 to 7328 incl.  
5667 to 5674 incl.

Amount outstanding: UA 1,500,000

Bonds previously drawn and not yet presented for redemption:

241 to 243 incl.	2328	2808
2385 and 2389	2331 to 2337 incl.	2815 and 2816
1891 to 1898 incl.	2347 and 2348	2820 to 2824 incl.
1909	2350 and 2351	2838
1927 to 1930 incl.	2352 to 2357	2843 to 2845 incl.
1951 to 1956 incl.	2378 and 2377	2858 to 2860 incl.
1959 to 2007 incl.	2380	2863 to 2866 incl.
2011 to 2015 incl.	2383 to 2388 incl.	2869
2022	2406 to 2409 incl.	3161 to 3163 incl.
2029	2413 to 2420 incl.	3170
2034 to 2039 incl.	2428 and 2429	3178
2041 to 2044 incl.	2471 to 2478 incl.	3216
2047 to 2048 incl.	2489 and 2490	3230 to 3232 incl.
2054 and 2056	2508 to 2510 incl.	3275 to 3277 incl.
2059 and 2060	2516	3304 to 3307 incl.
2064 to 2069 incl.	2590 to 2594 incl.	3341
2084 to 2089 incl.	2598 and 2599	3352
2094 to 2097 incl.	2599	5724
2125	2621 to 2623 incl.	5775 to 5782 incl.
2176 to 2180 incl.	2670 and 2680	5784 and 5785
2182	2711 and 2712	5819 to 5823 incl.
2188	2716 to 2718 incl.	5856 and 5858
2192 to 2196 incl.	2743 to 2745 incl.	5865 and 5866
2234 and 2235	2796	5872 and 5883
2261 and 2262	2810 to 2817 incl.	5887 and 5888
2269 to 2275 incl.	2829 to 2831 incl.	7084 to 7087 incl.
2282 to 2285 incl.	2841	7991 to 7994 incl.
2288 to 2290 incl.	2869	8054
2293 to 2297 incl.	2875 and 2876	8116 to 8119 incl.
2305 and 2308	2890 to 2894 incl.	8415

Luxembourg, February 28, 1992

The Fiscal Agent  
Kreditbank  
Luxembourg

# U.S. \$850,000,000



## Malaysia

### Floating Rate Notes Due 1993

Interest Rate	5.25% per annum
Interest Period	28th February 1992
Interest Period	28th August 1992
Interest Amount per U.S. \$10,000 Note due 28th August 1992	U.S. \$285.42

Credit Suisse First Boston Limited  
Agent

# U.S. \$300,000,000



## Woodside Financial Services Ltd.

(Incorporated in the State of Victoria)

### Guaranteed Floating Rate Notes due February 1997

Unconditionally Guaranteed by  
The Industrial Bank of Japan, Ltd.

In accordance with the Terms and Conditions of the Notes, notice is hereby given, that for the Interest Period from February 28, 1992 to May 28, 1992 the Notes will carry an interest rate of 5.5% per annum. The amount payable on May 28, 1992 will be U.S. \$3,317.71 and U.S. \$132.71 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

February 28, 1992



# U.S. \$250,000,000

## Canadian Imperial Bank of Commerce

(A Canadian Chartered Bank)

### Floating Rate Deposit Notes due 2006

In conjunction with the Early Redemption notice dated February 21, 1992 and in accordance with the provisions of the Notes, notice is hereby given, that for the Interest Period from September 30, 1991 to March 30, 1992 the rate for the final Interest Sub-period from February 28, 1992 to March 30, 1992 has been determined at 5% per annum, and therefore the amount of interest payable against Coupon No. 14 on the relevant interest payment date March 30, 1992 will be U.S. \$261.64.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

February 28, 1992



# SWEDBANK

(SPARBANKERNA BANK)

## U.S. \$3,000,000,000

### 7 1/2 per cent Nickel-Linked Notes due 1993 (the "Notes")

Notice is hereby given to Noteholders that pursuant to the Terms and Conditions of the Notes, the Issuer of the Notes has elected to redeem all of the Notes then outstanding on 27th April, 1992 at the redemption price which will be published on or after 26th March, 1992.

The Notes should be presented and surrendered for payment together with coupons due 27th April, 1992 attached. Failure to surrender any such subsequent Coupon(s) will result in the amount of such Coupon(s) being deducted from the sum due for payment on the redemption date. On and after 27th April, 1992, the Notes will no longer be outstanding and interest thereon shall cease to accrue.

28th February, 1992

THE BANK OF TOKYO, LTD.  
The Fiscal Agent, Tokyo

# CITICORP

## U.S. \$350,000,000

Subordinated Floating Rate Notes Due November 27, 2005  
Notice is hereby given that the Rate of Interest has been fixed at 5% in respect of the Original Notes and 5.087% in respect of the Enhancement Notes, and that the interest payable on the relevant Interest Payment Date March 31, 1992 against Coupon No. 76 in respect of US\$10,000 nominal of the Notes will be US\$44.44 in respect of the Original Notes and US\$45.22 in respect of the Enhancement Notes.

## U.S. \$500,000,000

Subordinated Floating Rate Notes Due October 25, 2005  
Notice is hereby given that the Rate of Interest has been fixed at 5% in respect of the Original Notes and 5.087% in respect of the Enhancement Notes, and that the interest payable on the relevant Interest Payment Date March 31, 1992 against Coupon No. 77 in respect of US\$10,000 nominal of the Notes will be US\$44.44.

## U.S. \$500,000,000

Subordinated Floating Rate Notes Due January 30, 1998  
Notice is hereby given that the Rate of Interest has been fixed at 5% in respect of the Original Notes and 5.087% in respect of the Enhancement Notes, and that the interest payable on the relevant Interest Payment Date March 31, 1992 against Coupon No. 74 in respect of US\$10,000 nominal of the Notes will be US\$44.44.

## U.S. \$350,000,000

Subordinated Floating Rate Notes Due August 14, 2011  
Notice is hereby given that the Rate of Interest has been fixed at 4.375% p.a. and that the interest payable on the relevant Interest Payment Date May 29, 1992 against Coupon No. 23 in respect of US\$10,000 nominal of the Notes will be US\$110.59 and in respect of US\$250,000 nominal of the Notes will be US\$2,764.76.

## U.S. \$500,000,000

Subordinated Floating Rate Notes Due May 29, 1998  
Notice is hereby given that the Rate of Interest has been fixed at 4.375% p.a. and that the interest payable on the relevant Interest Payment Date May 29, 1992 against Coupon No. 24 in respect of US\$10,000 nominal of the Notes will be US\$110.59, and in respect of US\$250,000 nominal of the Notes will be US\$2,764.76.

February 28, 1992  
By: Citibank, N.A. (Citi Dept.), Agent Bank



# Wells Fargo & Company

US\$150,000,000  
Floating rate subordinated  
notes due 1992

In accordance with the provisions of the notes, notice is hereby given that for the Interest Period 28 February, 1992 to 31 March, 1992 the notes will carry an interest rate of 5% per annum. Interest payable on the relevant interest payment date 31 March, 1992 will amount to US\$44.44 per US\$10,000 note.

Agent: Morgan Guaranty  
Trust Company

JPMorgan

# Wells Fargo & Company

US\$200,000,000  
Floating rate subordinated  
notes due 2000

In accordance with the provisions of the notes, notice is hereby given that for the Interest Period 30 February, 1992 to 31 March, 1992 the notes will carry an interest rate of 5 1/4% per annum. Interest payable on the relevant interest payment date 31 March, 1992 will amount to US\$46.67 per US\$10,000 note and US\$23.35 per US\$50,000 note.

Agent: Morgan Guaranty  
Trust Company

JPMorgan

# Notice to Bondholders

## U.S. \$24,500,000

### Intershop Overseas Finance (Curaçao) N.V.

#### 6% Guaranteed Convertible Bonds 1993

unconditionally guaranteed by and convertible into Bearer Shares of \$100 nominal value each of Intershop Holding AG

Notice is given to holders of the above mentioned convertible bonds (the "Bonds") that at the Extraordinary General Meeting of Shareholders of Intershop Holding AG, Zurich ("Intershop") held on 20th February, 1992, following the recommendation of the Board of Directors of Intershop, it was decided not to proceed with the capital increase.

Accordingly, since the capital is not now being increased, there will be no adjustment to the conversion price for the Bonds.

Zürich  
21st February, 1992 Intershop Holding AG

# Dresdner Finance B.V. Amsterdam

## U.S. \$250,000,000 Floating Rate Notes 1984/1992 with Warrants

The Rate of Interest applicable to the Interest Period from February 28, 1992 to August 27, 1992, inclusive, was determined by Morgan Guaranty Trust Company of New York, London, as Reference Agent to be 5% per cent per annum. Therefore, interest per Note of U.S. \$10,000 principal amount is due on August 28, 1992, the relevant interest payment date, in the amount of U.S. \$25.42.

Dresdner Bank Aktiengesellschaft  
Principal Paying Agent

Frankfurt am Main,  
February 1992



# INTERNATIONAL COMPANIES AND FINANCE

## J C Penney's final-quarter returns cheer Wall Street

By Nikki Taft in New York

J.C. PENNEY, the Dallas-based retail group, yesterday reported a sharp drop in after-tax profits during the final three months of 1991. It saw earnings decline from \$306m to \$37m.

However, the figure was scored after a series of non-recurring items, which Penney had already announced would have an impact on results in the three months to January 25.

Ahead of these charges, the company's profits rose from \$206m to \$207m.

This improvement cheered

the market, where Penney's shares gained 4% to \$64.

Sales during the final quarter improved by 2.3 per cent to \$5.4bn.

For the year overall, Penney saw sales fall by 1 per cent, to \$16.2bn, and net profits - after the \$206m pre-tax charge - of \$30m. The figure for the previous year was \$77m.

Meanwhile, Woolworth - like Penney - also saw final-quarter figures marred by restructuring charges.

It reported a net loss for the 13 weeks to January 25 of

\$123m, compared with net profits of \$149m for the same period a year earlier.

The restructuring charge totalled \$20m at the net level, of the charge, but the shares still eased 5% to \$28 1/4.

Woolworth's sales for the final quarter rose from \$3.06bn to \$3.14bn, while sales for the year reached \$9.92bn against \$9.79bn previously.

The annual net loss, after the charges, was \$186m, compared with a \$317m profit in 1990-91.

## Videotron seeks partner to aid British cable TV expansion

By Robert Gibbins in Montreal

VIDEOTRON of Canada is seeking a third partner to help carry the growing cost of its aggressive entry into the British cable TV market.

Mr Andre Chagnon, chairman of Videotron, who moved his communications group into British cable TV three years ago, said France's Cie Generale des Eaux was one of the potential investors, though he would give preference to a British company.

Videotron, under pressure from the recent loss of a Canadian broadcasting and cable TV business, owns 63 per cent of the British venture and wants to reduce its stake to 51 per cent. BCE, which controls

Bell Canada and Northern Telecom, owns 30 per cent.

The British subsidiary, as an initial step, is investing about US\$150m in two licence areas in southern England. It will not become self-supporting for at least another two years, said Mr Chagnon.

Though the investment per subscriber is higher than North America, cable rates are more generous and British cable companies have the right to sell telephone services and increase returns in the future.

The UK operation has about 50,000 cable subscribers and the market potential is estimated at 1m. But to approach such a figure would require

several hundred million dollars more in investment.

National Sea Products, Canada's biggest fisheries company, posted a 1991 loss of C\$55.9m (US\$50m), or C\$1.70 a share, on sales of C\$439m because of poor catches and lower processing volume. It lost C\$2.2m, or 22 cents, on sales of C\$461m in 1990.

The company said the outlook for 1992 was uncertain because of the federal government's plan to cut the northern cod quota from 185,000 tonnes to 120,000 tonnes to protect stocks. Northern cod makes up about one-quarter of National Sea's annual landings.

## PWA loss increases sharply

By Bernard Simon in Toronto

PWA Corporation, holding company of Canadian Airlines International, yesterday announced a heavy 1991 loss, bringing the combined deficit of Canada's two main airlines last year to almost C\$400m (US\$368m).

Mr Rhys Eytton, PWA's chairman, forecast another difficult year in 1992 and confirmed outsiders' predictions that a restructuring of the beleaguered industry was on the cards through rationalisation and alliances with foreign airlines.

PWA's loss was C\$181.7m, or C\$3.66 a share, up from a C\$14.8m loss, or 60 cents, in 1990.

The struggle between the

two has intensified recently as each seeks to ensure it emerges as the undisputed main carrier.

Air Canada has increased capacity on both domestic and international routes. It has been unsuccessful in its bid to block Canadian TV advertisement showing passengers walking from an Air Canada cabin into a Canadian aircraft.

PWA's operating revenues rose by 4.6 per cent last year to C\$2.87bn. The operating loss was C\$80.4m, compared with a 1990 loss of C\$11.7m.

Mr Eytton said that the company had yet to see firm evidence of a recovery.

## Profits dip 9% at National Bank of Canada

By Robert Gibbins in Montreal

NATIONAL Bank of Canada, the smallest of the Big Six, yesterday reported first-quarter net profits of C\$49.5m (US\$45.1m), or 32 cents a share, down 9 per cent from C\$55.3m, or 36 cents, a year earlier.

The bank attributed the decline to the long recession, continuing high loan-loss provisions and higher non-interest expenses due to systems expansion.

These factors were partly offset by the benefits of declining interest rates and good results from the investment banking and brokerage subsidiary.

Return on equity was 11.3 per cent, against 13.4 per cent, and return on average assets 0.53 per cent, compared with 0.60 per cent. Total assets at January 31 were C\$37.7bn, against C\$36.6bn a year earlier.

National Bank, which operates mainly in Quebec, Ontario and the Maritimes, said signs of economic recovery were still meagre, but it is confident the worst is over.

## Improvements in all main businesses boosts AIG

By Nikki Taft

AMERICAN International Group, one of the largest US composite insurers, yesterday reported after-tax profits of \$1.55bn in 1991, compared with \$1.44bn in the previous 12 months.

In the fourth quarter alone, the company made a net profit of \$399.5m, against \$381.9m in the final three months of 1990. The shares gained 1 1/4% to \$6.74.

The final quarter result includes net realised capital gains of \$10.3m against \$4m, and the annual figure, \$60.7m against \$59.5m.

The company acknowledged the business climate had been difficult - pointing to "the continued competitive pricing environment in the domestic property-casualty industry", the US and European recessions, and particular factors that hit fourth-quarter results.

AIG said catastrophe losses in the final three months totalled \$47m - compared with zero a year earlier - while restructuring costs consumed \$14.5m.

It reorganised its New Hampshire Insurance Company, to concentrate on small and medium-sized commercial business, which resulted in staff reductions and branch office closures. The change was to cover losses in the company's other staff cuts and organisational changes.

Premiums written during the year overall fell by 1.3 per cent to \$9.15bn, with a 6.6 per cent fall in the final quarter.

Despite this retrenchment, AIG said all its main business - general insurance, life, and financial services - showed improved operating income.

## Repsol improves by 4% in an uncertain market

By Tom Burns in Madrid

REPSOL, Spain's state-controlled energy group, lifted its post-tax profits last year by 4 per cent to Pta70.1bn (\$680m) after setting aside Pta12.6bn for items such as early retirements and plant closures.

The company said that the results were good in the light of its decision to adopt a prudent accounting criteria.

This decision was in response to an uncertain international oil market, the difficulties of the chemical industry and the development of a liberalised energy market in Spain.

Operating income for 1991 increased by 16 per cent to Pta129bn, despite sharply decreased earnings from the group's chemical interests where income dropped by Pta24bn in 1990 to Pta1.2bn last year.

The company's policy is to pay out dividends of not less than 40 per cent of profits and not more than 60 per cent.

It paid out 42 per cent of its 1990 profits, returning Pta95 per share.

It has already paid an interim dividend on 1991 of Pta44 and the final payout is likely to be decided by Repsol board in April.

## GE Capital to buy part of Avis Europe

By Martin Dickson in New York

GE CAPITAL, the main financial services arm of General Electric, has reinforced its expansion in Europe with an agreement in principle to buy the vehicle leasing and fleet management business of Avis Europe, the car rental company.

The business being sold is Avis Lease, and GE Capital will acquire the right to use this name. The operation has assets of around \$900m and some 120,000 vehicles in 14 European countries. GE Capital declined to say how much it was paying.

Mr Alan Cathcart, chairman of Avis Europe, said its leasing business had seen significant growth rates over the past five years and was expected to enjoy similar expansion over the next several years. However, a company of Avis Europe's size could not handle its likely requirements for future asset finance.

Avis Europe, the continent's market leader in car rental, is a private business owned 66 per cent by Lease International Belgium, 26 per cent by General Motors of the US and 11 per cent by Avis Inc of the US.

GE Capital, the second largest non-bank financial services company in the US, has been gradually expanding into Europe primarily the UK - over the past two years via acquisitions. It has bought private label credit card businesses from Burton and House of Fraser and a consumer car finance business from Barclays Bank.

However, this is the first European venture by GE Capital. Fleet Services, the largest corporate fleet management business in North America, with more than 500,000 vehicles under lease or service management.

Ms Teresa LeGrand, president of GE Capital Fleet Services, said the combination of the two companies would create the foundation for a global vehicle leasing network.

Avis Lease employs around 1,000 people and its largest operations are in Britain, France, Belgium, Italy and Spain. Mr Cathcart said it had a good record of profits and in recent years had seen fleet growth of 16 to 20 per cent in some areas.

Avis Europe was floated off from Avis Inc, its US parent, in a public offering in London in 1986 but was taken private again in 1989.

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## INTERNATIONAL COMPANIES &amp; CAPITAL MARKETS

## San Miguel posts 57% advance in profits

By Jose Galang in Manila

SAN MIGUEL Corporation, the Philippines' largest industrial enterprise, yesterday reported consolidated net profits for 1991 of 2.81bn pesos (\$116m), an increase of 57 per cent from the previous year.

Turnover expanded by 22 per cent in value to 53.3bn pesos despite a decline in sales of many of the beer-and-food company's products.

Sales of beer, which usually account for about 60 per cent of San Miguel's annual turnover, declined in line with consumer demand in the general economic slowdown in the country.

Earnings per share rose to 5.30 pesos from 3.32 pesos in 1990. The board of directors yesterday proposed a 10 per cent dividend to be presented for approval at the annual shareholders' meeting on April 21.

The company views 1992 with "cautious optimism". Its expansion programme has put on stream additional capacity in its beer, ice cream and soft drinks production.

The 1991 profits growth reversed a 26 per cent decline in 1990 owing to a sharp increase in operating costs, particularly interest payments. The 1991 profits growth rate was also the highest since 1987.

However, non-recurring income contributed substantially to the big rise in profits. The bulk came from the swap of the company's shares in San Miguel Brewery in Hong Kong with new shares, corresponding to a 12 per cent interest, in SHK Hong Kong Industries, which specialises in investing in leading industrial corporations in Hong Kong and Macao.

The higher profits were also the result of improved margins and operating efficiency. Since 1990, the company has been undertaking cost-cutting initiatives, including reducing staff and making prepayments of foreign currency loans to take advantage of discounts.

## Germans buy Hungarian tobacco unit

By Nicholas Denton in Budapest

REEMTSMA, the privately-owned German tobacco company, is to acquire Hungary's Debrecent Tobacco Factory, the Hungarian privatisation agency announced yesterday.

The German concern beat three western rivals to take a stake of almost 85 per cent in Debrecent for an undisclosed sum.

Reemtsma plans to supplement Debrecent's Symphonia brand, whose 35 per cent market share makes it Hungary's second-ranking cigarette, with some of its own products, which include the West brand.

The move follows purchases in eastern Germany and Slovenia. It also completes the privatisation of Hungary's state-owned tobacco industry by Merrill Lynch, the US brokerage.

In quick succession, British American Tobacco and Philip Morris, the UK and US tobacco multinationals, recently took control of their Hungarian licensee plants.

Merrill Lynch is also involved in the sale of a majority shareholding in Vegetable Oil Company, one of Hungary's top 10 industrial companies by sales. Announcement of the buyer is expected next week. It is understood that the deal would be worth more than \$100m.

## Skaugen records NKr170m loss

By Karen Fosell in Oslo

SKAUGEN, one of Norway's biggest shipowners, has made a pre-tax loss of NKr170m (\$26.5m) for 1991, against a profit of NKr68m in 1990. Behind the reversal was lower chartering rates for ships and weaker markets, the group said.

Skaugen made an operating loss of NKr95m, compared with a profit of NKr125m. Gross freight income slipped to NKr2.348bn in 1991 from NKr2.383bn in 1990.

Skaugen said a NKr50m charge was made against 1991 accounts to cover restructuring. The company reduced its fleet during the year to 52 ships from 85.

In all, 12 ships were sold last year and another one sold this year. Skaugen owns 22 ships and operates 30 under contract.

The result for 1991 is not satisfactory," said Mr Erik Gloersen, managing director. He said 1992 would be a difficult year with lower earnings in several of the company's ship divisions.

"We expect an improvement in other areas," he said.

## Disappointment at trade figures dampens gilts

By Richard Waters in London and Patrick Harverson in New York

THE advances in European government bond markets of the past few days were consolidated yesterday as overnight news of strong demand for the latest US five-year auction brought further support to prices from across the Atlantic.

UK government bonds opened marginally higher, with the benchmark gilt maturing 2003/07 at 116. At that level, the Bank of England's latest "bap" stock - with a 9 per cent coupon maturing in 2012 - was exhausted, having first been offered in early February.

The tap has acted as a ceiling at the long end of the market, and analysts said prices were free to rise higher, provided the Bank's next tap issues are in medium-term maturities, as traders expect.

The generally positive mood of the gilt market was dampened, although not completely doused, by what were widely

seen as disappointing trade figures. A 7.5 per cent fall in exports during January, while imports fell by only 3 per cent, was regarded as poor at this stage of the recession.

By the end of the day, the 2003/07 bond had gained  $\frac{1}{8}$  of a point on the day, at 116.5, giving a yield of 9.34 per cent.

AFTER Wednesday's excitement, the US Treasury market settled down yesterday morning as dealers and investors set about consolidating the previous day's gains.

By midday, the benchmark 30-year government bond was down  $\frac{1}{8}$  at 101.1, yielding 7.84 per cent. The two-year note was unchanged at 100.1, yielding 5.34 per cent.

IN the German government bond market, a sell-off at the shorter end and further buying in longer-dated bonds brought

a steepening of the yield curve, indicating a new direction after the heavy buying at the shorter end in recent days.

Analysts said that the move by investors further down the yield curve indicated growing confidence in the longer-term interest rate picture. Further indications that the Bundesbank intends to keep short-term conditions tight added to this feeling, even raising the thought in some quarters that interest rates could be set to move higher before they start to fall.

Bund futures eased off late in the day, the March contract on Liffe ending at 88.34 compared with 88.41 at the open.

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## BENCHMARK GOVERNMENT BONDS

	Coupon	Rate	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10.000	10/02	101.0151	-1.155	10.15	9.98	10.12
BELGIUM	8.000	06/01	101.2000	-	8.64	8.78	8.62
CANADA	8.500	04/02	101.1000	+0.250	8.35	8.25	8.32
DENMARK	8.500	1/09	102.0000	+0.250	8.50	8.50	8.45
FRANCE	8.500	09/07	102.0000	+0.250	8.50	8.50	8.45
GERMANY	8.500	11/02	101.0000	-0.250	8.30	8.45	8.30
ITALY	12.000	02/02	101.0000	+0.250	12.11	12.27	12.20
JAPAN	4.000	06/09	101.0000	+0.250	5.70	5.72	5.57
NETHERLANDS	8.500	02/02	101.0000	+0.150	8.19	8.23	8.32
SPAIN	11.300	01/02	101.0000	+0.250	10.67	10.77	10.78
UK GILTS	10.000	11/09	102.00	+0.032	8.38	8.41	8.54
US TREASURY	8.000	11/01	101.00	+0.125	7.34	7.40	7.11
	8.000	11/21	101.25	+0.125	7.80	7.82	7.65

London closing, "denotes New York morning session. Yields: Local market standard. Gross (including withholding tax at 12.5 per cent payable by non-residents). Prices: US, UK, and 250, others in decimal. Technical: Reuters/AT&T Price Sources

The only economic news of the day was the Labour Department's report of a 7,000 increase in the number of people claiming state unemployment insurance during the second week of February.

The figure was above analysts' forecasts, but there was little reaction from the market, although the data did suggest that the February employment report, due out on March 6, will show evidence of a deterioration in labour market conditions.

In the credit markets, the Federal Reserve arranged a series of overnight matched sale agreements in an attempt to drain money from the system and put upward pressure on the Fed funds rate.

By midday, Fed funds were trading at 3/8, but still slightly below the Fed's desired target for the rate of 4 per cent.

IN the German government bond market, a sell-off at the shorter end and further buying in longer-dated bonds brought

a steepening of the yield curve, indicating a new direction after the heavy buying at the shorter end in recent days.

Analysts said that the move by investors further down the yield curve indicated growing confidence in the longer-term interest rate picture. Further indications that the Bundesbank intends to keep short-term conditions tight added to this feeling, even raising the thought in some quarters that interest rates could be set to move higher before they start to fall.

Bund futures eased off late in the day, the March contract on Liffe ending at 88.34 compared with 88.41 at the open.

THE firmness in the US Treasury market was kept on by the Japanese government bond market yesterday. Having closed at a yield of 5.35 per cent on Wednesday, the benchmark bond No 128 showed a substantial gain at the opening at 5.35 per cent.

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## U.S. \$250,000,000 Régie des installations olympiques Floating Rate Notes Due November 1994

Unconditionally guaranteed by Province de Québec

Interest Rate 5% per annum  
Interest Period 28th February 1992 to 29th May 1992

Interest Amount per U.S. \$50,000 Note due 29th May 1992 U.S. \$631.94

Credit Suisse First Boston Limited Agent

## U.S. \$100,000,000 First Bank System, Inc. Floating Rate Subordinated Capital Notes Due 1997

Interest Rate 5.25% per annum  
Interest Period 28th February 1992 to 29th May 1992

Interest Amount per U.S. \$50,000 Note due 29th May 1992 U.S. \$663.54

Credit Suisse First Boston Limited Agent

## Bank of Tokyo (Curacao) Holding N.V. U.S. \$100,000,000 GUARANTEED FLOATING RATE NOTES DUE 1997

Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by The Bank of Tokyo, Ltd. (Kabushiki Kaisha Tokyo Moku)

In accordance with the provisions of the Bank of Tokyo (Curacao) Holding N.V. Agreement between Bank of Tokyo (Curacao) Holding N.V., The Bank of Tokyo Ltd., and Citibank, N.A., dated November 27, 1988, notice is hereby given that the Notes will be redeemed on 29th March, 1992 at their principal amount.

February 28, 1992, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank. CITIBANK

## The Mitsui Bank of Canada U.S. \$50,000,000 10 per cent Guaranteed Floating Rate Notes Due 2000

In accordance with the provisions of the Terms and Conditions, Notice is hereby given that the Notes will be redeemed on 29th March, 1992 at their principal amount.

By: Mitsui Bank of Canada International Limited (Piscot Agent)  
28th February, 1992

## U.S. \$200,000,000 Bergen Bank A/S Perpetual Floating Rate Notes (with the right to subordinated)

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from February 28, 1992 to August 28, 1992, the Notes will carry an interest rate of 4.5%.

The interest payable on the relevant interest payment date, August 28, 1992, will be U.S. \$200.00 per U.S. \$100,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A. London, Agent Bank. February 28, 1992

## ECU 200,000,000 Caisse Centrale de Cooperation Economique Floating Rate Notes Due 2006

For the period from February 28, 1992 to May 29, 1992, the Notes will carry an interest rate of 5.85 per cent per annum with an interest rate of ECU 248.22 per ECU 100,000 and of ECU 2,482.22 per ECU 100,000 Note.

The relevant interest payment date will be May 29, 1992.

Agent Bank: Banque Paribas Luxembourg Société Anonyme

## U.S. \$400,000,000 Banque Française Du Commerce Extérieur Guaranteed Floating Rate Notes Due 1997

For the three months February 28, 1992 to May 29, 1992, the Notes will carry an interest rate of 4.5% per annum with a Coupon Amount of U.S. \$10,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A. London, Agent Bank. February 28, 1992

## Den norske Bank Primary Capital Perpetual Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from February 28, 1992 to May 29, 1992, the Notes will carry an interest rate of 4.5575% p.a. with a Coupon Amount of U.S. \$113.75.

February 28, 1992, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank. CITIBANK

## The Chase Manhattan Corporation U.S. \$175,000,000 Floating Rate Subordinated Notes Due 1997

Notice is hereby given that the Rate of Interest has been fixed at 4.5% and that the interest payable on the relevant interest payment date, May 29, 1992, against Coupon No. 26 in respect of US\$1,000,000 nominal of the Notes will be US\$113.75.

February 28, 1992, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank. CITIBANK

## MELLON BANK NA USD 200,000,000 FLOATING RATE SUBORDINATED CAPITAL NOTES DUE NOVEMBER 1996

Notice is hereby confirmed that for the period 28 February 1992 to 29 May 1992 the Notes will carry an interest rate of 5.0% per annum.

Interest payable on 29 May 1992 will be US\$663.54 per US\$100,000 note.

CHEMICAL BANK Agent Bank

## U.S. \$125,000,000 BANK OF BOSTON CORPORATION Floating Rate Subordinated Notes Due 1998

Interest Rate 4.3% per annum  
Interest Period 28th February 1992 to 29th May 1992

Interest Amount per U.S. \$50,000 Note due 29th May 1992 U.S. \$643.47

Credit Suisse First Boston Limited Agent

## U.S. \$300,000,000 Scotiabank THE BANK OF NOVA SCOTIA Floating Rate Subordinated Capital Debentures Due 2085

Interest Rate 4.5625% p.a.  
Interest Period 28th February 1992 to 28th August 1992

Interest Amount due 28th August 1992 per U.S. \$ 10,000 Debenture U.S. \$ 230.56 per U.S. \$100,000 Debenture U.S. \$2,306.60

Credit Suisse First Boston Limited Agent

## YOKOHAMA ASIA LIMITED (Incorporated in Hong Kong) U.S. \$100,000,000 GUARANTEED FLOATING RATE NOTES DUE 1997

Unconditionally and irrevocably guaranteed by THE BANK OF YOKOHAMA, LTD. (Incorporated in Japan)

Notice is hereby given that the Rate of Interest for the initial interest period has been fixed at 4.5% per annum and that the interest payable on the relevant interest payment date May 28, 1992 against Coupon No. 27 in respect of US\$100,000 nominal of the Notes will be US\$125.00 and in respect of US\$250,000 nominal of the Notes will be US\$250.00.

February 28, 1992, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank. CITIBANK

## First Chicago Overseas Finance N.V. U.S. \$100,000,000 Guaranteed Floating Rate Subordinated Notes Due 1994

For the three months 28th February, 1992 to 29th May, 1992 the Notes will carry an interest rate of 5.0% per annum with a coupon amount of U.S. \$132.71. The relevant interest payment date will be 29th May, 1992.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

## Den norske Bank U.S. \$200,000,000 Primary Capital Perpetual Floating Rate Notes (SECOND SERIES)

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from February 28, 1992 to August 28, 1992, the Notes will carry an interest rate of 4.5575% p.a. with a Coupon Amount of U.S. \$113.75 and in respect of U.S. \$100,000 nominal of the Notes will be U.S. \$230.56.

February 28, 1992, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank. CITIBANK

## BANQUE NATIONALE DE PARIS ECU 100,000,000 Floating Rate Notes Due 1996

Notice is hereby given that the rate of interest for the period from February 28, 1992 to May 29, 1992 has been fixed at 10 per cent per annum. The coupon amount due for this period is ECU 252.78 per ECU 100,000 nominal and is payable on the interest payment date May 29th, 1992.

The Agent Bank: Banque Nationale de Paris (Luxembourg) S.A.

## U.S. \$500,000,000 Lloyds Bank Plc Primary Capital Unsecured Floating Rate Notes (Series 2)

For the three months February 28, 1992 to May 29, 1992, the Notes will carry an interest rate of 4.5% p.a. with a Coupon Amount of U.S. \$112.17 payable on May 29, 1992.

The Agent Bank: The Chase Manhattan Bank, N.A. London, Agent Bank

## U.S. \$600,000,000 Lloyds Bank Plc Primary Capital Unsecured Floating Rate Notes (Series 3)

For the six months February 28, 1992 to August 28, 1992, the Notes will carry an interest rate of 4.5575% p.a. with a Coupon Amount of U.S. \$229.40 payable on August 28, 1992.

By: The Chase Manhattan Bank, N.A.







## FT LAW REPORTS

## Tax avoidance scheme is effective

FITZWILLIAM (COUNTS) AND OTHERS v INLAND REVENUE COMMISSIONERS  
Court of Appeal  
(Lord Justice Nourse, Lord Justice Staughton and Sir Christopher Slade)  
February 19 1992

STEPS TAKEN in a scheme to avoid capital transfer tax are not preordained and do not constitute a single composite transaction so as to defeat their object if there is a real possibility that the scheme may not go through in that, before entering on one of the steps, a participant seeks separate legal advice which may result in her putting forward fresh proposals.

The Court of Appeal so held when dismissing an appeal by the Inland Revenue from Mr Justice Vinelott's judgment quashing their decision that, by application of the *Ramsay* principle, capital transfer tax (CTT) was payable by virtue of a series of transactions affecting the estate of the 10th and last Earl Fitzwilliam, who died in 1979.

LORD JUSTICE NOURSE said that by his will the trustees of the Earl's residuary estate had power for 23 months after his death to appoint capital or income in favour of beneficiaries including his widow, Lady Fitzwilliam, and her daughter, Lady Hastings.

At the end of 23 months the trustees were directed to pay the income to Lady Fitzwilliam during her life, with power to pay capital at their discretion, with an ultimate trust in favour of Lady Hastings.

The 10th Earl died on September 23 1979 aged 75. Lady Fitzwilliam was 81. The net value of the estate was just over £12.5m.

If Lady Fitzwilliam died within 23 months of the whole of the residuary estate would attract 75 per cent CTT on the Earl's death. If she took an interest in possession, duty would be payable on her death and would not be significantly less than 75 per cent.

The trustees instructed their solicitors, Currey & Co, to explore all possible ways of avoiding the prospective liability.

Five successive steps were ultimately taken:  
Step 1 - On December 20 1979 the trustees appointed that

£4m be held in trust for Lady Fitzwilliam absolutely.

Step 2 - On January 7 1980 Lady Fitzwilliam drew a cheque for £2m, post-dated January 9, in favour of Lady Hastings. The £2m was raised by loan appropriated to Lady Fitzwilliam's £4m appointment. The cheque, and a letter signed by Lady Fitzwilliam stating that the £2m was a gift free of CTT, were handed to Lady Hastings by Currey on January 8.

Step 3 - On January 14 the trustees appointed that £3.8m be held upon trust to pay the income to Lady Fitzwilliam until the earlier of February 15 1980 or her death; subject to one moiety in trust for Lady Hastings absolutely and the other in trust for Lady Hastings contingently on her being alive at date of determination of the income interest.

Step 4 - On January 31 Lady Fitzwilliam, in consideration of £2m, assigned Lady Hastings her interest in the income of the contingent moiety.

Step 5 - On February 5 Lady Hastings settled £1,000 on trust to pay the income thereof to Lady Fitzwilliam until her death or March 15 1980, and subject thereto, on trust as to both capital and income for Lady Hastings absolutely. On February 7 Lady Hastings assigned her reversionary interest in the vested moiety to the trustees to be held by them as an addition to her settlement.

If Mr Justice Vinelott's decision stood, CTT at a very high rate on assets worth £7.8m would have been avoided.

The *Ramsay* principle was drawn from the House of Lords decisions in *Ramsay* [1982] AC 300, *Burns* [1982] STC 30, *Furniss v Dawson* [1984] AC 474 and *Crown v White* [1988] AC 398.

In *Furniss v Dawson* [1984] AC 474 Lord Brightman said: "There must be a preordained series of transactions; or... one single composite transaction."

The taxpayers' primary argument was that the steps were not preordained and did not make up a single composite transaction.

In *Crown v White* Lord Keith said that in ascertaining the legal effect of the series of transactions, it was relevant to take into account that "all the steps in it were contractually agreed in advance or had been determined on in advance by a

guiding will".

Lord Oliver said the concept of a "single indivisible composite whole" might be summed up by asking whether at the material time the whole was already "cut and dried". He said one essential step was entered into there should be "no practical likelihood" that the pre-planned events would not take place. Lord Jauncey suggested "no real likelihood" as the appropriate test.

For many years prior to the Earl's death the partner in Currey who had looked after his family affairs was Mr D G Bosanquet, assisted since 1970 by his partner, Mr R D Powell. By the time of the Earl's death Mr Powell had taken over responsibility for his affairs generally. He was solely responsible for all tax planning aspects. Mr Bosanquet continued to look after Lady Fitzwilliam. From October 15 1979 Mr Powell instructed junior counsel, Mr Robert Walker.

On about January 14 1980 another partner, Mr N W Smith, agreed to advise Lady Hastings. On January 18 Mr Smith instructed Mr Mark Herbert of counsel to advise Lady Hastings.

The Commissioners concluded that the five steps taken to implement the CTT avoidance scheme satisfied the *Ramsay* conditions. That could only be supported if participation of both Lady Fitzwilliam and Lady Hastings was at the material time "cut and dried", or if they were, in Mr Justice Vinelott's words, "mere actors in a play reading a prepared script".

The Commissioners found that Lady Fitzwilliam gave Currey carte blanche to make all necessary tax arrangements. They said that Lady Hastings, unlike her mother, had no difficulty understanding the advice given. On one matter she took an active part in a discussion with Mr Smith on January 22 and expressed some views of her own.

The Commissioners' findings demonstrated that Lady Hastings had both an understanding and a will of her own. The inference that her participation was on January 14 cut and dried, or that it was an actor in a play reading a prepared script.

It was enough for the taxpayers' purposes that the inter-

ence should be rejected in the case of Lady Hastings alone.

The Crown argued that there was a preordained scheme as from January 3 when Mr Walker dictated the necessary steps and a timetable for them over the telephone to Mr Powell.

In the very breath in which he had dictated the steps and the timetable, counsel had suggested that serious consideration be given to Lady Hastings being advised by another partner and possibly by separate counsel.

That suggestion was followed within the fortnight. Different proposals might have been put forward on her side.

None of the tests for preordained expressed in *Crown v White* was satisfied.

There was no "guiding will". Lady Hastings's participation was not "cut and dried". It could not have been said that there was no "practical" or "real" likelihood that the scheme would not be completed.

The Commissioners found that Mr Powell's intention to implement the scheme at each step must be attributed to Lady Hastings.

Mr Powell's "intention" to implement the scheme was qualified by the suggestion, apparently acted on by January 14, that Lady Hastings should receive separate advice, and by a consequential recognition of a real possibility that the scheme proposed would not go through.

Such a qualification was fatal to application of the *Ramsay* principle. Accordingly, on January 14, when step 5 was taken, it was not preordained that Lady Hastings would participate in steps 4 and 5.

Even as a single composite transaction none of the steps would have produced the fiscal results for which the Crown contended. The CTT legislation did not apply to any of the composite transactions contended for by the Crown.

The appeal was dismissed. Their Lordships gave concurring judgments.

For the taxpayers: Robert Walker QC and Mark Herbert (Currey & Co).  
For the Crown: Robert Reid QC and Christopher McCall QC (Inland Revenue solicitors).

Rachel Davies

Barrister

## BUSINESS LAW

## Burning question of unfairness

By A H Hermann

In few countries is "fair" such a hallowed concept as in the UK. Indeed, this English word has been adopted in most languages as a convenient label for behaving in good faith and without seeking undue advantage from a stronger bargaining position or exploiting technicalities of law.

Yet English law is almost alone in not recognising a general and overriding duty of performing contracts in good faith and fairly, a principle which is of crucial importance in the legal systems of all civil law countries and of a number of common law countries, including the US, Australia and New Zealand.

An optimistic view of this dichotomy has been best expressed by Lord Justice Bingham in 1989 in the case of *Interphoto Library v Silletto*.

After pointing out that the civil law principle of good faith means a great deal more than that the parties ought not to deceive each other, he said: "English law has, characteristically, committed itself to no such overriding principle but has developed solutions in response to demonstrated problems of unfairness."

To this one must add that it does not do so always and that many such burning problems of unfairness remain unanswered.

These problems are likely to become less tolerable after the ratification by the UK of the UN Convention on International Contracts for the Sale of Goods. This convention, which came into force on January 1 1988, has now been ratified by 30 states, including all leading trading partners of the UK.

Seven more are in the process of ratifying it and, in a year or two, the total number of ratifications is expected to reach 50. Although the traditionalist faction of UK's legal establishment is opposed to it - partly because the convention, like all products of compromise, has a number of weaknesses, and partly because of an irrational fear of novelties - ratification by the UK appears to be almost unavoidable for the simple reason of business expediency.

In deference to the feelings of the UK's negotiators, the convention does not say explicitly that contracts governed by it must be interpreted and per-

formed in good faith, but it achieves almost the same result by providing (in Art. 7.1) that it should be interpreted with regard to the need "... to promote ... the observance of good faith in international trade".

Once it is ratified, the convention will provide for international contracts of sale governed by English law - as it already does for contracts governed by laws of 30 other jurisdictions - common rules likely to enhance the certainty of the contract clauses and the correct understanding of them by sellers and buyers trading in different countries.

The weaknesses of the convention need not cause any alarm as the parties will have the possibility of opting out of the convention or, better still, to supplement it by incorporating into their contracts standard terms of their own choice. One such set of terms, designed for this purpose, will shortly be published by the Centre for Commercial Law Studies of the Queen Mary and Westfield College in London.

There is yet another reason why one should not be shy of the convention. The resurgence of masochistic traditionalism among English judges, which followed the retirement of Lord Denning, is now receding. It is being replaced by the ascendancy of judges who look beyond the narrow confines of English law and are guided by Lord Reid's 1963 dictum that "the common law ought never to produce a wholly unreasonable result..."

This new generation includes, but is not limited to, Lord Griffith and Lord Goff in the House of Lords, Lord Donaldson, the Master of the Rolls, Lord Justices Bingham and Steyn in the Court of Appeal, and by Chancery judges represented by Mr Justice Warner and Mr Justice Hoffmann. There are many more, and this narrow selection of names reflects only a relatively small number of decisions which have caught the public's attention recently.

As a rule, the views of judges must be gleaned from their judgments as they are not much given to public speaking. However, one of them, Lord Justice Steyn did speak up recently on the hot subject of the rule which good faith and

fair dealing have in contract law, when delivering the 1991 Royal Bank of Scotland Law Lecture at the University of Oxford.

The straitjacket of the medieval literal interpretation of contract clauses has been despised for centuries and the struggle of English judges to loosen it found a reflection in Shakespeare's Merchant of Venice. Portia is the portrait of an ideal English judge.

Had she been really Venetian, she would have had no need to seek an artificial construction of the contract; in real Venice, influenced by Roman law, Shylock's petition would have been thrown out without much ado, seeing that the contract was *contra bonos mores*, and could not be performed in good faith.

It is because these two notions are still anathema to traditionalists that judges, who do not want to preface their judgment by the hateful phrase "with the greatest regret..." have to, Portia-like, force the facts so as to achieve a just result in spite of the ridiculously rigid doctrine.

Relying on his experience in the resolution of international trade disputes, Lord Justice Steyn concluded that by using a roundabout route an English Court reached, as a rule, the same result as a foreign court applying the principle of good faith, but that "... in a number of cases the rule requiring good faith has enabled the foreign court to adjust relations between the parties more equitably than an English court in similar circumstances".

The striving for a fair and just solution, notably by Lord Denning during his long tenure of the office of the Master of the Rolls, led to piecemeal introduction of the concept of good faith and fair dealing in the statutory law, particularly by the Unfair Contract Terms Act 1977.

It is ironic that the one contract requiring under common law "the utmost good faith" from both parties, has been excluded from the impact of this statute by the operation of the powerful insurance lobby.

Lord Mansfield, one of the most European of English judges (he was a Scot), attempted in 1786 to extend the requirement of utmost good

faith to all contracts. His view was soon rejected and the label of "utmost good faith" remains attached only to the contract of insurance. But even here, as Lord Justice Steyn pointed out, the label does not correspond to reality.

This misleading description is attached to what is probably the largest body of contracts in which businesses as well as individual citizens face a party with an incomparably greater financial muscle than they possess and which may easily bring financial ruin on those who take it to court.

The scales were loaded against the insured by the Court of Appeal in the 1984 case of *Comau Transport Inc v Oceanus Mutual Underwriting*, when it was held that repudiation of the contract of insurance by the insurer is justified by any non-disclosure of relevant facts which the insurer would take into account even if it was so minor and innocent that it would not affect his decision.

This ruling was based on the restatement of common law in the Marine Insurance Act 1906, but, as Lord Justice Steyn pointed out, it was equally applicable outside marine insurance law.

"It is difficult to understand," he said, "why an underwriter should be able to avoid a contract for non-disclosure, when he would have written the risk anyway... Moreover, how can avoidance on grounds of a non-disclosure, which was causally irrelevant... be squared with the proposition that the parties owe each other reciprocal duties of utmost good faith? And why should an insured's position under a contract of utmost good faith be less favourable than under the general law of misrepresentation which requires proof of actual inducement?"

Why is this part of the English insurance law so difficult to reconcile with duties of good faith and fair dealing? Victorian Cornet ze Veehrd, a 19th century Czech jurist, provided the answer: "Law is a thin cobweb, a beetle breaks through but a fly is caught."

The author is D J Freeman Senior Research Fellow in International Trade Law at Queen Mary and Westfield College, University of London.

## Unilever 1991

FULL YEAR. In spite of difficult conditions in some of our major markets 1991 was a year of progress. Sales increased by 4% and net profit on ordinary activities rose by 7% over 1990, at constant rates of exchange.

Volume in our consumer businesses grew but this was largely offset by a decline in industrial volumes. In comparison with 1990, when the results benefited from exceptional gains, operating profit remained flat. Before exceptional items, however, operating profit at constant rates of exchange was £75 million above 1990. Profit before tax rose by 4% compared to the previous year as strong cash flows led to a reduction of borrowings and hence interest charges.

At the average exchange rates prevailing in each year, the increase in net profit on ordinary activities over 1990 was 4% in sterling, 5% in guilders and 2% in dollars.

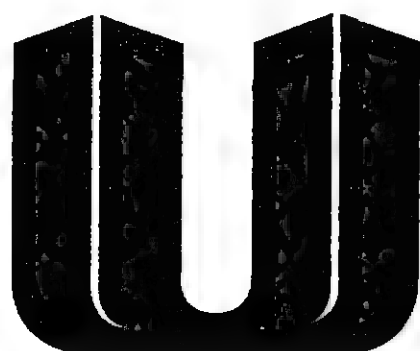
RESULTS	1991 £m unaudited	1990	Increase/ (Decrease)	Increase/ (Decrease) Constant rates
Turnover	23,163	22,734	2%	4%
Operating profit	1,998	2,051	(3)%	-
Profit before taxation	1,792	1,782	1%	4%
Taxation	(583)	(613)		
Outside interests	(57)	(57)		
Net profit before extraordinary items	1,152	1,112	4%	7%
Extraordinary items	1	(195)		
Net profit after extraordinary items	1,153	917	26%	
Dividends on ordinary capital	(420)	(405)		
Combined earnings per share per 5p of ordinary capital excluding extraordinary items	61.62p	59.52p	4%	

OPERATIONS. In Europe operating profit increased by 3% at constant rates of exchange. Our consumer foods businesses increased sales and profit with strong performances from oil and dairy based foods and ice cream. Our detergents operation also made a significant contribution to the overall improvement. Progress in these businesses has been based on successful product innovation and cost reduction, and margins have strengthened. Industrial markets in foods were weak and this depressed results. Sales increased in personal products, although profit was restrained by lower duty free sales in the prestige sector and reduced margins in colour cosmetics.

In North America operating profit fell short of that of 1990. Whilst trading conditions remained difficult the performance of most of our businesses, notably our foods operations, improved in the course of the year.

## PRELIMINARY

## RESULTS



Unilever

In detergents, investment in major product launches lifted sales and market shares but reduced profits. Our personal products business had a difficult year. In mass markets lower demand, together with the costs of restructuring, depressed results. In the prestige sector new product launches achieved significant gains in sales but not yet in profits. Our specialty chemicals business did well to hold profits at the 1990 level.

In the Rest of the World we achieved a significant increase in sales. There were particularly good results from our detergents and personal products operations most notably in Latin America and South East Asia. The reduction in margin at current rates of exchange was due to currency movements and exceptional gains in 1990.

EXTRAORDINARY ITEMS. The fourth quarter results of 1991 include an extraordinary gain of £1 million, net of tax, on withdrawal from certain business segments. This comprises an extraordinary profit of £61 million less an extraordinary charge of £60 million. The extraordinary profit relates to the disposal of the 4P Group, which represents our exit from packaging. The extraordinary charge arises on withdrawal from those agribusiness activities which do not support the Group's core businesses. This includes the reinstatement of attributable goodwill written off on purchase.

The Fourth Quarter results of 1990 included an extraordinary charge of £195 million, net of tax, relating to our Single European Market programme.

Following Dutch accounting practice and developments in the UK, we have also quoted earnings per share after extraordinary items for both years.

DIVIDENDS		1991	1990
PLC per 5p ordinary	-final	13.91p	13.30p
	-total	18.94p	18.16p
N.V. per Fl.4 ordinary	-final	Fl. 4.08	Fl. 3.83
	-total	Fl. 5.56	Fl. 5.27

Rates are equivalent in value at the rate of exchange applied in terms of the Equalisation Agreement between the companies. Should there be a change in the current rate of Advance Corporation Tax, the PLC dividend will be adjusted.

The PLC final dividend will be paid on 22 May 1992 to shareholders registered on 16 April 1992.

The N.V. final dividend will be payable as from 22 May 1992.

The Annual Review and Annual Accounts for 1991 will be published on 14 April 1992. The results for the first quarter 1992 will be announced on Friday 15 May 1992.

For copies of results statements telephone Freephone 0800 181 891 or write to: Unilever External Affairs Department, P.O. Box 68, Unilever House, London EC4P 4BQ or, for Guilder version, P.O. Box 760, 3000 DK Rotterdam.







## UK COMPANY NEWS

# Alfred McAlpine shows modest advance to £9.3m

By Andrew Taylor, Construction Correspondent

THE SHARE price of Alfred McAlpine yesterday jumped 12p to 205p after the construction, housebuilding and building materials group announced a marginal increase to £9.3m in pre-tax profits for the year to end-October.

Profits in the previous 12 months amounted to £9.2m. The rise was in line with forecast made by the group when it announced its £39m rights issue last April.

Mr Graeme Odgers, chief executive, said that profits could rise further in the current year provided that the recent improvement in the group's housing division was sustained.

He said that the profits improvement stemmed from lower costs, reduced interest charges as a result of lower borrowings and a reduction in provisions made against housing land and developments.

Even so, McAlpine was only

able to pay a maintained final dividend of 5.8p - making a same again total of 10.3p - by raiding reserves.

After all deductions the group incurred a total loss of £2.3m. This was struck after an extraordinary provision of £3.9m, mainly to cover further losses and write-downs in the concrete block business which is currently up for sale.

Mr Odgers said that this was a substantial improvement on the previous year when the group made extraordinary provisions of £39.5m for a total loss of £35.7m.

"We believe that there should be no further provisions. We have reorganised substantially the business and management of the company and have improved the balance sheet. Gearing has been reduced from 80 per cent 18 months ago to about 5 per cent including off-balance sheet finance.

"Given that the dividend, before extraordinary items, was covered 1.4 times, on earnings of 14.1p, we felt that we should maintain payments to our shareholders, particularly after a rights issue," said Mr Odgers.

A breakdown of profits after interest showed that construction made £13m against £13.3m; housebuilding incurred a £1.2m loss (£1.9m loss); building materials made a £4.2m (£3.2m) profit while US profits fell from £1.9m to £1.3m.

## COMMENT

The sharp rise in McAlpine's share price recognises the big improvement in management since Graeme Odgers' arrival. He has done all the right things in reducing borrowings, reorganising and cutting fat from central management overheads and weeding out poor performing businesses. In the current year margins on housebuilding will continue to benefit from cheaper land prices while the switch of £35m of debt from sterling to dollars will assist finance costs. On the other hand construction profits are expected to fall sharply while building materials and US operations will at best remain flat. If the group makes £10m this year - which some analysts believe is optimistic - the shares will be on a multiple of 17 which looks a little high given that there are better pure housebuilding recovery stocks around.

# Pharmaceuticals produce 52% of trading profits with strong growth in new drugs

## ICI divisional alchemy only partly working

By Paul Abrahams

ICI's DIVISIONS reported widely differing performances last year. While pharmaceuticals and paints achieved record profits during 1991, the performance of the core specialty chemicals operations were described by Sir Denys Henderson, chairman, as poor.

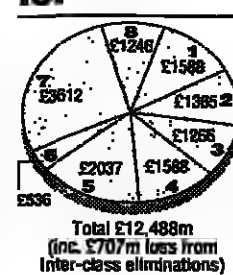
The pharmaceuticals operations increased trading profits by 10 per cent from £485m to £538m on sales of £1.56bn (£1.42bn). The business generated 12 per cent of group turnover and 52 per cent of trading profits.

Sales growth of ICI's three newest drugs, Zestril, Zoladex and Diprivan, averaged more than 50 per cent last year, said Mr Ronnie Hampel, ICI's new chief operating officer. He said the pharmaceuticals performance had been particularly strong in the US which now accounted for 47 per cent of sales. About 10 per cent of the US growth had been achieved by increasing volume and only 2 per cent through price rises.

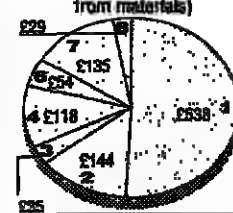
Sir Denys admitted that worldwide government pressure on pharmaceutical prices was of concern, but that its effect remained unclear. Spending on pharmaceutical research and development was £220m in 1991 and was likely to rise to £250m this year.

Trading profits in agrochemicals and seeds grew from £110m to £144m in spite of difficult market conditions. The business had continued to benefit from cost reductions, said Mr Hampel. Turnover remained stable at £1.36bn.

## ICI

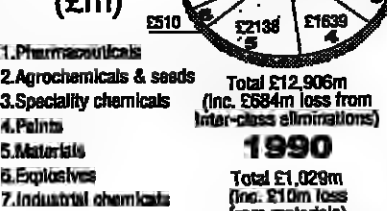


Total £12,488m (inc. £707m loss from inter-class eliminations)



Total £1,033m (inc. £20m loss from materials)

## Turnover (£m)



Total £12,906m (inc. £584m loss from inter-class eliminations)



Total £1,029m (inc. £10m loss from materials)



Ronnie Hampel (left) and Sir Denys Henderson: looking for partners to exploit Quora worldwide

The paints business had enjoyed a record year, he said. Trading profits increased by 9 per cent, from £106m to £118m, thanks to cost reductions and improved margins within the context of weak markets everywhere except in the Asia-Pacific region. Turnover fell from £1.64bn to £1.56bn. Explosives produced a profit of £54m (£50m) in spite of depressed conditions in the US and European mining and construction industries, said Mr Hampel. The core specialties businesses' profits fell 85 per cent to £33m (£54m) on turnover of £1.27bn (£1.31bn). Both colours and surfactants experienced further deterioration in their main markets.

Nevertheless, Quora, the vegetarian meat substitute, had exceeded its development targets following its launch in the UK, Belgium and the Netherlands. The company was looking for partners, possibly in the food industry, to exploit Quora on a worldwide basis.

Materials reported increased losses of £20m (£10m). Turn-

over fell from £3.14bn to £2.04bn. Mr Hampel said that was not acceptable. Rationalisation continued in the fibres and films businesses. Margins in the fibres business were not strong enough to produce satisfactory results, he added.

Trading profits at the industrial chemicals operations were down 34 per cent to £135m (£206m) on turnover of £3.61bn (£3.79bn). The company said that reflected reduced sales volumes and margins in the chemicals and polymers businesses which had been partly

off-set by profit from Tioxide, acquired in December 1990. The group's 1990 turnover figure was restated to reclassify ICI's share of a provision for the Tioxide Group as an exceptional rather than an extraordinary item. The company said that was to meet the clarification of the accounting treatment of restructuring costs issued by the Accounting Standards Board. It had the effect of reducing 1990 pre-tax profits from £977m to £936m and earnings per share from 87.9p to 82.3p.

## Macro 4 improves 14% to £3.8m

Increased turnover and profits in its overseas subsidiaries enabled group turnover and pre-tax profits at Macro 4, the independent software company, to rise by 9 per cent and 14 per cent respectively in the six months to December 31. This was in line with the board's expectations, said Mr Terry Kelly, chairman.

Taxable profits advanced to £3.8m (£3.37m) and were

struck on turnover of £8.83m (£8.1m). Earnings rose to 11.5p (10.1p restated) and the interim dividend is lifted to 5.14p (3.83p).

Mr Kelly said that the UK had continued to be "a cautious and nervous marketplace against a depressed economic background". Longer purchase decision cycles were also noticeable in Scandinavia and Australia.



# 1991 Group Results

## Summary

Profits in 1991 benefited from good results in Pharmaceuticals, Agrochemicals, Paints and Explosives and vigorous action to reduce costs overall. Profit before tax for the year was £843m, a decrease of £93m on the restated profit for 1990. Pre-tax profit in the fourth quarter was £140m, £97m above the stated period in 1990.

	Fourth Quarter		Year	
	1990*	1991	1990*	1991
Turnover	£3,087m	£3,046m	£12,906m	£12,488m
Profit before taxation	£41m	£140m	£936m	£843m
Earnings per £1 Ordinary Share	1.2p	11.9p	82.3p	76.4p
Dividends per £1 Ordinary Share	-	-	55.0p	55.0p

\* Restated to reclassify as an exceptional item (and therefore charge against profit before tax) the fourth quarter 1990 extraordinary charge of £41m pre-tax, relating to restructuring the Tioxide business - see column 3.  
A summarised Group profit and loss account is given in the next table.

## Full Year

Group turnover in 1991 was 3% lower than in 1990. Lower sales volume (-4%) in industrial markets world-wide and adverse exchange movements (-2%) were partly offset by increased local selling prices (+1%) and the effect of acquisitions less disposals (+2%).

Bioscience trading profit increased by £83m to £682m in 1991. Pharmaceuticals had another record year; strong growth in the newer products led to a profit increase of 10% to £538m. Agrochemicals also performed well in mixed market conditions with profit benefiting from lower costs.

Cost reduction programmes in Specialty Chemicals and Materials helped to offset the effects of the recession but results were still unsatisfactory. Paints and Explosives had a good year despite weak conditions in many markets.

In Industrial Chemicals trading profit declined by £70m to £135m despite lower costs. This reflected much reduced sales volumes and margins in Chemicals & Polymers, partly offset by profit from Tioxide, following its acquisition in December 1990.

Income from associated companies decreased from £154m to £30m due to the disposal of ICI's shareholding in Enterprise Oil plc in 1990, the consolidation of Tioxide results within trading profit in 1991 and the difficult market conditions experienced by European Vinyls Corporation.

## Fourth Quarter

Cost-cutting measures helped most businesses to counter the lack of demand experienced in many world markets. Pharmaceuticals recorded strong growth and results in Agrochemicals, Specialties and Materials also improved compared with the same period in 1990. Further weakness in trading conditions in Industrial

Chemicals led to a loss in Chemicals & Polymers which was offset by the inclusion of Tioxide results. Performance in Regional Businesses was unsatisfactory, most of the £25m profit in the quarter being due to disposal gains in Asia Pacific.

The trading results of the Group for the fourth quarter and year 1991, subject to completion of the audit, together with comparative figures for 1990 as restated, are as follows:			
Fourth Quarter		Year	
1990	1991	1990*	1991
(Restated)		(Restated)	
£m	£m	£m	£m
3,087	3,046	12,906	12,488
121	193	1,029	1,033
112	144	525	549
11	-4	154	30
-41	-	-41	-
-48	-49	-206	-220
43	140	936	843
-29	-40	-336	-279
14	100	600	564
-4	-15	-22	-22
10	85	578	542
-328	-	92	-
-318	85	670	542
1.2p	11.9p	82.3p	76.4p

\* Abridged results: full statutory accounts for the year 1990, together with an unqualified audit report, have been lodged with the Registrar of Companies.

## Taxation

The tax charge for the year was £279m (1990 £336m) representing an effective tax rate of 33.1% and comprised UK corporation tax of £29m (1990 £68m) and taxation in respect of overseas and associated companies of £250m (1990 £268m).

## Dividends for 1991

The Board has declared a second interim dividend of 34 pence per £1 Ordinary Share, which the Annual General Meeting will be asked to confirm as the final dividend for 1991, payable on 27 April 1992 to members on the Register on 19 March 1992. This, together with the first interim dividend of 21 pence, makes a total dividend of 55 pence for the year. Including the imputed tax credit of 18.3 pence this is equivalent to a gross dividend of 73.3 pence for the year.

## Quarterly Information

	Profit before tax		Earnings per £1 Ordinary share	
	1990	1991	1990	1991
	(Restated)		(Restated)	
	£m	£m	pence	pence
First Quarter	414	198	38.1	17.3
Second Quarter	319	309	29.3	29.3
Third Quarter	160	196	13.7	17.9
Fourth Quarter (1990 restated)	43	140	1.2	11.9
Year	936	843	82.3	76.4

## Chairman's Comments

In announcing the results, Sir Denys Henderson, Chairman of ICI, commented: "Despite the severe world-wide recession, we have achieved record profits in Pharmaceuticals and Paints and good results in Agrochemicals and Explosives. Our other businesses have been significantly affected by difficult trading conditions, but nevertheless Group cash flow has remained positive and the Balance Sheet is strong."

Progress with the ongoing Group reshaping programme is fully in line with expectations and 1991 profit has benefited by over £140m.

Most of the major world economies exited 1991 on a disappointingly flat note and there is, as yet, very little sign of economic growth resuming in the OECD countries. It is now clear that all the major chemical companies are being adversely affected by the world-wide recession and the commodity chemicals cycle may not pick up until 1993.

There is therefore little doubt that the coming months will continue to be difficult for most countries and it would not be prudent at this stage to attempt to predict when recovery might begin. When it comes, it is very likely to be gradual. We are confident, however, that ICI is well positioned to benefit from the upturn as a result of the measures which we are taking to improve our performance."

## Restatement of 1990 Results

The results for the fourth quarter and year 1990 have been restated to reclassify, as an exceptional item, the ICI share (£41m, less tax relief of £2m) of a provision, previously accounted for as extraordinary by Tioxide Group Ltd while it was an associated undertaking. This restatement is in accordance with the clarification of the accounting treatment of restructuring costs issued by the Accounting Standards Board and has the effect of reducing 1990 profit before tax from £977m to £936m and earnings per share from 87.9p to 82.3p.

## Next Announcement

Trading results for the first quarter of 1992 will be announced on Thursday 30 April 1992.



# MIDDLE WITWATERSRAND (WESTERN AREAS) LIMITED

An Anglovaal Group Company

Reg. No. 05/04469/05

Incorporated in the Republic of South Africa

## Interim Report and Dividend Announcement for the Half-Year ended 31 December 1991

### FINANCIAL RESULTS

The consolidated results are as follows:

#### Consolidated Income Statement

	Unaudited Half-year ended 31 December 1991	Unaudited Half-year ended 31 December 1990	Unaudited Half-year ended 31 December 1989	Audited Year ended 30 June 1991
Turnover	81 964	55 199	(6)	104 313
Income	46 047	50 341	(9)	96 540
Investment income	12 482	8 051	55	19 057
Interest received	29 211	42 290	(31)	77 483
Other	4 354	-	-	-
Expenditure	6 004	7 052	(15)	17 802
Prospecting	4 472	6 199	(28)	11 175
Other (net)	1 532	863	78	6 227
Profit before taxation	40 043	43 279	(7)	78 738
Taxation	16 486	20 342	(19)	34 862
Share of earnings of associated companies	23 557	22 930	32	10 191
Profit after taxation	5 335	4 032	7	53 933
Attributable to outside shareholders	28 892	26 962	7	53 933
Preference dividends	310	46	5	33 859
Attributable to ordinary shareholders	28 582	26 916	(5)	50 521
Earnings per ordinary share	7.7	7.2	7	14.5
Dividend per ordinary share	2	2	-	6

#### Consolidated Balance Sheet

	Unaudited 31 December 1991	Unaudited 31 December 1990	Audited 30 June 1991
Capital Employed			
Ordinary shareholder interest	613 147	608 108	607 976
Preference share capital	50 000	50 000	50 000
Outside shareholders' interest	625	558	604
Group shareholder funds	663 772	658 666	658 580
Employment of capital			
Investment - associates	145 563	98 116	143 116
- other - listed	61 411	47 973	49 539
- other - unlisted	85 532	4 836	54 032
Mineral and surface rights	53	51	53
Loans for purchase of mineral rights and mine development costs	71 049	53 901	66 869
Long term loans	3 330	3 331	3 362
Net current assets	296 835	448 438	341 609
Current assets	324 691	460 366	382 859
Current liabilities	27 856	12 088	41 246
- non-interest bearing	663 772	658 666	658 580
Market value of listed investments and listed associates	529 295	565 239	611 370
Carrying value of listed investments and listed associates	70 818	56 813	58 703
Net worth per ordinary share (cents)	333	334	361
Number of ordinary shares in issue	321 642	321 642	321 642

#### Venture Diamond Mines

The development by De Beers Consolidated Mines Limited of the diamond mine on the farm Venetia, in the northern Transvaal-pursuant to the agreement with Saturn Mining, Prospecting and Development Company (Proprietary) Limited ("Saturn"), in which the Company has a 65 per cent interest is progressing according to plan and remains scheduled to be brought into production in the second half of 1992, with full production being achieved early in 1993. Pending recognition of capital, Saturn is receiving a minimum royalty of 12.5 per cent of the mine's profits before appropriations for capital expenditure. An amount of R2.8m (1990: Rnil) was received by Saturn during the period under review.

#### Exploration

The current phases of the major exploration programmes for gold in the northern Orange Free State are nearing completion. In the Sun area, the drilling programme, designed to delineate further certain ore body boundaries and reef grade continuity, is progressing as planned and is expected to be completed around mid 1992, whereafter the results will be evaluated. In the Orbi area, results from the current drilling programme are being evaluated and may result in the purchase of additional mineral rights in the area of interest and further drilling.

During the period under review, the Group's total share of exploration expenditure, the purchase of mineral rights and ancillary costs amounted to R8.6m (1990: R11.2m). It is estimated that the Group's total share for the current half-year will amount to R10m (1990: R15.7m).

#### Consensus

Income from mining investments for the six months under review was generally at the same level as that received for the comparable period last year. Total investment income, however, increased by R4.4m as a consequence of dividends received on preference share investments.

Interest received declined due to a marginal decrease in rates on reduced surplus funds, resulting from the purchase of investments, detailed below.

Other income comprised commission, a surplus arising on the disposal of rights and royalties received. The share of earnings of associated companies increased, mainly because of the equity-accounting for the first time of the Group's share of the Rhino Andalusite Mines Limited's earnings for the period.

Currently it is expected that earnings per ordinary share for the financial year ended 30 June 1992 will approximate that of the previous financial year. However, the Group's earnings are subject to even greater uncertainties of world metal markets, the level of interest rates received on surplus funds and the momentum of development of the Venetia diamond mine.

#### Investments

During the period under review the Group acquired 850 000 ordinary shares in Rand Coal Limited for R11.5m. A further R32m was invested in preference shares.

#### Dividends Paid and Declared During the Half-Year

Preference dividend No.5 amounting to R3.49m was paid on 30 September 1991 in respect of the period 1 April 1991 to 30 September 1991 (1990: R3.66m) on the variable rate redeemable preference shares.

Final ordinary dividend No.78 of 4 cents per share totalling R12.87m for the year ended 30 June 1991 (1990: 4 cents - R9.67m, before the increase in the number of shares in issue) was declared on 11 June 1991 and paid on 2 August 1991.

#### Declaration of Interim Dividend

Notice is hereby given that interim dividend No. 79 of 2 cents (1990: 2 cents) per share has been declared payable to holders of ordinary shares registered in the books of the Company at the close of business on Friday, 20 March 1992. Payment of the dividend is subject to conditions which are available for inspection at the registered office, or office of the London Secretaries of the Company. The dividend has been declared in the currency of the Republic of South Africa and payments from London will be made in United Kingdom currency at the rate of exchange ruling on 30 March 1992. Warrants in payment of the dividend will be posted on or about 16 April 1992. The transfer books and registers of members in Johannesburg and London will be closed from 21-27 March 1992, both days inclusive.

For and on behalf of the board

Clive S. Menell Chairman,

B.E. Herscov Directors

27 February 1992

Directors: Clive S. Menell (Chairman), D.D. Barber, B.L. Bernstein Hon L.L.D., D.J. Crowe, B.E. Herscov DMS Hon L.L.D., V.G. Mansell, R.T. Swemmer, J.E. van Niekerk

Alternates: B. Mansell

Registered Office

Anglovaal House

36 Main Street

Johannesburg

2001



## UK COMPANY NEWS

# Courtaulds Textiles exceeds £42m

By Daniel Green

TIGHT CONTROLS on working capital helped Courtaulds Textiles boost pre-tax profits by 5 per cent to £42.2m in 1991 despite a drop in turnover to £922m from £983.8m a year earlier reflecting the toughness of trading conditions and disposals in the spinning business.

The profit increase from £40.3m in 1990 came in spite of a sharp rise in exceptional charges relating to closures of £4.7m, compared with £1.5m. "The slight improvement in UK market conditions last autumn has not come to much," said Mr Martin Taylor, chief executive. "We are not assuming that the trading environment will become more helpful to us during 1992."

Net cash inflow before finan-

cing slipped to £38.7m (£45.7m), although this was better than some analysts' expectations.

It contributed to net borrowings falling to £35.6m (£74.8m) leaving gearing at the year end of 14.1 per cent (29.6 per cent). The fall in borrowings helped the interest charge fall from £11.6m to £8.5m.

The increased tendency for UK retailers to order shorter runs of more fashion-oriented items helped reduce working capital. Total capital employed fell to £250.6m (£238.5m) leading to the return on capital employed rising from 16.1 per cent to 18.3 per cent.

A final dividend of 8.8p lifts the total by 5.7 per cent to 13p. A continued programme of plant closures in stock and lingerie manufacture, cut staff by

30 per cent. At the same time, capital spending rose to £26.4m (£24.7m).

An extraordinary charge of £13.6m (£10.4m) covers leaving combed cotton spinning, the sale of the French acrylic spinning unit and the closure of two fabric making operations.

COMMENT  
Courtaulds Textiles has won the confidence of the City with its effective financial management. This has been reflected in the outperformance of the shares. But can the company's resilient performance continue if the consumers of the world fail to buy more clothes? It can to some extent. There is still room for margin improvement on the manufacturing side: the profitability of the money-spin-

ning lace business has set new targets for the rest of the company. If these are achieved, profits for 1992 could be as high as £50m. Some areas of concern remain, however. The sterling/dollar exchange rate is uncomfortably volatile and the introduction of a minimum wage, were a Labour government to be elected, could put pressure on costs. But with gearing having fallen from about 50 per cent to less than 15 per cent in two years, the company is ready to buy a solid business in Europe, perhaps spending more than £100m in the process. There might be a rights issue, but institutions would be happier with one call from Courtaulds Textiles than from just about anyone else in the sector.

## Kleen-e-ze cuts losses to £1.1m

Kleen-e-ze Holdings, the consumer goods group, continued its rehabilitation. Losses were reduced from £4.28m to £1.14m after exceptional charges in the year to August 30 1991 and it is looking for "modest profitability" in the current term.

After last September's rights issue, directors now hold 66.50 per cent of the capital. At end-August net borrowings represented 39 per cent of shareholders' funds.

Turnover came to £45.5m (£48.3m). Continuing activities achieved break-even at the operating level, against a loss of £595,000. Exceptional charges were £183,000 (£2.55m).

After extraordinary costs of £675,000 (credit £2.43m) the attributable loss was £1.82m (£1.6m). Losses per share were 18.7p (£8.82p). The group operates the innovations mail order business and business direct selling. The small sales promotion company was sold and the operation in the US closed. Operating losses of the two amounted to £637,000 in the year but will not recur.

## Standby credit for Aran Energy

Aran Energy, the Dublin-based oil and gas exploration and production group, has completed a £11.5m revolving credit and standby facility which will be used to develop the Alba North and Gryphon fields in the North Sea.

The 10-year facility was arranged by the Bank of Scotland and follows Aran's 1990 rights issue which raised £57.4m.



Robert Evans: expecting 40 per cent of profits to come from international exploration

## British Gas expansion on target

By Deborah Hargreaves

BRITISH GAS said yesterday that it was on target to expand its business overseas and could see more than 40 per cent of its profits coming from international exploration and production by 2000.

Mr Howard Dalton, managing director of the exploration division, said he would have a 29 per cent share of the capital expenditure budget this year amounting to £754m. British Gas would spend this on its exploration efforts in Tunisia, Russia and Argentina, among other countries.

In 1991, exploration and production contributed £221m to British Gas' overall after-tax

profit of £1.16m. Mr Evans said that the group was ready to take advantage of acquisition opportunities in the oil and gas sector where share prices were severely depressed by low oil prices.

COMMENT  
The City showed little reaction to British Gas' profits for last year and the shares slipped 1p to 26p. That could be due to the difficulty of making comparisons between last year and the previous one since the group has changed its financial accounting year. But the shares are currently more vulnerable to political or regulatory announcements about the future of competition in the UK gas business than to small changes in British Gas' profit levels. The company raised its dividend by 7 per cent to 10.25p for the nine months from April - giving a notional level of 18.4p for the year as a whole. British Gas is committed to

raising its dividend and, for the past few years, has increased the pay-out at a rate of 8 to 10 per cent a year - well above the rate of inflation and the rest of the market. While there is a great deal of regulatory risk to be taken on when investing in the shares, the company is set for substantial growth in its international exploration and production business which is outside the jurisdiction of UK regulators. It is expected to triple its oil and gas production by 1995 compared with 1985 increases of about 1 per cent for the leading oil companies. In addition, although the new domestic pricing formula will bite into UK profits, Mr Evans is committed to a programme of cost reduction that aims at minimising its effect. If the government and regulators go ahead with an off-thereated break-up of the company, that could also release significant value for shareholders.

## Christmas comes late at L Ashley

By John Thornhill

MR JIM Maxmin, the effusive American chief executive of the Laura Ashley frocks and fabrics group, was in generous mood yesterday as he toured the company's stores handing over big cheques to his staff.

Some employees in London received as much as £1,800 as a bonus for their work over a three-month period from October to December.

This unaccustomed fit of generosity by a hard-pressed retailer in the middle of a recession was part of the company's Profit Improvement Plan launched last year with the purpose of "incentivising" the staff at 10 underperforming stores.

Mr Maxmin had promised the staff at these stores they could share any profits uplift they managed to generate. Each store devised its own promotional strategy and these efforts resulted in some impressive improvements. The highlights were in Liverpool where profits were more than doubled and at London's Marble Arch branch where they climbed by 62 per cent.

Mr Maxmin has engendered a fair degree of scepticism in the City because of his somewhat eccentric approach. But he defended himself yesterday: "A lot of people thought that we were mad. But we did it and made it work."

Now for Laura Ashley's other 200 outlets.

## Greencore's stormy AGM

By Tim Coone in Dublin

GREENCORE, the Irish sugar and foods group, held a stormy annual meeting in Dublin yesterday, the first since its privatisation last April.

A heated debate took place over the re-election of three directors who had sat on the board of the company before privatisation and during 1988 and 1990, a period in which a series of controversial share deals resulted in a subsidiary being bought out.

All were re-elected but some small shareholders have been upset by what many regarded as a cavalier attitude by Mr Bernice Cahill, the chairman.

He caused an uproar yesterday on a motion on directors' fees, which was clearly defeated by a show of hands; a lengthy ballot had to be held and the motion passed.

Costs of the share deal controversy are expected to exceed £8m, and reduce pre-tax profits in 1991 by 17 per cent.

A High Court investigation into the affair is imminent.

## NEWS DIGEST

## Allied-Lyons sells Spanish brandy side

ALLIED-LYONS' wine and spirits arm, Hiram Walker, is selling its brandy and distribution interests in Spain to Pedro Domecq for £50m in cash and additional Domecq shares.

Hiram will then own 5.6 per cent of Domecq and 50 per cent of the 53 per cent of Domecq held by Hiram Walker Europe, a Spanish joint venture with the Mora-Figueroa family.

Domecq, a private company, makes about Pta13bn (£71m) annually on turnover of Pta145bn.

## ABF

Associated British Ports is buying a 49 per cent stake in Tilbury container terminal for £5.6m from P&O Containers, which will retain 51 per cent.

The companies have also agreed to develop further their Southampton terminal, owned in the same proportions.

The terminal will be expanded by 15 acres and three new quay cranes are being installed.

## Murray Intl

Net asset value per ordinary and B ordinary share of Murray International Trust rose by 20 per cent to 253.85p over the year to December 31.

Net revenue was static at £13.4m. Earnings per share were 11.31p (11.35p), or 11.14p (same) assuming full conversion of the B shares. A proposed final dividend of 3.4p makes a 10.5p (10.2p) total.

For the current year interim dividends totalling 7.9p have already been indicated. Directors yesterday forecast a final of 3.5p. B shareholders will receive a capitalisation issue in lieu of the payment.

## Whimney M-Lewis

Mr Jeremy Mackay-Lewis, chairman of Whimney Mackay-Lewis, said yesterday that the USM-quoted architectural practice had maintained "variable trading in spite of the recession's effect on the property

## Green Property

Green Property, the Dublin-based real estate group, lifted year-end profit from £1.47m to £1.7m (£1.57m) for 1991. Earnings per share worked through at 8.42p (8.01p) and the final dividend is 2.6p for a total of 3.8p (3.5p).

Net rents rose to £94.56m (£92.3m) and other operating income to £173,000 (£150,000). Debt/equity ratio with convertible loan stock as debt stood at 101 (98.1) per cent at the end of 1991; with loan stock fully converted it was 56.7 (56.5) per cent.

## Scottish Inv Tst

Scottish Investment Trust's net asset value rose by 0.3 per cent to 206.8p in the first quarter to January 31 1992.

Revenue before tax in the quarter was down 21 per cent from £3.7m to £2.92m, the decline being attributed to timing differences in income receipts.

## Bellwinch

Sharply reduced pre-tax losses of £285,000 were announced by Bellwinch, the Wembley-based builder, for the six months to December 31. The loss last time was £18.6m.

For the current year interim dividends totalling 7.9p have already been indicated. Directors yesterday forecast a final of 3.5p. B shareholders will receive a capitalisation issue in lieu of the payment.

## Eleco

First half profits at Eleco Holdings, the building products and contracting group, fell from

£2.34m to £1.18m pre-tax. Turnover slipped by £3.19m to £26.41m. Earnings amounted to 2.6p (4.9p) and the interim dividend is a same-again 2.5p.

## Grafton

Grafton Group, the Dublin-based builders' merchant, experienced a 32 per cent fall in profits to £53.55m (£3.8m) pre-tax for the year to December 31.

Interest charges rose to £1.29m (£264,000) but tax took £740,000 less at £274,000. Earnings emerged at 17.1p (22.9p) and a proposed final dividend of 3.75p makes a 6.25p (8p) total. Turnover advanced to £294.4m (£286.3m).

## Isotron

All sectors of Isotron felt the effects of the recession in the half year to December 31 1991, and pre-tax profit fell from £1.42m to £1.29m.

The irradiation service group was particularly hit in its medical sector, where turnover was well down on expectations. Overall sales dropped to £3.14m (£3.2m).

Earnings were 6.9p (7.5p). The interim dividend is raised to 1.37p (1.26p).

## Burlington

Burlington Group, an investment holding concern, lifted net attributable revenue from £75.100 to £90,400 in 1991. Net asset value, taking investments at market value, was 16.87p, against 15.16p.

At the year-end over 60 per cent of assets were in gilts (£1.02m), other fixed interests (£125,100), listed equities (£749,300), unlisted equities (£24,400), and cash (£592,900). Earnings per share came to 0.51p (0.51p) and the dividend is again 0.5p.

## County Smaller

County Smaller Companies Investment Trust, which began trading last July with a net asset value of 96p, reported one of 94.4p at December 31.

Net revenue for the period, July 25 to December 31, amounted to £226,086 for earnings per share of 1.44p. An interim dividend of 1.125p is declared.

This announcement appears as a matter of record only

**ANS**

**ASSOCIATED NURSING SERVICES plc**

**PLACING AND OPEN OFFER**

of  
5,477,654 new Ordinary Shares  
of 10p each at 120p per share

**BANK OF IRELAND**  
CORPORATE FINANCE LIMITED

advised on this transaction  
and underwrote the Placing and Open Offer

Brokers to the Placing were  
Peel Hunt & Company Limited

**BANK OF IRELAND**  
CORPORATE FINANCE LIMITED

January 1992

Notice to the holders of  
ECC Group plc  
£40,000,000  
5% per cent. Convertible Bonds Due 2003  
("2003 Bonds")

Pursuant to Condition 7 of the terms and conditions of the 2003 Bonds, notice is hereby given that the conversion price of the 2003 Bonds has been adjusted, as a result of the issue of new ordinary shares by way of rights to the ordinary shareholders of ECC Group plc, as follows:

- The adjusted conversion price is 452p per ordinary share of 25p each;
- The adjusted conversion price took effect on 25th February 1992.

ECC Group plc,  
1015 Arlington Business Park, Theale,  
Reading, RG7 4SA  
25th February 1992

All those Notes having been sold, this advertisement appears as a matter of record only.

New Issue  
Closing  
February 28, 1992

**Deutsche Ausgleichsbank**

Arbeitskreis des öffentlichen Rechts  
Bonn

**DM 75,000,000**

**Floating Rate Notes of 1992/2001 II**

Issue Price: 100 %

Interest Rate: 10% p.a., payable on May 26, 1993 for the period from February 26, 1992 up to and including May 25, 1993; thereafter 22 % p.a. less twice the Six-Months-DIM-Libor, payable semi-annually in arrears on May 26 and November 26 of each year. The deduction shall not exceed 22 % p.a.

Repayment: November 26, 2001 at par

Listing: Düsseldorf and Frankfurt/Main

**Trinkaus & Burkhardt**  
Kommanditgesellschaft auf Aktien



## BUSINESSES FOR SALE

INVITATION FOR OFFERS  
TO PURCHASEAssets and Business Operations of  
Cassiar Mining Corporation

Arthur Andersen Inc., in its capacity as Receiver of Cassiar Mining Corporation ("Cassiar"), will consider written offers to purchase its right, title and interest in the assets and business operations of Cassiar on an "en bloc" basis. Cassiar's principal asset is an asbestos mine located in Cassiar, British Columbia, Canada, approximately 100 kms. south of the Yukon border.

The assets of the business include an underground mine operation and processing plant in Cassiar, the lands and buildings of the townsite of Cassiar, shipping and handling facilities in Stewart and North Vancouver, British Columbia and all equipment required to operate the mine.

A confidential Information Package has been prepared for the benefit of prospective purchasers. Viewing of company assets and copies of the Information Package will be made available to prospective purchasers upon receipt of a refundable, non-interest bearing deposit of \$100,000 Canadian. The deposit must be a certified cheque made payable to Arthur Andersen Inc., Receiver of Cassiar Mining Corporation.

All parties interested in obtaining a detailed information package and arranging to view the company assets must make their intentions known, in writing, accompanied by the deposit referred to above, no later than 5:00 p.m. Pacific Standard Time on Monday, March 9, 1992, to Arthur Andersen Inc., 2300 - 1055 West Hastings Street, Vancouver, British Columbia, Canada, V6E 2J2, Attention: James G. Stuart.

Formal offers to purchase must be accompanied by a bank draft or certified cheque for 10% of the amount offered. The highest or any offer shall not necessarily be accepted. Any offer accepted will be subject to the completion of an Agreement of Purchase and Sale in a form and substance acceptable to the Receiver and to the approval of the Supreme Court of British Columbia.

To obtain additional information or a confidential Information Package and to arrange for a viewing of the assets, please contact:

Melvin C. Zwaig, FCA  
Bryan R. Henderson, CA  
James G. Stuart, CA

Arthur Andersen Inc.  
P.O. Box 124  
Toronto-Dominion Centre  
1.B.M. Tower  
Toronto, Ontario, Canada  
M5K 1H1  
Telephone: (416) 947-7770  
Facsimile: (416) 947-7796

Arthur Andersen Inc.  
2300 - 1055 West Hastings Street  
Vancouver, British Columbia, Canada  
V6E 2J2  
Telephone: (604) 688-8111  
Facsimile: (604) 688-5205

## Arthur Andersen Inc.

ARTHUR  
ANDERSEN

ARTHUR ANDERSEN &amp; CO. SC

Touche  
Ross

## Rosewarm Limited

t/a The Three Horseshoes Hotel, Rugby  
(In Administrative Receivership)

The Joint Administrative Receivers, Ralph S. Preece and Grahame J. Wans, offer for sale the freehold interest together with goodwill and contents of a traditional 18th century coaching inn, the main features of which are:

- Turnover approximately £400,000 per annum.
- Strategic location on national motorway network.
- Prominent position in busy market town.
- 35 en suite bedrooms.
- Spacious public rooms.
- Restaurant with seating for 60, and 2 public bars.
- Outbuildings with potential for development.

For further information, please contact Garry Wilson at the address below.

10-12 East Parade, Leeds LS1 2AJ. Tel: 0532 439021. Fax: 0532 448942.

DRI International

MANUFACTURERS & WHOLESALE DISTRIBUTORS  
OF SOFT DRINKSGardner Shaw  
(Soft Drinks) Limited

The Joint Administrative Receivers, J.F. Powell and D.R. Wilton offer for sale the business and assets of this well established manufacturing and distribution company.

Principal features of the business include:

- Turnover of c. £2m.
- Freehold manufacturing premises & offices based in Brierley Hill, West Midlands, close to M69 Development.
- Own brand name of "Crown" established for 90 years.
- Freehold Off License in Shifnal near Telford with turnover of c. £250,000.

For further information, please contact John Powell or Philip Allen of Cork Gully, 43 Temple Row, Birmingham B2 5JT. Telephone: (021) 200 4150. Fax: (021) 200 4040.

Cork Gully is authorised in the name of Cooper & Lybrand Deloitte by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

Cork Gully

THE REPUBLIC OF POLAND  
INVITATION TO NEGOTIATIONSTHE HEAD OF THE MINISTRY OF  
PRIVATISATION

As part of the Polish Government's privatisation programme and on the basis of art. 23 of July 13th, 1990 Act on the Privatisation of State Owned Enterprises (Dz.U. nr 51/90 poz. 298, and all further amendments) (the "Privatisation Act"), an invitation is extended by the Acting Head of the Ministry of Privatisation, on behalf of the State Treasury of the Republic of Poland, to interested parties with proven experience in the porcelain manufacturing industry to record and thereafter to pursue their interest in purchasing not less than 10% and up to 80% of shares of:

## "PORCELANA-WAŁBRZYCH" S.A.

The company's principal features include:

- Turnover of approximately USD 7 million per annum
- 60% of production for export
- In-house porcelain design team
- Manufacturing history going back to 1848
- Dedicated, skilled and experienced workforce

In accordance with art. 24 of the Privatisation Act, employees will be given the opportunity to acquire up to 20% of the shares at preferential rates.

Main criteria for investor selection:

- proposed price, terms and types of payment
- intentions with regard to the Company's future and a statement of how this program will be pursued
- expected investment expenditures (including investments in environmental protection) related to the development program
- employment forecasts
- envisaged method of financing investment expenditures
- documentation of sources to finance the purchase and the execution of the proposed development program

Interested parties are requested to contact:

M.T. Ladochowska or M.M. NMB BH CONSULTANTS, Warsaw, Al. Jerozolimskie 65/79, LIM Bld tel: (48) (2) 6305608; fax: (48) (2) 6305660 Satellite (48) 39121746 Poland; or G. Sudarski, NMB Bank (Paris), Place Vendôme 8, Paris, tel: (33) 142615525; fax: (33) 142615595 France

acting as advisors to the Head of Ministry of Privatisation. A memorandum containing basic information about the Company is in the possession of NMB BH and the NMB Bank (Paris). Interested parties will be sent a confidentiality letter for execution as a condition precedent to their receiving memorandum. Replies should be sent before 25th March, 1992. The Ministry of Privatisation reserves the right to extend the invitation to negotiate beyond this date and also reserves the right to revoke the invitation and to suspend negotiations without providing any reasons therefor.

CLAPHAM &  
WANDSWORTH

Two successful bar/restaurants for sale. Both freehold corner sites, 3,000 sq.ft. plus. Healthy cash sales, good development potential. For further details contact J. Symes, 081 879 2121.

## FOR SALE

A small photographic laboratory in Watford. Turnover £300,000 per annum.

All enquiries write Box H6693, Financial Times, One Southwark Bridge, London SE1 9HL.

## LEGAL NOTICES

SOLICITORS' APPOINTMENTS  
(SOUTHERN) LIMITED

Notice is hereby given that a Meeting of Creditors is to be held at the Charter 1 Suite, The Waldorf Hotel, London WC2, at 12 noon on 4th March 1992, to consider our proposals under Section 23(1) of the Insolvency Act 1986 and to consider establishing a Committee of Creditors. A copy of our proposals may be obtained from PO Box 55, 1 Surrey Street, London WC2R 2BT. J.A. Talbot, A.W. Brierley, M. Fishman, M.L. McKillop, Joint Administrators.

PROFESSIONAL AND EXECUTIVE  
RECRUITMENT LIMITED

Notice is hereby given that a Meeting of Creditors is to be held at the Charter 1 Suite, The Waldorf Hotel, London WC2, at 11:00 am on 4th March 1992, to consider our proposals under Section 23(1) of the Insolvency Act 1986 and to consider establishing a Committee of Creditors. A copy of our proposals may be obtained from PO Box 55, 1 Surrey Street, London WC2R 2BT. J.A. Talbot, A.W. Brierley, M. Fishman, M.L. McKillop, Joint Administrators.

MAXWELL CABLE TV LTD  
(In Administration)

Notice of meeting in administration proceedings.

Notice is hereby given that a meeting of Creditors is to be held at The Morris Motors Athletic and Social Club, 188 Grosvenor Road, Cowley, Oxford on Thursday 5th March, 1992 at 12.00 pm to consider our proposals under Section 23(1) of the Insolvency Act 1986 and to consider establishing a Committee of Creditors. A copy of our proposals may be obtained from PO Box 55, 1 Surrey Street, London WC2R 2BT. J.A. Talbot, A.W. Brierley, M. Fishman, M.L. McKillop, Joint Administrators.

## MAXWELL LEGAL SERVICES PLC

Notice is hereby given that a Meeting of Creditors is to be held at the Charter 1 Suite, The Waldorf Hotel, London WC2, at 10:30 am on 4th March 1992, to consider our proposals under Section 23(1) of the Insolvency Act 1986 and to consider establishing a Committee of Creditors. A copy of our proposals may be obtained from PO Box 55, 1 Surrey Street, London WC2R 2BT. J.A. Talbot, A.W. Brierley, M. Fishman, M.L. McKillop, Joint Administrators.

LINKWRIGHT LIMITED  
(formerly trading as  
Morris White Cover Limited)

Notice is hereby given that a Meeting of Creditors is to be held at the Charter 1 Suite, The Waldorf Hotel, London WC2, at 2:00 pm on 4th March 1992, to consider our proposals under Section 23(1) of the Insolvency Act 1986 and to consider establishing a Committee of Creditors. A copy of our proposals may be obtained from PO Box 55, 1 Surrey Street, London WC2R 2BT. J.A. Talbot, A.W. Brierley, M. Fishman, M.L. McKillop, Joint Administrators.

## VISTA COMPUTER SYSTEMS LIMITED

Notice is hereby given that a Meeting of Creditors is to be held at the Charter 1 Suite, The Waldorf Hotel, London WC2, at 10:30 am on 4th March 1992, to consider our proposals under Section 23(1) of the Insolvency Act 1986 and to consider establishing a Committee of Creditors. A copy of our proposals may be obtained from PO Box 55, 1 Surrey Street, London WC2R 2BT. J.A. Talbot, A.W. Brierley, M. Fishman, M.L. McKillop, Joint Administrators.

## GOVERNMENT OF POLAND

## INVITATION TO NEGOTIATE

## SZCZECINSKI PRZEMYSŁ DRZEWNY S.A.

As part of Polish Government's privatisation programme an invitation to negotiate is extended by the Ministry of Ownership Changes (the "MOC") to interested parties with proven experience in wood-processing industry for the purchase of at least 20% of the shares in Szczecinski Przemysl Drzewny S.A. (the "Company").

The Company operates in wood-processing industry and is one of the major saw timber producers in Poland (capacity - 300,000 m<sup>3</sup>, total sale in 1991 - USD 16m, export - USD 6.5m). The Company is located in northern Poland.

For further information regarding the Company please contact ACCESS Ltd., an adviser to the MOC, at the address below:

## ACCESS Ltd.

Al.I. Armii Wojaka Polskiego 3,  
Warsaw, Poland  
Tel.: (2) 628 86 77  
(2) 628 12 94  
(22) 21 23 23  
Fax: (22) 21 40 50

PRIORY  
GLASS WORKS  
LIMITED  
(in administrative  
receivership)

The joint administrative receivers offer for sale the business and assets of Priory Glass Works Limited. This well established glass merchant, glazier and double glazing specialist is based in Christchurch, Dorset.

## FANSHAWE

Havelock Chambers  
Queens Terrace  
Southampton  
SO1 1BP

- 1991 turnover approximately £0.9 million
- 9,000 square feet freehold factory and office space
- BS5750 part II, ISO 9002 and BS kitemark quality standards
- Skilled, experienced and loyal workforce
- Established customer base

For further information, contact the joint administrative receiver, Yvonne Jones

## LOFTS

Telephone: 0703 233522  
Facsimile 0703 233504

Pumphrey Lofts is authorised by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

## FOR SALE

WASTE MANAGEMENT CO  
BASED IN NORTH OF ENGLAND

Full range of equipment freehold site with transfer station and workshops and land fill site.

Write Box H6597, Financial Times, One Southwark Bridge, London SE1 9HL

For Sale  
UMP Lurgan

## Meat Processing Plant

This strategic facility, in Lurgan Co Armagh, handles a significant market share of both cattle and sheep disposals in Northern Ireland. Recently modernised following expenditure of £1.5 million to EC licence specification.

Please contact, without delay:-

P F Rowan FCA (or N Lavery)  
Administrative Receiver  
United Meat Packers (Northern Ireland) Limited  
Price Waterhouse  
Registon House  
34 Upper Queen Street  
Belfast BT1 5HE  
Telephone 0232 244001  
Fax 0232 329440

Price Waterhouse

BK Plastics Limited  
(In Receivership)

The business and assets of the above company, a distributor of roofing and cladding materials for the building industry, are available for sale as a going concern.

- Well established business operating throughout the North of England.
- Diversified customer base.
- Operates from leasehold premises in Bamber Bridge, Preston, situated approximately 2 miles from junction 29 off the M6 motorway and junction 9 off the M61.
- Turnover of £3.4 million in the year to 31 March 1991.
- Five employees.

Enquiries to AJP Brereton FCA or IC Powell ACA, Joint Administrative Receivers, Price Waterhouse, York House, York Street, Manchester M2 4WS. Tel: 061-226 6541. Fax: 061-236 1266. Telex: 869591.

Price Waterhouse

## WILLIAM WAY (CAMBERLEY) LIMITED

V C Wright and B R A Callaghan, the Joint Administrative Receivers, offer for sale the business and assets of the above company which trades as a building merchant and DIY retailer in Camberley, Surrey.

- Turnover 1991 approximately £800,000
- Experienced workforce
- Freehold premises including building yard and undeveloped plot
- 4 freehold private residences

For further information please contact V C Wright/B R A Callaghan, Chartered Valuers, 101/12, Rensel Square, London, WC1B 3LP. Telephone 071-436 3666. Fax 071-436 8834

FOR SALE  
Precision Engineering  
Company

Price Waterhouse Corporate Finance are assisting in the disposal of the following business:

- Specialist manufacturer of precision sheet metal components.
- Annual turnover circa £1m.
- Experienced and skilled workforce.
- Located in the South East of England.

For further details, please contact Julian Ahern at Price Waterhouse Corporate Finance, Bridge Gate, 55-57 High Street, Redhill, Surrey RH1 1RX. Tel: (0737) 786300. Fax: (0737) 772342.

The firm is authorised by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

Price Waterhouse

FOR SALE  
Winch Business

Price Waterhouse Corporate Finance are assisting in the disposal of the following business:

- Designer, manufacturer and distributor of specialised winches.
- Supplies commercial, industrial and military markets.
- Based in the South East of England.
- Turnover for 1991/92 circa £2m.

For further details, please contact Julian Ahern at Price Waterhouse Corporate Finance, Bridge Gate, 55-57 High Street, Redhill, Surrey RH1 1RX. Tel: (0737) 786300. Fax: (0737) 772342.

The firm is authorised by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

Price Waterhouse

Brown & Parker  
(Shopfitters) Co Limited  
(In Receivership)

The shopfitting business and assets of this company are available for sale as a consequence of receivership.

- Long leasehold premises in prime location next to M63 motorway.
- Modern, well maintained 12,000 sq ft factory unit.
- Outline planning consent for extension.
- Established, high quality customer base.
- Skilled workforce.
- 1991 turnover approximately £2 million.

Enquiries to IC Powell and AJP Brereton, Joint Administrative Receivers, Price Waterhouse, York House, York Street, Manchester M2 4WS. Tel: 061-226 6541. Fax: 061-236 1266.

Price Waterhouse

## CAMBRIDGESHIRE

Specialised engineering company of long standing, approx 5,500 Sq. Ft., new lease, average turnover last 5 years £366,000, average G.P. 23%. Write Box H6598, Financial Times, One Southwark Bridge, London SE1 9HL

PAPER MERCHANT  
SPECIALIST/TRADITIONAL

Central London  
Long established profitable business, good set asset value. In excess half million pounds turnover. Audited accounts to end December 91. Write Box H6597, Financial Times, One Southwark Bridge, London SE1 9HL

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER



## COMMODITIES AND AGRICULTURE

## Britain's zinc production industry put up for sale

By Kenneth Gooding, Mining Correspondent

THE UK'S ZINC production industry, which has a turnover of £150m and employs about 850 people, was put up for sale yesterday when Pasminco of Australia announced it hoped to dispose of its European assets. These include the Avonmouth smelter in the west of the UK, the only domestic source of zinc, and main supplier of refined zinc in Britain. Pasminco recently completed a £10m expansion at the smelter, taking its annual capacity to 105,000 tonnes of zinc and 50,000 tonnes of lead bullion.

Pasminco also owns three companies at Blonk in the West Midlands that make a number of zinc alloy products and take in the Impalloy division, Europe's leading supplier of zinc protectors for cathodes. Analysts suggested that Pasminco should have no difficulty selling the UK assets, which have improved significantly in the past few years, but said there were substantial question marks over its other European assets - a 50 per cent shareholding in a 100,000-tonne-a-year zinc refinery at Budel in the Netherlands.

Budelco, which is jointly owned with Billiton, the mining and metals arm of the

FALCONBRIDGE of Canada is to restart the number one smelter at Falconbridge Dominicana, its ferro-nickel facility in the Dominican Republic, in mid-March, writes Bernard Simon in Toronto. The smelter was closed last October because of the weak state of the nickel market.

Falconbridge has an annual capacity of 32,000 tonnes of ferro-nickel. The closure of the smelter cut production by half.

Royal Dutch/Shell group, is one of the world's biggest electrolytic zinc smelters. However, the management has given itself until the middle of this year to decide whether to invest about £150m (£50m) in plant to reprocess waste material or to close down.

The smelter will no longer be able to store jarosite, an iron-bearing waste product from electrolytic smelting, from 1993. More than 600 are employed at the smelter, on the Belgian-Dutch border, and discussions have been going on with the Dutch authorities about its future.

Budelco identified a technology for processing the jarosite into a slag suitable for use in the construction industry but said the tight environmental conditions required by the Dutch authorities would make it "financially unattractive".

## Chile's giant copper mine to boost production

By Leslie Crawford in Santiago

LA ESCONDIRA, the giant copper mine in the Atacama desert owned by BHP of Australia, RTZ and a group of Japanese smelters, plans to step up its annual production by 25 per cent and process the extra 80,000 tonnes into pure copper cathodes using a revolutionary technique that does not require smelting.

Mr John Hannah, La Escondida's president, said the open-pit mine would continue producing copper concentrates, a semi-refined product, to meet long-term contracts with smelters in Japan and Europe. La Escondida currently produces the equivalent of 320,000 tonnes of pure copper a year in the form of concentrates. It is the second-biggest copper producer in the world after Chuquibambilla, also in Chile.

Mr Hannah said the feasibility study for the extra output

would be completed by mid-year. "If the study shows that the expansion is commercially viable, construction could start as early as September," he said at a news conference in Santiago. La Escondida's expansion plans, which come just 15 months after the mine became operative, will require an investment of \$200m. It will be financed from the company's cash-flows, Mr Hannah said.

The company is testing its innovative method to obtain refined copper at a pilot plant beside Coloso, its loading port just south of Antofagasta. It is a hydrometallurgical process that dissolves the copper concentrate in a solution with ammonia. An electric current is then passed through the solution, which causes the copper to precipitate.

Mr Hannah said the cathode plant was a non-polluting alter-

native to conventional smelting and refining. It will also be much cheaper, than having to "build a smelter, La Escondida decided to embark on the production of refined copper, he said, because it was a more marketable commodity than copper concentrates.

If all goes to plan, the cathode plant could be ready by mid-1994. Mr Hannah believes it will be the only plant of its kind in the world. La Escondida is in the process of patenting its new technique.

At the mine itself, located 180 km (110 miles) south-east of Antofagasta, the capacity of the concentrating plant will have to be expanded to deal with the extra output. Negotiations are also under way with power generating companies in northern Chile to ensure the supply of extra electricity for the cathode plant.

The expansion plans do not come as a surprise. The mine sits on the richest copper deposit in the world. Its geological reserves of 1.8bn tonnes could keep it productive well into the 22nd century. The ore is also very rich in copper, which allows La Escondida to have one of the lowest production costs in the world.

Management and union leaders at El Teniente, the troubled copper mine owned by CODELCO, the Chilean Copper Corporation, were meeting yesterday in an attempt to break the impasse over an unpopular redundancy scheme. Work has returned to normal after Monday's wildcat strikes, but copper workers are threatening protest actions unless 100 colleagues who were sacked at the weekend are reinstated.

CODELCO says it needs to shed 800 jobs at El Teniente to

reduce overmanning. It currently employs 9,400 workers at its second-largest division, which last year produced 278,765 tonnes of copper, about a quarter of CODELCO's total output. The corporation said yesterday that production costs had almost doubled in six years - it now cost 75 US cents to produce a lb of copper. El Teniente's future was in jeopardy unless it succeeded in streamlining the operation now.

Union leaders, meanwhile, have called for an "emergency congress" of the Copper Workers' Union to discuss the threat of redundancies and a controversial law that will allow CODELCO to sell surplus mining property and form joint ventures with private mining companies. In the minds of copper miners, these two issues are linked.

## MacSharry stresses need for CAP reform

By David Blackwell

EUROPE'S farm policy has to be settled by the end of the year, Mr Ray MacSharry, the agriculture commissioner, said yesterday.

Against a background of overproduction, a limited EC budget and declining farm incomes, reform of the Common Agricultural Policy has become a priority for the European Commission. Mr MacSharry told the annual Agri conference in London. "The negotiations so far have been slow and difficult. But I believe that negotiators are now coming to the view that they can no longer delay decisions that their farming communities expect."

He denied that the EC proposals, which would reduce price support for farm production and afford a delay to the implementation of the reforms, would damage the "so-called commercial sector of agriculture". But the EC would also not allow the decline of rural communities in "situations where there is no viable alternative to agriculture".

Uncertainty over GATT had caused hesitation in states that recognised the need for reform and afforded a delay to the implementation of the reforms. But Mr MacSharry was hopeful that a deal would be reached this year. Failure would be very costly, he said. "I firmly believe that the future lies in free trade and that failure to continually advance on this front creates a serious risk of a return to protectionist tendencies."

## Chips down for UK Potato Board

David Blackwell on a scheme that may fall foul of the single market

THE UK'S POTATO Marketing Board does not market potatoes. But it does aim to control the supply of potatoes to the UK market under a system which does not sit well with the principles of the Single European Market.

Potato growing has not yet been brought within the ambit of the European Community's common agricultural policy, but the European Commission has to bring forward a proposal soon to comply with the Single European Act. It was expected to make an announcement a year ago. All predictions are for a "light regime", which is highly unlikely to include any kind of quota system or market support measures.

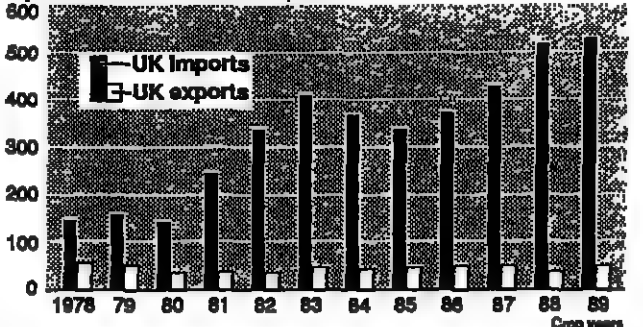
The PMA is lobbying hard to keep its supply side scheme, which it claims works in the interests of everyone in the potato trade. The great majority of growers favours the scheme. Amid the general talk of plummeting incomes at the recent Oxford Farming Conference, one potato grower was overheard to say that he had just completed his best year ever in farming after paying £30,000 in levies to the PMA.

But the Potato Processors Association, whose members purchase about 25 per cent of the UK crop, is lobbying equally hard against the PMA scheme. The association says it boosts the costs of its members products - such as frozen chips and crisps - and makes them less competitive than producers on the continent.

No-one in the UK can grow potatoes on more than 0.4 hectares (or one acre) unless they have acquired "basic area" from the PMA. Any new grower gets 0.5 hectares on application and can build on that or purchase or lease basic

## Processed potato products

Equivalent thousand tonnes raw potatoes



area from another registered producer. Mr Alasdair Fairbairn, the PMA chief executive, says there is a "very dynamic market in basic area", both for leasing and purchasing.

Growers with basic area pay a levy of 25p a hectare. If they grow too few potatoes they lose some of their basic area the following year; they are entitled to grow excess potatoes, but then must pay ten times the normal levy.

The "target area", which determines the amount of potatoes grown in the UK, is set about 18 months in advance of the growing season by a joint consultative committee. The committee comprises grower organisations, unions and co-ops, and representatives along the supply chain, including processors, retailers and consumer organisations. It has an independent chairman.

The committee looks at the requirement of the total market, including exports, before setting the target area - 184,000 hectares this year. Mr Fairbairn says that the system means that beyond the farm gate there is a totally free

market in the UK, and points out that there are no restrictions on imports.

"We have a terrific system. Prices are market driven. The levy itself at retail level is equal to one-tenth of a penny per lb. This enables us to fund collective advertising, promotion and research and development."

The PMA, which had an income of £18m last year, wants to maintain a system which it says costs the taxpayer nothing and gives a coordinated approach to the industry.

Critics of the scheme point out that it dates from the 1980s when there was no potato processing industry. Now a third of potatoes consumed in the UK are in processed form in a market worth £1.5bn a year. However, only 25 per cent of the UK crop is processed - the difference is made up by imports worth up to £180m a year, according to the PFA.

Potatoes make up about 50 per cent of the cost of frozen chips and dehydrated products and 25 per cent of the cost of crisps.

Mr Richard Harris, chairman of the PFA, believes UK processors are paying more for potatoes, putting them at a disadvantage to those in continental Europe. "You don't have to be an accountant to know that if half the production costs are higher it has a heck of an effect on profitability."

He claims the PMA is exporting both potato acreage and processing capacity, with consequent effects on the balance of payments. He points out that the cost of transporting potatoes across the channel is £30 to £35 a tonne, compared with a price of only £20 a tonne. "The UK market has that protection. I don't see the need for this protectionist system."

The PMA, however, believes the system is leading to greater efficiency in the UK market. Mr Fairbairn says the number of growers has fallen from 45,000 in 1970 to 17,000 in 1990 as production becomes concentrated in the hands of serious professional growers who are on the right soil types and have invested heavily in mechanisation. Yields have also risen steadily, Mr Fairbairn says.

He thinks the PMA growers would survive in a free-for-all. But there is overwhelming support to retain the system of collective forecasting and balancing in order to avoid swings in price that the PMA believes could damage the heavy per capita consumption of fresh potatoes achieved in the UK.

The European Commission is apparently still a long way from a decision on potatoes. While a lightweight regime is generally expected, it is "not a foregone conclusion that the PMA will be abolished," according to one official.

## Russian platinum sales cut forecast

By Kenneth Gooding

RUSSIAN PLATINUM sales to the west are likely to fall by more than 40 per cent this year, from about 550,000 troy ounces in 1991 to about 300,000 ounces, suggests Ms Rhonda O'Connell, analyst at the Williams de Broe financial services group.

She points out in a special report on the platinum market that the level of Russian sales constitutes "one of the most interesting and most sensitive areas of the whole picture this year".

Sales from the former Soviet Union - 80 per cent from the Norilsk smelter in Russia - last year are thought to have been between 500,000 and 600,000 ounces. This is separate from the estimated 700,000 ounces that found their way to Switzerland either on swap (where metal is sold with a promise to buy it back at an agreed future date and price) or on lease.

Ms O'Connell suggests it is reasonable to assume that the swaps have been unwound and the metal returned to Russia. In that case, Russia will be able to supply relatively high contracted sales to Japan this year (about 500,000 ounces) and also sell spot metal "more or less at will".

However, it is also reasonable to assume that Norilsk's platinum production will fall by at least 10 per cent in 1992. Consequently, "it seems feasible that the CIS (Commonwealth of Independent States) will be able to supply platinum into the west at a higher rate than the historical average."

drawing back from the market of swaps. However, it is questionable whether these higher swap levels can be continued into 1993.

In her "most likely case," Ms O'Connell sees platinum mine production up from 3,292m ounces last year to 3,529m in 1992 with total supply expected to fall slightly, because of lower Russian sales, from 4,467m to 4,449m ounces. Offtake is forecast to rise from 3,872m to 4,029m ounces, which, after changes in terminal market stocks, should leave 420,000 ounces (585,000 troy ounces) for investment.

Ms O'Connell expects platinum's price in 1992 to range between \$830 and \$400 an ounce, with an average of \$635.

Against a background of overproduction, a limited EC budget and declining farm incomes, reform of the Common Agricultural Policy has become a priority for the European Commission. Mr MacSharry told the annual Agri conference in London. "The negotiations so far have been slow and difficult. But I believe that negotiators are now coming to the view that they can no longer delay decisions that their farming communities expect."

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remove fishing boats from the fleet over two years with the European Community contributing 50 to 70 per cent of the cost. Fish producers' organisations, which are made up of fishermen, will be allowed to buy and sell fishing quotas and buy out members who want to leave the industry.

Under new licensing arrangements, a reduction in capacity will be achieved when

## WORLD COMMODITIES PRICES

## MARKET REPORT

Gold rose on the London bullion market after COMEX opened higher as market traders were triggered by local orders. It is a typical short covering rally in a bear market. . . I think the range for the year has been \$348-\$360 and that says it all really," one London dealer said. The market remains wary of the approach of the Islamic month of Ramadan from March 5, during which period average gold prices have exceeded those of the preceding month only once in the past seven years. UBS analyst Andy Smith said. But this time round gold is entering Ramadan at the lowest levels since 1986. Average prices in the month following Ramadan

## London Markets

**SPOT MARKETS**  
Quoted all (per barrel FOB) +0.02  
Dated \$19.35-4.40w-0.02  
Brent Blend (diesel) \$17.50-7.25w-0.25  
Brent Blend (April) \$18.00-7.25w-0.30  
WTI (1st oil) \$18.65-8.70w-0.30

**Oil prices**  
NYMEX prompt delivery per barrel CIF +0.02  
Premium (diesel) \$200-202  
Gas Oil \$191-192  
Fuel Oil \$197-198  
Hess (April) \$173-175  
Paraffin Argus Eastmex +0.02

**Other**  
Gold (per troy oz) \$360.50 +4.40  
Silver (per troy oz) \$10.00 +0.30  
Platinum (per troy oz) \$500.75 +7.25  
Palladium (per troy oz) \$380.00 +8.75

**Copper (US Producer)** 107.21a +0.77  
Lead (US Producer) 37.37c  
Tin (Kuala Lumpur market) 14.13c  
Tin (New York) 290.00c  
Zinc (US Prime Western) 62c

**Cattle (live weight)** 136.75w  
Sheep (live weight) 101.31p  
Hog (live weight) 85.25w  
London daily sugar (raw) \$204.14  
London daily sugar (refined) \$222.5  
Barley (English feed) £120  
Maize (US No. 3 yellow) £148.0  
Wheat (US Dark Northern) 61.75p

**Rubber (April)** 61.75p  
Rubber (May) 61.75p  
Rubber (June) 61.75p  
Rubber (July) 61.75p  
Rubber (August) 61.75p  
Rubber (September) 61.75p  
Rubber (October) 61.75p  
Rubber (November) 61.75p  
Rubber (December) 61.75p

**Oilseed**  
Soyabean (US) \$150.00  
Soyabean (UK) \$150.00  
Soyabean (India) \$150.00  
Soyabean (Japan) \$150.00  
Soyabean (China) \$150.00  
Soyabean (Australia) \$150.00  
Soyabean (Brazil) \$150.00  
Soyabean (Argentina) \$150.00  
Soyabean (Russia) \$150.00

**Wool**  
Wool (UK) \$150.00  
Wool (Australia) \$150.00  
Wool (New Zealand) \$150.00  
Wool (South Africa) \$150.00  
Wool (Argentina) \$150.00  
Wool (Chile) \$150.00  
Wool (Peru) \$150.00  
Wool (Bolivia) \$150.00  
Wool (Paraguay) \$150.00  
Wool (Uruguay) \$150.00

**Grain**  
Wheat (US) \$150.00  
Wheat (UK) \$150.00  
Wheat (Australia) \$150.00  
Wheat (New Zealand) \$150.00  
Wheat (South Africa) \$150.00  
Wheat (Argentina) \$150.00  
Wheat (Chile) \$150.00  
Wheat (Peru) \$150.00  
Wheat (Bolivia) \$150.00  
Wheat (Paraguay) \$150.00

**Beans**  
Soyabean (US) \$150.00  
Soyabean (UK) \$150.00  
Soyabean (Australia) \$150.00  
Soyabean (New Zealand) \$150.00  
Soyabean (South Africa) \$150.00  
Soyabean (Argentina) \$150.00  
Soyabean (Chile) \$150.00  
Soyabean (Peru) \$150.00  
Soyabean (Bolivia) \$150.00  
Soyabean (Paraguay) \$150.00

**Other**  
Coffee (US) \$150.00  
Coffee (UK) \$150.00  
Coffee (Australia) \$150.00  
Coffee (New Zealand) \$150.00  
Coffee (South Africa) \$150.00  
Coffee (Argentina) \$150.00  
Coffee (Chile) \$150.00  
Coffee (Peru) \$150.00  
Coffee (Bolivia) \$150.00  
Coffee (Paraguay) \$150.00

**Spices**  
Pepper (US) \$150.00  
Pepper (UK) \$150.00  
Pepper (Australia) \$150.00  
Pepper (New Zealand) \$150.00  
Pepper (South Africa) \$150.00  
Pepper (Argentina) \$150.00  
Pepper (Chile) \$150.00  
Pepper (Peru) \$150.00  
Pepper (Bolivia) \$150.00  
Pepper (Paraguay) \$150.00

**Metals**  
Aluminum (US) \$150.00  
Aluminum (UK) \$150.00  
Aluminum (Australia) \$150.00  
Aluminum (New Zealand) \$150.00  
Aluminum (South Africa) \$150.00  
Aluminum (Argentina) \$150.00  
Aluminum (Chile) \$150.00  
Aluminum (Peru) \$150.00  
Aluminum (Bolivia) \$150.00  
Aluminum (Paraguay) \$150.00

**Other**  
Nickel (US) \$150.00  
Nickel (UK) \$150.00  
Nickel (Australia) \$150.00  
Nickel (New Zealand) \$150.00  
Nickel (South Africa) \$150.00  
Nickel (Argentina) \$150.00  
Nickel (Chile) \$150.00  
Nickel (Peru) \$150.00  
Nickel (Bolivia) \$150.00  
Nickel (Paraguay) \$150.00

**Other**  
Zinc (US) \$150.00  
Zinc (UK) \$150.00  
Zinc (Australia) \$150.00  
Zinc (New Zealand) \$150.00  
Zinc (South Africa) \$150.00  
Zinc (Argentina) \$150.00  
Zinc (Chile) \$150.00  
Zinc (Peru) \$150.00  
Zinc (Bolivia) \$150.00  
Zinc (Paraguay) \$150.00

**Other**  
Copper (US) \$150.00  
Copper (UK) \$150.00  
Copper (Australia) \$150.00  
Copper (New Zealand) \$150.00  
Copper (South Africa) \$150.00  
Copper (Argentina) \$150.00  
Copper (Chile) \$150.00  
Copper (Peru) \$150.00  
Copper (Bolivia) \$150.00  
Copper (Paraguay) \$150.00

**Other**  
Lead (US) \$150.00  
Lead (UK) \$150.00  
Lead (Australia) \$150.00  
Lead (New Zealand) \$150.00  
Lead (South Africa) \$150.00  
Lead (Argentina) \$150.00  
Lead (Chile) \$150.00  
Lead (Peru) \$150.00  
Lead (Bolivia) \$150.00  
Lead (Paraguay) \$150.00

**Other**  
Tin (US) \$150.00  
Tin (UK) \$150.00  
Tin (Australia) \$150.00  
Tin (New Zealand) \$150.00  
Tin (South Africa) \$150.00  
Tin (Argentina) \$150.00  
Tin (Chile) \$150.00  
Tin (Peru) \$150.00  
Tin (Bolivia) \$150.00  
Tin (Paraguay) \$150.00

**Other**  
Silver (US) \$150.00  
Silver (UK) \$150.00  
Silver (Australia) \$150.00  
Silver (New Zealand) \$150.00  
Silver (South Africa) \$150.00  
Silver (Argentina) \$150.00  
Silver (Chile) \$150.00  
Silver (Peru) \$150.00  
Silver (Bolivia) \$150.00  
Silver (Paraguay) \$150.00

**Other**  
Gold (US) \$150.00  
Gold (UK) \$150.00  
Gold (Australia) \$150.00  
Gold (New Zealand) \$150.00  
Gold (South Africa) \$150.00  
Gold (Argentina) \$150.00  
Gold (Chile) \$150.00  
Gold (Peru) \$150.00  
Gold (Bolivia) \$150.00  
Gold (Paraguay) \$150.00

**Other**  
Platinum (US) \$150.00  
Platinum (UK) \$150.00  
Platinum (Australia) \$150.00  
Platinum (New Zealand) \$150.00  
Platinum (South Africa) \$150.00  
Platinum (Argentina) \$150.00  
Platinum (Chile) \$150.00  
Platinum (Peru) \$150.00  
Platinum (Bolivia) \$150.00  
Platinum (Paraguay) \$150.00

**Other**  
Palladium (US) \$150.00  
Palladium (UK) \$150.00  
Palladium (Australia) \$150.00  
Palladium (New Zealand) \$150.00  
Palladium (South Africa) \$150.00  
Palladium (Argentina) \$150.00  
Palladium (Chile) \$150.00  
Palladium (Peru) \$150.00  
Palladium (Bolivia) \$150.00  
Palladium (Paraguay) \$150.00

**Other**  
Rhodium (US) \$150.00  
Rhodium (UK) \$150.00  
Rhodium (Australia) \$150.00  
Rhodium (New Zealand) \$150.00  
Rhodium (South Africa) \$150.00  
Rhodium (Argentina) \$150.00  
Rhodium (Chile) \$150.00  
Rhodium (Peru) \$150.00  
Rhodium (Bolivia) \$150.00  
Rhodium (Paraguay) \$150.00

**Other**  
Iridium (US) \$150.00  
Iridium (UK) \$150.00  
Iridium (Australia) \$150.00  
Iridium (New Zealand) \$150.00  
Iridium (South Africa) \$150.00  
Iridium (Argentina) \$150.00  
Iridium (Chile) \$150.00  
Iridium (Peru) \$150.00  
Iridium (Bolivia) \$150.00  
Iridium (Paraguay) \$150.00

**Other**  
Ruthenium (US) \$150.00  
Ruthenium (UK) \$150.00  
Ruthenium (Australia) \$150.00  
Ruthenium (New Zealand) \$150.00  
Ruthenium (South Africa) \$150.00  
Ruthenium (Argentina) \$150.00  
Ruthenium (Chile) \$150.00  
Ruthenium (Peru) \$150.00  
Ruthenium (Bolivia) \$150.00  
Ruthenium (Paraguay) \$150.00

**Other**  
Rhenium (US) \$150.00  
Rhenium (UK) \$150.00  
Rhenium (Australia) \$150.00  
Rhenium (New Zealand) \$150.00  
Rhenium (South Africa) \$150.00  
Rhenium (Argentina) \$150.00  
Rhenium (Chile) \$150.00  
Rhenium (Peru) \$150.00  
Rhenium (Bolivia) \$150.00  
Rhenium (Paraguay) \$150.00

**Other**  
Cadmium (US) \$150.00  
Cadmium (UK) \$150.00  
Cadmium (Australia) \$150.00  
Cadmium (New Zealand) \$150.00  
Cadmium (South Africa) \$150.00  
Cadmium (Argentina) \$150.00  
Cadmium (Chile) \$150.00  
Cadmium (Peru) \$150.00  
Cadmium (Bolivia) \$150.00  
Cadmium (Paraguay) \$150.00

**Other**  
Mercury (US) \$150.00  
Mercury (UK) \$150.00  
Mercury (Australia) \$150.00  
Mercury (New Zealand) \$150.00  
Mercury (South Africa) \$150.00  
Mercury (Argentina) \$150.00  
Mercury (Chile) \$150.00  
Mercury (Peru) \$150.00  
Mercury (Bolivia) \$150.00  
Mercury (Paraguay) \$150.00

**Other**  
Selenium (US) \$150.00  
Selenium (UK) \$150.00  
Selenium (Australia) \$150.00  
Selenium (New Zealand) \$150.00  
Selenium (South Africa) \$150.00  
Selenium (Argentina) \$150.00  
Selenium (Chile) \$150.00  
Selenium (Peru) \$150.00  
Selenium (Bolivia) \$150.00  
Selenium (Paraguay) \$150.00

**Other**  
Tellurium (US) \$150.00  
Tellurium (UK) \$150.00  
Tellurium (Australia) \$150.00  
Tellurium (New Zealand) \$150.00  
Tellurium (South Africa) \$150.00  
Tellurium (Argentina) \$150.00  
Tellurium (Chile) \$150.00  
Tellurium (Peru) \$150.00  
Tellurium (Bolivia) \$150.00  
Tellurium (Par







FINANCIAL TIMES FRIDAY FEBRUARY 28 1991

## INVESTMENT TRUSTS - Cont. 1997/98

	Notes	Price	High
Emerson	4	41	53
Equity	4	41	47
Equity Capital	+	489	495
Old		858	865
Equity Protect.		48	12
Inc. Warrants		37	40
Emerson Debt		127	134
Emerson Corp.		190	195
Emerson Pk.		188	192
Equity Evals		27	27
Warrants		27	27
First Inland		81	74
Warrants		6	10
First Philippine		27	36
Warrants		85	85
First Spanish		15	23
Warrants		19	263
First American		178 1/2	178 1/2
First American		329	366
First American		105	107
First American		48	48
First American		137 1/2	141
First American		80	77
First American		17	14

Shipping High Inc.?	2364	++	249	83
Shipping High Inc.?	2364		103	83
Warrants	12	21	25	38
Shipping High Inc.	75.4		79.4	4
Shipping High Inc.	134	-	185.0	14
Shipping High Inc.	222.0	-	241	107
Shipping High Inc.	1920		212.0	147
Shipping High Inc.	219.0	12	244	
Shipping High Inc.	171	+0.02	182	
Shipping High Inc.	31	-0.4	20.2	
Shipping High Inc.	148	-	153	
Shipping High Inc.	95	-0.1	110	
Warrants	39		41	
Shipping High Inc.	30		36	
Shipping High Inc.	307	-	294	
Shipping High Inc.	113		133	
Shipping High Inc.	97.0		102	4
Shipping High Inc.	96		73	47
Shipping High Inc.	80		88	
Shipping High Inc.	80		88	
Shipping High Inc.	19.0			

DOT Jangens	174	234	94
DOT Vachere	79	94	1
Warranted Amer-*	36	57	2
Zero Pt	74 1/2	74 1/2	0
Warranted En Price	80	82	1
Warranted	57	51	1
Warranted East, R	79	79	0
Warranted	76	123	0
Warranted Scot. In	187	198	0
Cap	126	126	0
Zero Div Pt	119 1/2	119 1/2	104
Warranted Value, P	2261	41	0
Zero Div Pt	79	79	81
Warranted	101	101	0
Warranted Inc	1646	136	1
Cap	82	127	1
Stopped Pt	139 1/2	127	1
Warranted Pt	8	8	0
Warranted	17	87	0
Warranted Snail	171	284	1
Warranted	169	127	0
Warranted	171	48	0
Warranted	166	288	1
Warranted Alaskan	234	198	126
Warranted Ont. h	184	198	126

[illegible][illegible][illegible][illegible][illegible]

50¢ or more inc.	W	167	122	87
25¢ to 50¢		167	122	87
10¢ to 25¢		167	122	87
5¢ to 10¢		167	122	87
2¢ to 5¢		167	122	87
1¢ to 2¢		167	122	87
Under 1¢		167	122	87
Not Mortgages		167	122	87
50¢ or more inc.	W	128	128	100
25¢ to 50¢		128	128	100
10¢ to 25¢		128	128	100
5¢ to 10¢		128	128	100
2¢ to 5¢		128	128	100
1¢ to 2¢		128	128	100
Under 1¢		128	128	100
Not Mortgages		128	128	100
50¢ or more inc.	W	101	113	96
25¢ to 50¢		101	113	96
10¢ to 25¢		101	113	96
5¢ to 10¢		101	113	96
2¢ to 5¢		101	113	96
1¢ to 2¢		101	113	96
Under 1¢		101	113	96
Not Mortgages		101	113	96
50¢ or more inc.	W	83	97	84
25¢ to 50¢		83	97	84
10¢ to 25¢		83	97	84
5¢ to 10¢		83	97	84
2¢ to 5¢		83	97	84
1¢ to 2¢		83	97	84
Under 1¢		83	97	84
Not Mortgages		83	97	84
50¢ or more inc.	W	64	76	67
25¢ to 50¢		64	76	67
10¢ to 25¢		64	76	67
5¢ to 10¢		64	76	67
2¢ to 5¢		64	76	67
1¢ to 2¢		64	76	67
Under 1¢		64	76	67
Not Mortgages		64	76	67
50¢ or more inc.	W	49	58	51
25¢ to 50¢		49	58	51
10¢ to 25¢		49	58	51
5¢ to 10¢		49	58	51
2¢ to 5¢		49	58	51
1¢ to 2¢		49	58	51
Under 1¢		49	58	51
Not Mortgages		49	58	51
50¢ or more inc.	W	35	42	37
25¢ to 50¢		35	42	37
10¢ to 25¢		35	42	37
5¢ to 10¢		35	42	37
2¢ to 5¢		35	42	37
1¢ to 2¢		35	42	37
Under 1¢		35	42	37
Not Mortgages		35	42	37
50¢ or more inc.	W	21	26	23
25¢ to 50¢		21	26	23
10¢ to 25¢		21	26	23
5¢ to 10¢		21	26	23
2¢ to 5¢		21	26	23
1¢ to 2¢		21	26	23
Under 1¢		21	26	23
Not Mortgages		21	26	23
50¢ or more inc.	W	14	17	15
25¢ to 50¢		14	17	15
10¢ to 25¢		14	17	15
5¢ to 10¢		14	17	15
2¢ to 5¢		14	17	15
1¢ to 2¢		14	17	15
Under 1¢		14	17	15
Not Mortgages		14	17	15

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**FT MANAGED FUNDS SERVICE**

● Current Unit Trust prices are available on FT Cityline. Calls charged at 36p/minute cheap rate and 48p/minute at all other times. To obtain a free Unit Trust Code Booklet ring (071) 925-2128.

[illegible]



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## OFFSHORE AND OVERSEAS

## BERMUDA (ISA RECOGNISED)

## GUERNSEY (REGULATED)

## CANADA (ISA RECOGNISED)

## GUERNSEY (ISA RECOGNISED)

## MANAGEMENT SERVICES

## IRELAND (ISA RECOGNISED)

## IRELAND (REGULATED)

## ISLE OF MAN (ISA RECOGNISED)

## LUXEMBOURG

## UNIT TRUSTS

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar drops back from highs

THE DOLLAR took a rest from attacking the DM1.66 barrier yesterday, falling below DM1.64 before floating back towards its starting levels.

"It has not been exactly an exciting market," said one dealer. "Most movement has been to bring the dollar down."

The dollar drifted below DM1.64 at mid-session as traders tried to flush out some of the longer-term fund buyers they believe to be lurking in the market.

Confidence in the dollar also faltered following disappointing US weekly first-time jobless claims (up to 459,000 from 452,000 the previous week, against market expectations of a 3,000 decline) and the news that January existing home sales fell 1.8 per cent.

In New York, the dollar opened 1/2 pence lower than Wednesday's close of DM1.6438, but later strengthened to DM1.6460.

The dollar was slightly quieter against the yen, following heavy profit taking above ¥130.00 in recent days and repeated threats of intervention in Japanese quarters. The intervention hype was maintained yesterday with Finance Minister Mitsuhiro Matsuda saying his country wanted to reconfirm that the G7 nations still favour a stronger yen. He

added that if the G7 deputy finance ministers met today, as reported, they will discuss currencies.

In Tokyo, dollar had been steady to weaker in late trading, closing at ¥129.01/04, compared with a previous close of ¥129.20/00. One dealer called it the "Tokyo blues - top-heavy and bottom-solid."

After steady gains in recent days and its climb to ¥130 on Wednesday, dealers said the dollar was now in a corrective consolidation phase. It moved in a narrow range in Europe to close at ¥129.40, compared with ¥129.85 on Wednesday.

The D-Mark held steady after overnight weakness in the dollar gave it a gentle lift, and it closed up slightly against the lira and the French franc.

Profit-taking took the peseta off its permitted ceiling against sterling, and it dropped to 5.29 per cent above its pivot against sterling, down from 6.19 per

cent on Wednesday night.

It moved off its ceiling of Ptas180.89, where it has been for most of the week, back to Ptas180.00. Traders said the Bank of Spain's 25 basis point rate cut on Tuesday had finally triggered unwinding of long positions, but the light

relieve was seen as unlikely to change the timetable for a cut in UK interest rates.

The market seemed unconcerned with poor UK trade deficit figures. "Frankly they're irrelevant, one dealer said. "We're more interested now in political indicators."

Sterling performed strongly against the dollar, opening at \$1.7537 against a close the night before of \$1.7450 and climbing as high as \$1.7642 before a late slip back to \$1.7576. The pound was slightly stronger against the DM, climbing to DM2.8867, compared with DM2.8854 on Wednesday.

EUS EUROPEAN CURRENCY UNIT RATES				
	Unit	Change	% Change	Source
Spanish Peseta	166.64	0.00	0.00	12/27
Italian Lira	2036.27	0.00	0.00	12/27
French Franc	6.55	0.00	0.00	12/27
German Mark	1.93	0.00	0.00	12/27
British Pound	1.93	0.00	0.00	12/27
Swiss Franc	2.00	0.00	0.00	12/27
Dutch Guilder	2.20	0.00	0.00	12/27
Austrian Schilling	13.76	0.00	0.00	12/27
Portuguese Escudo	200.48	0.00	0.00	12/27
Irish Punt	7.88	0.00	0.00	12/27
Japanese Yen	136.00	0.00	0.00	12/27
South African Rand	12.50	0.00	0.00	12/27
Israeli Sheqel	1.80	0.00	0.00	12/27
Israeli Sheqel	1.80	0.00	0.00	12/27
Israeli Sheqel	1.80	0.00	0.00	12/27

See central rates set by the European Commission. Conversion rates in descending order of value. Percentage change in rate for the week. Source: Reuters. Data as of 12.00 GMT on 12/27/92. All rates are for 100 units of the foreign currency against 1 unit of the dollar.

Forward rates and discounts apply to the US dollar.

STERLING INDEX				
	Jan 27	Jan 28	Jan 29	Jan 30
100	100.00	100.00	100.00	100.00
200	200.00	200.00	200.00	200.00
300	300.00	300.00	300.00	300.00
400	400.00	400.00	400.00	400.00
500	500.00	500.00	500.00	500.00
600	600.00	600.00	600.00	600.00
700	700.00	700.00	700.00	700.00
800	800.00	800.00	800.00	800.00
900	900.00	900.00	900.00	900.00
1000	1000.00	1000.00	1000.00	1000.00

Commercial rates for the dollar and London trading. Six-month forward rate for 100 units of dollar against 100 units of sterling. Source: Reuters. Data as of 12.00 GMT on 12/27/92.

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## FINANCIAL FUTURES AND OPTIONS

## LIFE LONG FUTURES OPTIONS

Estimated volume: 100,000 contracts. Source: Reuters. Data as of 12.00 GMT on 12/27/92.

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Estimated volume: 100,000 contracts. Source: Reuters. Data as of 12.00 GMT on



**CANADA**[illegible]



3:00 pm prices February 27

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Company	Price	Change	Company	Price	Change	Company	Price	Change	Company	Price	Change
1234 ABC Corp	10.50	+0.25	5678 DEF Inc	25.00	-0.50	9012 GHI Ltd	15.75	+0.10	3456 JKL Corp	8.20	+0.05
1235 ABC Corp	10.75	+0.25	5679 DEF Inc	25.25	-0.50	9013 GHI Ltd	15.85	+0.10	3457 JKL Corp	8.30	+0.05
1236 ABC Corp	10.80	+0.05	5680 DEF Inc	25.50	-0.50	9014 GHI Ltd	15.90	+0.05	3458 JKL Corp	8.40	+0.05
1237 ABC Corp	10.90	+0.10	5681 DEF Inc	25.75	-0.50	9015 GHI Ltd	16.00	+0.10	3459 JKL Corp	8.50	+0.05
1238 ABC Corp	11.00	+0.10	5682 DEF Inc	26.00	-0.50	9016 GHI Ltd	16.10	+0.10	3460 JKL Corp	8.60	+0.05
1239 ABC Corp	11.10	+0.10	5683 DEF Inc	26.25	-0.50	9017 GHI Ltd	16.20	+0.10	3461 JKL Corp	8.70	+0.05
1240 ABC Corp	11.20	+0.10	5684 DEF Inc	26.50	-0.50	9018 GHI Ltd	16.30	+0.10	3462 JKL Corp	8.80	+0.05
1241 ABC Corp	11.30	+0.10	5685 DEF Inc	26.75	-0.50	9019 GHI Ltd	16.40	+0.10	3463 JKL Corp	8.90	+0.05
1242 ABC Corp	11.40	+0.10	5686 DEF Inc	27.00	-0.50	9020 GHI Ltd	16.50	+0.10	3464 JKL Corp	9.00	+0.05
1243 ABC Corp	11.50	+0.10	5687 DEF Inc	27.25	-0.50	9021 GHI Ltd	16.60	+0.10	3465 JKL Corp	9.10	+0.05
1244 ABC Corp	11.60	+0.10	5688 DEF Inc	27.50	-0.50	9022 GHI Ltd	16.70	+0.10	3466 JKL Corp	9.20	+0.05
1245 ABC Corp	11.70	+0.10	5689 DEF Inc	27.75	-0.50	9023 GHI Ltd	16.80	+0.10	3467 JKL Corp	9.30	+0.05
1246 ABC Corp	11.80	+0.10	5690 DEF Inc	28.00	-0.50	9024 GHI Ltd	16.90	+0.10	3468 JKL Corp	9.40	+0.05
1247 ABC Corp	11.90	+0.10	5691 DEF Inc	28.25	-0.50	9025 GHI Ltd	17.00	+0.10	3469 JKL Corp	9.50	+0.05
1248 ABC Corp	12.00	+0.10	5692 DEF Inc	28.50	-0.50	9026 GHI Ltd	17.10	+0.10	3470 JKL Corp	9.60	+0.05
1249 ABC Corp	12.10	+0.10	5693 DEF Inc	28.75	-0.50	9027 GHI Ltd	17.20	+0.10	3471 JKL Corp	9.70	+0.05
1250 ABC Corp	12.20	+0.10	5694 DEF Inc	29.00	-0.50	9028 GHI Ltd	17.30	+0.10	3472 JKL Corp	9.80	+0.05
1251 ABC Corp	12.30	+0.10	5695 DEF Inc	29.25	-0.50	9029 GHI Ltd	17.40	+0.10	3473 JKL Corp	9.90	+0.05
1252 ABC Corp	12.40	+0.10	5696 DEF Inc	29.50	-0.50	9030 GHI Ltd	17.50	+0.10	3474 JKL Corp	10.00	+0.05
1253 ABC Corp	12.50	+0.10	5697 DEF Inc	29.75	-0.50	9031 GHI Ltd	17.60	+0.10	3475 JKL Corp	10.10	+0.05
1254 ABC Corp	12.60	+0.10	5698 DEF Inc	30.00	-0.50	9032 GHI Ltd	17.70	+0.10	3476 JKL Corp	10.20	+0.05
1255 ABC Corp	12.70	+0.10	5699 DEF Inc	30.25	-0.50	9033 GHI Ltd	17.80	+0.10	3477 JKL Corp	10.30	+0.05
1256 ABC Corp	12.80	+0.10	5700 DEF Inc	30.50	-0.50	9034 GHI Ltd	17.90	+0.10	3478 JKL Corp	10.40	+0.05
1257 ABC Corp	12.90	+0.10	5701 DEF Inc	30.75	-0.50	9035 GHI Ltd	18.00	+0.10	3479 JKL Corp	10.50	+0.05
1258 ABC Corp	13.00	+0.10	5702 DEF Inc	31.00	-0.50	9036 GHI Ltd	18.10	+0.10	3480 JKL Corp	10.60	+0.05
1259 ABC Corp	13.10	+0.10	5703 DEF Inc	31.25	-0.50	9037 GHI Ltd	18.20	+0.10	3481 JKL Corp	10.70	+0.05
1260 ABC Corp	13.20	+0.10	5704 DEF Inc	31.50	-0.50	9038 GHI Ltd	18.30	+0.10	3482 JKL Corp	10.80	+0.05
1261 ABC Corp	13.30	+0.10	5705 DEF Inc	31.75	-0.50	9039 GHI Ltd	18.40	+0.10	3483 JKL Corp	10.90	+0.05
1262 ABC Corp	13.40	+0.10	5706 DEF Inc	32.00	-0.50	9040 GHI Ltd	18.50	+0.10	3484 JKL Corp	11.00	+0.05
1263 ABC Corp	13.50	+0.10	5707 DEF Inc	32.25	-0.50	9041 GHI Ltd	18.60	+0.10	3485 JKL Corp	11.10	+0.05
1264 ABC Corp	13.60	+0.10	5708 DEF Inc	32.50	-0.50	9042 GHI Ltd	18.70	+0.10	3486 JKL Corp	11.20	+0.05
1265 ABC Corp	13.70	+0.10	5709 DEF Inc	32.75	-0.50	9043 GHI Ltd	18.80	+0.10	3487 JKL Corp	11.30	+0.05
1266 ABC Corp	13.80	+0.10	5710 DEF Inc	33.00	-0.50	9044 GHI Ltd	18.90	+0.10	3488 JKL Corp	11.40	+0.05
1267 ABC Corp	13.90	+0.10	5711 DEF Inc	33.25	-0.50	9045 GHI Ltd	19.00	+0.10	3489 JKL Corp	11.50	+0.05
1268 ABC Corp	14.00	+0.10	5712 DEF Inc	33.50	-0.50	9046 GHI Ltd	19.10	+0.10	3490 JKL Corp	11.60	+0.05
1269 ABC Corp	14.10	+0.10	5713 DEF Inc	33.75	-0.50	9047 GHI Ltd	19.20	+0.10	3491 JKL Corp	11.70	+0.05
1270 ABC Corp	14.20	+0.10	5714 DEF Inc	34.00	-0.50	9048 GHI Ltd	19.30	+0.10	3492 JKL Corp	11.80	+0.05
1271 ABC Corp	14.30	+0.10	5715 DEF Inc	34.25	-0.50	9049 GHI Ltd	19.40	+0.10	3493 JKL Corp	11.90	+0.05
1272 ABC Corp	14.40	+0.10	5716 DEF Inc	34.50	-0.50	9050 GHI Ltd	19.50	+0.10	3494 JKL Corp	12.00	+0.05
1273 ABC Corp	14.50	+0.10	5717 DEF Inc	34.75	-0.50	9051 GHI Ltd	19.60	+0.10	3495 JKL Corp	12.10	+0.05
1274 ABC Corp	14.60	+0.10	5718 DEF Inc	35.00	-0.50	9052 GHI Ltd	19.70	+0.10	3496 JKL Corp	12.20	+0.05
1275 ABC Corp	14.70	+0.10	5719 DEF Inc	35.25	-0.50	9053 GHI Ltd	19.80	+0.10	3497 JKL Corp	12.30	+0.05
1276 ABC Corp	14.80	+0.10	5720 DEF Inc	35.50	-0.50	9054 GHI Ltd	19.90	+0.10	3498 JKL Corp	12.40	+0.05
1277 ABC Corp	14.90	+0.10	5721 DEF Inc	35.75	-0.50	9055 GHI Ltd	20.00	+0.10	3499 JKL Corp	12.50	+0.05
1278 ABC Corp	15.00	+0.10	5722 DEF Inc	36.00	-0.50	9056 GHI Ltd	20.10	+0.10	3500 JKL Corp	12.60	+0.05
1279 ABC Corp	15.10	+0.10	5723 DEF Inc	36.25	-0.50	9057 GHI Ltd	20.20	+0.10	3501 JKL Corp	12.70	+0.05
1280 ABC Corp	15.20	+0.10	5724 DEF Inc	36.50	-0.50	9058 GHI Ltd	20.30	+0.10	3502 JKL Corp	12.80	+0.05
1281 ABC Corp	15.30	+0.10	5725 DEF Inc	36.75	-0.50	9059 GHI Ltd	20.40	+0.10	3503 JKL Corp	12.90	+0.05
1282 ABC Corp	15.40	+0.10	5726 DEF Inc	37.00	-0.50	9060 GHI Ltd	20.50	+0.10	3504 JKL Corp	13.00	+0.05
1283 ABC Corp	15.50	+0.10	5727 DEF Inc	37.25	-0.50	9061 GHI Ltd	20.60	+0.10	3505 JKL Corp	13.10	+0.05
1284 ABC Corp	15.60	+0.10	5728 DEF Inc	37.50	-0.50	9062 GHI Ltd	20.70	+0.10	3506 JKL Corp	13.20	+0.05
1285 ABC Corp	15.70	+0.10	5729 DEF Inc	37.75	-0.50	9063 GHI Ltd	20.80	+0.10	3507 JKL Corp	13.30	+0.05
1286 ABC Corp	15.80	+0.10	5730 DEF Inc	38.00	-0.50	9064 GHI Ltd	20.90	+0.10	3508 JKL Corp	13.40	+0.05
1287 ABC Corp	15.90	+0.10	5731 DEF Inc	38.25	-0.50	9065 GHI Ltd	21.00	+0.10	3509 JKL Corp	13.50	+0.05
1288 ABC Corp	16.00	+0.10	5732 DEF Inc	38.50	-0.50	9066 GHI Ltd	21.10	+0.10	3510 JKL Corp	13.60	+0.05
1289 ABC Corp	16.10	+0.10	5733 DEF Inc	38.75	-0.50	9067 GHI Ltd	21.20	+0.10	3511 JKL Corp	13.70	+0.05
1290 ABC Corp	16.20	+0.10	5734 DEF Inc	39.00	-0.50	9068 GHI Ltd	21.30	+0.10	3512 JKL Corp	13.80	+0.05
1291 ABC Corp	16.30	+0.10	5735 DEF Inc	39.25	-0.50	9069 GHI Ltd	21.40	+0.10	3513 JKL Corp	13.90	+0.05
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1300 ABC Corp	17.20	+0.10	5744 DEF Inc	41.50	-0.50	9078 GHI Ltd	22.30	+0.10	3522 JKL Corp	14.80	+0.05
1301 ABC Corp	17.30	+0.10	5745 DEF Inc	41.75	-0.50	9079 GHI Ltd	22.40	+0.10	3523 JKL Corp	14.90	+0.05
1302 ABC Corp	17.40	+0.10	5746 DEF Inc	42.00	-0.50	9080 GHI Ltd	22.50	+0.10	3524 JKL Corp	15.00	+0.05
1303 ABC Corp	17.50	+0.10	5747 DEF Inc	42.25	-0.50	9081 GHI Ltd	22.60	+0.10	3525 JKL Corp	15.10	+0.05
1304 ABC Corp	17.60	+0.10	5748 DEF Inc	42.50	-0.50	9082 GHI Ltd	22.70	+0.10	3526 JKL Corp	15.20	+0.05
1305 ABC Corp	17.70	+0.10	5749 DEF Inc	42.75	-0.50	9083 GHI Ltd	22.80	+0.10	3527 JKL Corp	15.30	+0.05
1306 ABC Corp	17.80	+0.10	5750 DEF Inc	43.00	-0.50	9084 GHI Ltd	22.90	+0.10	3528 JKL Corp	15.40	+0.05
1307 ABC Corp	17.90	+0.10	5751 DEF Inc	43.25	-0.50	9085 GHI Ltd	23.00	+0.10	3529 JKL Corp	15.50	+0.05
1308 ABC Corp	18.00	+0.10	5752 DEF Inc	43.50	-0.50	9086 GHI Ltd	23.10	+0.10	3530 JKL Corp	15.60	+0.05
1309 ABC Corp	18.10	+0.10	5753 DEF Inc	43.75	-0.50	9087 GHI Ltd	23.20	+0.10	3531 JKL Corp	15.70	+0.05
1310 ABC Corp	18.20	+0.10	5754 DEF Inc	44.00	-0.50	9088 GHI Ltd	23.30	+0.10	3532 JKL Corp	15.80	+0.05
1311 ABC Corp	18.30	+0.10	5755 DEF Inc	44.25	-0.50	9089 GHI Ltd	23.40	+0.10	3533 JKL Corp	15.90	+0.05
1312 ABC Corp	18.40	+0.10	5756 DEF Inc	44.50	-0.50	9090 GHI Ltd	23.50	+0.10	3534 JKL Corp	16.00	+0.05
1313 ABC Corp	18.50	+0.10	5757 DEF Inc	44.75	-0.50	9091 GHI Ltd	23.60	+0.10	3535 JKL Corp	16.10	+0.05
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1315 ABC Corp	18.70	+0.10	5759 DEF Inc	45.25	-0.50	9093 GHI Ltd	23.80	+0.10	3537 JKL Corp	16.30	+0.05
1316 ABC Corp	18.80	+0.10	5760 DEF Inc	45.50	-0.50	9094 GHI Ltd	23.90	+0.10	3538 JKL Corp	16.40	+0.05
1317 ABC Corp	18.90	+0.10	5761 DEF Inc	45.75	-0.50	9095 GHI Ltd	24.00	+0.10	3539 JKL Corp	16.50	+0.05
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1322 ABC Corp	19.40	+0.10	5766 DEF Inc	47.00	-0.50	9100 GHI Ltd	24.50	+0.10	3544 JKL Corp	17.00	+0.05
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1324 ABC Corp	19.60	+0.10	5768 DEF Inc	47.50	-0.50	9102 GHI Ltd	24.70	+0.10	3546 JKL Corp	17.20	+0.05
1325 ABC Corp	19.70	+0.10	5769 DEF Inc	47.75	-0.50	9103 GHI Ltd	24.80	+0.10	3547 JKL Corp	17.30	+0.05
1326 ABC Corp	19.80	+0.10	5770 DEF Inc	48.00	-0.50	9104 GHI Ltd	24.90	+0.10	3548 JKL Corp	17.40	+0.05
1327 ABC Corp	19.90	+0.10	5771 DEF Inc	48.25	-0.50	9105 GHI Ltd	25.00	+0.10	3549 JKL Corp	17.50	+0.05
1328 ABC Corp	20.00	+0.10	5772 DEF Inc	48.50	-0.50	9106 GHI Ltd	25.10	+0.10	3550 JKL Corp	17.60	+0.05
1329 ABC Corp	20.10	+0.10	5773 DEF Inc	48.75	-0.50	9107 GHI Ltd	25.20	+0.10	3551 JKL Corp	17.70	+0.05
1330 ABC Corp	20.20	+0.10	5774 DEF Inc	49.00	-0.50	9108 GHI Ltd	25.30	+0.10	3552 JKL Corp		

Continued on next page

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## FT SURVEYS



## AMERICA

## Dow falls on profit-taking and rise in jobless data

## Wall Street

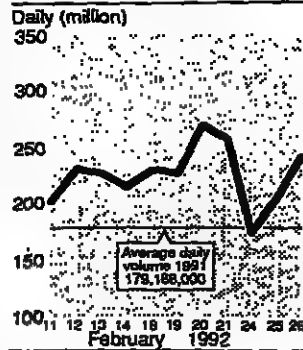
US EQUITIES edged lower at midsession on profit-taking and on disappointment about a rise in weekly unemployment claims, writes Patrick Harrison in New York.

By 1 pm the Dow Jones Industrial Average was down 4.35 at 3,279.07, having spent the morning session in negative territory. The more broadly based Standard & Poor's 500 was little changed at midsession, down just 0.32 at 415.03, while the Nasdaq composite of over-the-counter stocks built on Wednesday's gains, adding another 3.53 at 585.98. Turnover on the NYSE was 140m shares by 1 pm.

The only economic news of the day was broadly bearish, with the labor department reporting that an extra 7,000 people had filed for state unemployment insurance during the second week of the month. The figures make it more likely that the February employment report, due out on March 6, will show a further deterioration in job market conditions.

Among individual issues, Warner-Lambert dropped 3/4% to \$61 1/4 in turnover of 2.2m shares on the news that the Food and Drug Administration had raised questions that could delay marketing approval for the company's Lopid SR drug.

## NYSE volume



which is used to regulate cholesterol.

In the same sector, the ADRs of UK drugs group Glaxo were heavily traded for the second consecutive day, the stock falling another 3/4% to \$26 1/4. In turnover of 2.1m shares, Glaxo has been in the news in Europe, after Denmark's Office of Fair Trading said it was asking the European Community Commission to investigate the company's pricing policies.

Shares in Philips jumped 3/4% to \$20 1/4 in busy trading after the Dutch group turned a big 1990 loss into a healthy profit for 1991.

Trading in Conagra shares was delayed during the morning because of an order imbalance on the sell side, sparked by the news that the company's stock had been downgraded by Goldman Sachs.

When trading reopened, Conagra fell 3/4% to \$28 1/4. Chemical Waste Management rose 1/4% to \$20 1/4 after Morgan Stanley upgraded the stock from a "hold" to a "buy", arguing that the shares, currently trading at a 15 per cent premium to the market, are undervalued based on earnings projections.

On the over-the-counter market, Vitesse Semiconductor climbed 3/4% to \$20 1/4 after the company backed market estimates that its second quarter earnings would reach seven cents a share, a big improvement on the previous year's quarter.

US Bancorp rose 1/4% to \$22 1/4 after the regional banking group agreed to buy 49 branches in northern California and Nevada from BankAmerica.

Security Pacific fell 1/4% to \$36 1/4 for \$70m.

Canada TORONTO stocks were flat at midday as the market digested Wednesday's gains. The TSX 300 rose 4.2 to 3,594.6 after trading in a 10-point range during the morning. Advances led declines by 258 to 182 on turnover of C\$249.88m.

Gold shares rose on a firmer bullion price, with American Barrick up 3/4% to C\$22 1/4.

## Argentina equities show signs of maturity

Investors' initial enthusiasm is giving way to a more sober analysis, says John Barham

Argentina's hyperactive stock market is coming of age. After heating the world's houses last year with a rise of 370 per cent in dollar terms, the Buenos Aires Stock Exchange is settling down to a less intense, and more measured, pace. That does not mean slow, though: so far this year it has grown by "only" 15 per cent.

The underlying fundamentals that powered the market in 1991 have not changed: Argentina's embrace of free market reforms continues to pay off, with relatively low inflation, economic growth and ordered government finances. Foreign capital is still flowing in. These factors, combined with a shortage of investment opportunities at home, have kept the board price increases.

However, the first surge of enthusiasm is giving way to a more sober analysis. Investors are becoming more discriminating. Regulators are cracking down on the "cowboy" market.

Also, investors' appetite for equities should be sated by a hefty batch of privatisation issues.

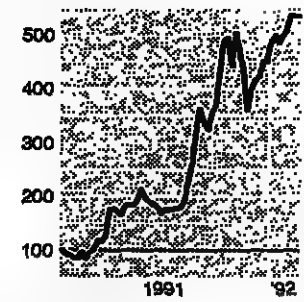
On Monday, the government unleashes an international marketing offensive to sell its remaining 30 per cent in Telecom Argentina, the country's second-largest privatised telephone company. The flotation, which should raise at least \$640m, will inject liquidity into the market and broaden its investor base.

Telecom - 39 per cent owned by the French and Italian state telephone companies - has a seven-year monopoly over services in northern Argentina, renewable for a further three years. It forecasts a 40 per cent increase in revenues to \$1.2bn in 1992 and a 130 per cent rise in net profit to \$120m. Telecom shares should, therefore, imitate the performance of Argentina's other telephone company, Telefonos de Argentina, whose share price has risen by almost 50 per cent since its flotation in December.

Other privatisation issues are expected to dominate the stock market this year. The government plans to net about \$60m by selling seven companies, which range from the post and telephone company to big gas and electricity utilities. Controlling stakes will probably be sold directly to the operators, with minority stakes floated on the local and

## Argentina

IFC Index (in \$ terms)



Source: Datastream

international equity markets. Mr Martin Redrado, head of the National Securities Commission, says there is "real hunger" for stocks in Argentina and doubts that privatisation issues will swamp the market. Although prices are high, with price/earnings ratios averaging 20, he says Argentina's market capitalisation of \$18.5bn is equivalent to 13 per cent of GDP.

Analysts say investors are becoming more demanding. Mr Christopher Eccles, a Buenos Aires equity analyst, says: "There is some disillusion that prices may have peaked, but there is still value in second-tier stocks. People who bought almost anything last year to get exposure to Argentina are reorganising their portfolios as the economic picture becomes clearer."

Banking, construction and food shares are popular, but he warns that the market is still faddish and restless. Curiously, interest from private companies in raising equity capital remains muted:

only five companies have applied for a listing and just eight companies which are already listed made rights issues for a total of \$300m in 1991. Privately, stock market officials say that Argentine businesses are irrationally afraid of listing, and accuse local investment banks of not knowing how to structure share issues. Sooner or later, however, Argentina's capital-starved companies will have to turn to the equity market to survive.

Meanwhile, Mr Redrado is forcing companies to improve disclosure and adopt international accounting practices - a move that could reveal some companies as far less healthy than their present accounts suggest. He also intends to crack down on widespread market manipulation, by doubling his force of inspectors to 30. Last week, in an unmistakable warning to the market, the government suspended two financial companies for alleged tax and trading offences.

SKR2 at SKR578. BELGIAN followed Wall Street and Frankfurt higher and the Bel20 index closed up 7.93 at 1,205.92. Solvay, the chemical group, rose BFR175 to BFR12,550, while Petrofina, the oil group, gained BFR75 to BFR10,550.

ZURICH rose in quiet trading although investors remained cautious: the SPI index rose 1.5 to 1,143.8. Alluisse bearers fell SFR20 to SFR90 on profit-taking after recent strong gains. Cerlikon-Buehrle bearers reversed earlier gains to close down SFR6 at SFR380.

OSLO was lifted by firmer prices for North Sea oil and the all-share index closed up 5.31 or 1.3 per cent to 414.36 in turnover of some NK\$200m. Norsk Hydro rose NK\$1.5 to NK\$137.5 helped by the stronger oil prices.

ISTANBUL fell 104 points in early trading before strong buying in the banking sector and a weaker dollar pushed the index sharply higher: the 75-share index closed up 99.88 or 2.7 per cent at 3,753.97.

## ASIA PACIFIC

## Nikkei loses early gain on index-linked selling

## Tokyo

THE OVERNIGHT rise on Wall Street and higher bond prices lifted share prices initially, but index-linked selling in the afternoon sent the Nikkei average down, writes Emma Terazono in Tokyo.

The Nikkei ended 31.07 lower at 21,333.70 after hitting the day's high of 21,378.69 in the morning and low of 20,940.07 in the afternoon.

Volume rose to 220m shares from 200m as some individual investors bought pharmaceutical and food stocks. Overall rises still led declines by 478 to 451, with 190 issues unchanged. The Topix index of all first-section stocks finished a slight 1.64 up at 1,553.66, and in London the ISE/Nikkei 50 index was 0.08 firmer at 1,186.83.

Traders said that in spite of the retreat by share prices, sentiment remained firm. "The market had a lot of working against it, but showed stability," commented Mr Chris Newton at James Capel.

Sentiment was unaffected by a further batch of negative earnings reports from companies, the continuing investigation of a political bribery scandal and reports that the Ministry of Finance is investigating the practice whereby brokerage houses reshuffle clients' investment losses.

Traders said that technically the Nikkei was oversold: it is 20.9 per cent below its five-year moving average, the lowest level since 1965 when the average stood 23.7 per cent below the five-year line.

A call by Mr Shin Kanamaru, vice-president of the leading Liberal Democratic Party, for a cut in the discount rate gave some optimism to the market. In a speech given to the Takeshita faction of the LDP, he hinted that if Mr

Yasushi Mieno, the governor of the Bank of Japan, did not cut rates soon, the government had the power to fire him.

Companies which had announced new developments in AIDS-related drugs or potential cures for cancer attracted short-term traders. Mochida Pharmaceutical, the most active issue of the day, surged Y390 to Y2,920 and Nippon Mining, which was reported to have developed an anti-AIDS drug with Japanese and US partners, forged ahead Y31 to Y490.

Orix, the leasing company, fell Y130 to Y2,280 on foreign selling. Investors were discouraged by an estimated 30 per cent decline in pre-tax profits for the current year to March.

Brokerage houses remained weak on concern about the official investigation into the practice of helping some clients' accounts by selling off loss-carrying investments to other investors. Daiwa Securities fell Y21 to Y890 and Nomura Securities fell Y10 to Y1,490.

In Osaka, the OSE average advanced 134.54 to 22,989.59 in volume of 68.7m shares.

## Roundup

HONG KONG closed at its second consecutive record high, but elsewhere on the Pacific Rim sentiment was mixed.

HONG KONG took confidence from better than expected results from the Australian division of Hong Kong and Shanghai Banking, lending weight to forecasts that the bank was showing signs of recovery. The Hang Seng index climbed 40.42 or 2.1 per cent to 4,895.13 in turnover of HK\$3.7bn, against HK\$2.8bn.

HSBC Holdings, parent company of the bank, was the most active stock and finished HK\$2.50 higher at HK\$42.25. SEOUL ended three days of

declines as the composite index closed 2.94 firmer at 634.36 in turnover of Won252.9bn.

TAIWAN climbed sharply in early trading but turned back later, the weighted index closing a net 87.75 or 1.4 per cent up at 5,019.23 after turnover of T\$37.5bn.

MANILA lacked specific direction and the composite index gained 7.83 at 1,201.11 in turnover of 174m pesos.

KUALA LUMPUR retreated in the afternoon as profits were taken and the composite index closed down 2.50 to 900.86 in volume of 43.7m shares. Berjaya Leisure rose 14 cents to M\$2.16 after announcing plans to buy two island resort firms.

SINGAPORE lost ground in quiet trade, the Straits Times Industrial index falling 12.61 to 1,471.91 in turnover of S\$17.7m.

BANGKOK dropped to its lowest level since last August, the SET index ending 19.76 or 2.5 per cent off at 780.18. Bangkok Land lost B\$13 to B\$188 in turnover of B\$1.19bn, the largest fall since its listing on February 5. Bangkok Bank shed B\$4 to B\$104 in the trade.

AUSTRALIA was unmoved by the government's economic statement but fell on profit-taking. The All Ordinaries index finished down 14.14 to 1,833.3 in turnover of A\$280m.

Brambles Industries, the transport group, slipped 40 cents to A\$5.80 after announcing a 13 per cent fall in interim profits, while Comalco, the aluminium producer, shed 3 cents to A\$3.87 on reporting an 88 per cent drop in annual net profits.

NEW ZEALAND closed steady in modest volume: the NZSE-40 index dipped 5.78 to 1,495.11. Air New Zealand declined 5 cents to NZ\$1.77 on news of further deregulation in air routes between Australia and New Zealand.

## EUROPE

## CAC-40 confounds sceptics as it pierces 2,000

THE CONTINENT remained in an optimistic mood yesterday, writes Our Markets Staff.

PARIS confounded the sceptics as the CAC-40 index broke above the 2,000 mark, albeit briefly, for the first time since July 30, 1990. The index reached 2,004.18 but then dived to 1,972.77 due to the careless execution of a medium-sized sell program by a leading domestic broker. Options-related issues also crushed the market down. The index regained its composure to close 3.81 firmer at 1,985.12 in volume of FF\$3.2bn.

Générale des Eaux was one of the day's most active stocks as Ferret put through a block of 30,000 shares, from domestic to foreign hands. The stock eased FF\$4 to FF\$2,253 with \$3,940 shares traded.

LYMEX was one of the stocks badly hit by the sell program, falling as low as FF\$4,540 before closing down FF\$20 at FF\$4,560.

UAF, the insurer, was up FF\$15 at FF\$81 but dealers could find no particular reason for the rise while Total eased FF\$4 to FF\$242.

FRANKFURT continued to gain on buying by UK fund managers who were nervous about their underweight position in German equities. The DAX index closed 12.63 higher at 1,748.90, while the FAZ index, calculated at mid-session, rose 4.47 to 708.76. Turnover rose to DM\$5.5bn from DM\$7.8bn.

Dealers expected the market to consolidate at current levels during the Carnival festivities next week but were confident that the DAX index could break above 1,800 when trading returned to normal.

Blue-chips were sought after, with Daimler-Benz, which has lagged behind the market, adding DM11.60 to DM761.60. BMW put on DM8 to DM566.50. Smaller stocks continued to be active. The retailer Kaufhof added DM9.50 to DM14.50 after the company surprised the market with the forecast that 1991 group earnings will rise faster than the 22 per cent

## FT-SE Eurotrack 100 - Feb 27

FI-SE Eurotrack 100 - Feb 27								
Hourly changes								
Open	10 am	11 am	12 pm	1 pm	2 pm	3 pm	close	
1172.63	1171.73	1171.74	1171.61	1171.63	1171.60	1169.19	1167.26	
Day's High 1172.74				Day's Low 1167.26				
Feb 26	Feb 25	Feb 24	Feb 23	Feb 22	Feb 21	Feb 20		
1165.56	1156.42	1163.91	1164.51	1164.82	1164.82	1164.82		

Base index: 1992 (1987=100)

Increase in group sales last year.

The steel and engineering group Klöckner-Werke was 30 pps better at DM124.80. After the close it announced that it was passing the dividend on 1990/91 results, due to a sharp drop in earnings. Sector analysts said the decision came as no surprise.

AMSTERDAM was dominated by Philips' results and the announcement from KLM that merger talks with British Airways had been called off. The CBS Tendency Index closed up 0.3 at 126.5.

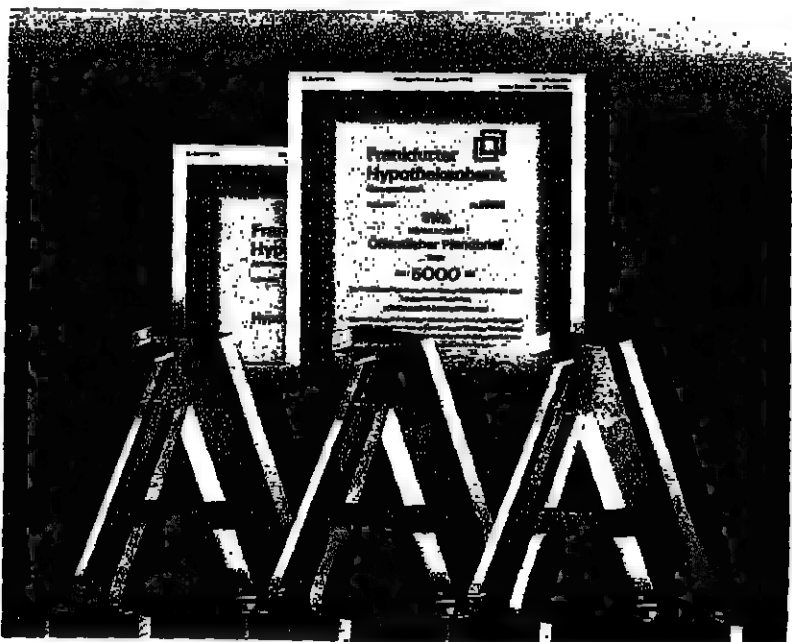
Philips reported a 1991 net profit of FF\$61m, exceeding analysts' forecasts which had been in the FF\$50m range.

There was strong US buying in the afternoon and the shares finished up FF\$3.20 or nearly 10 per cent, to FF\$3.60.

KLM's announcement took the market by surprise, although one analyst commented that a merger was beginning to look unlikely as neither side had seemed prepared to agree on the share structure. The Dutch carrier closed down FF\$2.10 or 5.2 per cent at FF\$38.30.

MADRID opened strongly after the treasury cut bond yields in its latest tender, but fell back later. The general index closed at the year's high, up 2.54 at 264.89 in volume estimated at Ptas20bn. Repsol, which reported a 3.6 per cent

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## FT-ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS										TUESDAY SEPTEMBER 26 1992										DOLLAR INDEX									
Figures in parentheses show number of times of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1991/92 Low	1992 High	1991/92 Low	1992 High	Year ago % chg											
Australia (69)	146.30	+0.0	124.23	119.90	125.89	129.95	+0.3	4.25	146.35	126.49	119.73	124.74	126.68	180.31	112.74	131.71	135.15	15.1											
Austria (20)	161.70	-2.5	154.29	148.91	156.11	156.01	-1.5	5.05	160.40	157.31	152.55	156.51	158.31	222.37	165.85	214.40	167.0	-1.0											
Belgium (46)	138.34	-1.4	117.47	113.36	115.25	115.19	-0.5	5.05	140.26	118.36	114.77	119.25	116.57	201.10	118.04	146.35	146.35	0.0											
Canada (115)	135.94	+1.2	115.43	111.40	115.78	115.25	+0.8	3.19	134.38	113.37	108.59	114.61	115.15	191.28	123.28	103.75	117.77	24.6											
Denmark (36)	242.36	-0.1	209.20	201.91	211.58	214.45	+0.1	1.57	241.69	209.69	204.69	210.69	210.69	271.77	217.74	267.77	217.74	0.0											
Finland (15)	84.30	-0.8	72.09	69.58	72.94	69.58	-0.3	2.46	85.59	72.23	70.04	72.96	80.00	125.75	73.73	113.38	113.38	0.0											
France (108)	154.57	-0.4	131.25	126.67	132.78	136.20	+1.3	3.28	153.71	126.70	128.77	131.01	134.72	194.70	119.11	146.35	146.35	0.0											
Germany (65)	115.69	-0.8	100.78	97.26	101.97	101.97	+0.4	2.27	115.69	98.52	95.44	101.97	101.97	128.23	98.23	146.35	146.35	0.0											
Hong Kong (56)	198.63	+0.7	168.83	162.38	165.59	165.14	+0.4	3.87	197.43	166.29	161.59	168.29	168.29	198.03	119.62	142.12	146.35	0.0											
Ireland (18)	161.94	-1.2	137.51	132.71	138.12	142.29	-0.5	3.82	163.65	136.39	134.14	139.76	142.43	162.48	126.48	170.76	146.35	0.0											
Italy (77)	75.99	-1.3	64.53	62.27	65.28	70.39	-0.5	3.29	78.36	64.97	62.09	65.52	74.04	88.23	64.78	106.35	106.35	0.0											
Japan (47)	117.67	+0.9	98.52	96.44	101.11	96.44	+1.0	0.88	116.84	95.42	95.44	99.43	105.03	116.27	143.13	146.35	146.35	0.0											
Malaysia (6)	244.54	+0.5	207.95	200.40	210.05	244.07	+0.5	2.73	242.22	206.29	199.01	231.21	242.75	280.18	189.18	220.65	146.35	0.0											
Mexico (18)	1893.19	-0.2	1429.26	1379.44	1448.08	1632.28	-0.2	0.99	1886.77	1423.33	1390.24	1437.76	1644.72	2894.11	634.45	146.35	146.35	0.0											
Netherlands (31)	150.03	-0.5	127.39	122.85	126.90	127.36	+0.3	4.31	149.69	125.69	122.69	127.36	127.36	159.69	122.69	146.35	146.35	0.0											
New Zealand (4)	45.14	+0.2	38.19	37.61	38.19	45.24	+0.2	6.07	45.03	38.54	37.95	39.23	45.15	54.44	41.15	54.44	41.15	0.0											
Norway (24)	161.26	-0.5	136.93	132.16	138.54	141.50	+0.4	1.73	162.08	136.76	132.63	138.15	140.00	223.24	157.08	204.74	146.35	0.0											
Singapore (38)	214.60	-1.6	182.22	175.87	184.37	182.66	-1.4	2.11	214.60	175.87	175.87	182.66	182.66	214.60	175.87	182.66	182.66	0.0											
South Africa (16)	217.81	+1.1	184.90	178.30	185.12	177.37	+0.9	2.81	220.22	185.83	180.20	197.71	177.96	271.99	173.00	197.00	146.35	0.0											
Spain (52)	156.34	+0.5	127.76	128.13	134.31	122.84	-0.4	4.52	155.81	131.30	127.33	132.63	121.18	171.12	131.31	186.25	146.35	0.0											
Sweden (25)	174.52	-0.1	148.19	143.03	149.94	154.43	+0.5	2.91	174.51	147.34	142.88	148.84	150.85	204.12	146.35	190.30	146.35	0.0											
Switzerland (9)	95.07	-0.3	84.12	81.20	85.13	82.01	-0.3	2.18	95.07	81.20	81.20	85.13	91.47	104.22	81.20	104.22	104.22	0.0											
United Kingdom (233)	178.55	+0.0	151.62	145.52	153.39	151.62	+0.7	4.92	178.51	150.63	146.06	152.14	150.05	199.44	156.27	180.83	146.35	0.0											
USA (523)	186.51	+1.2	143.93	138.82	145.84	188.51	+1.2	2.98	167.51	141.35	137.02	142.78	167.51	171.86	125.95	146.35	146.35	0.0											
Australia (809)	145.51	-0.1	123.56	119.25	125.02	125.03	+0.6	3.87	145.72	122.96	119.14	124.21	124.21	181.62	125.95	146.35	146.35	0.0											
Norfolk (100)	172.76	-0.2	146.70	141.69	148.43	148.35	+0.3	2.20	172.76	141.69	141.69	148.43	148.43	200.15	146.35	146.35	146.35	0.0											
Pacific Basin (173)	121.26	+0.8	102.96	98.38	104.12	100.32	+1.8	1.23	121.26	101.50	98.93	102.96	102.96	121.26	98.93	121.26	121.26	0.0											
Europe - Pacific (1526)	131.22	+0.4	111.43	107.33	112.73	110.81	+0.8	2.40	130.72	110.01	105.96	111.42	110.01	147.69	121.26	144.95	144.95	0.0											
North America (838)	187.38	+1.2	142.13	137.19	143.92	166.89	+1.2	2.50	186.30	136.87	135.36	141.01	163.96	196.89	125.95	146.35	146.35	0.0											
Pacific Basin (173)	121.26	+0.8	102.96	98.38	104.12	100.32	+1.8	1.23	121.26	101.50	98.93	102.96	102.96	121.26	98.93	121.26	121.26	0.0											
Pacific Ex. Japan (244)	156.85	+0.2	130.32	126.40	134.99	140.81	+0.3	3.81	156.36	131.94	127.96	132.26	140.14	196.51	111.40	138.15	138.15	0.0											
World Ex US (1730)	133.32	+0.4	113.21	109.27	114.94	113.09	+0.8	2.42	132.82	112.08	108.99	113.22	112.24	144.18	122.42	146.35	146.35	0.0											
World Ex. Japan (244)	156.85	+0.2	130.32	126.40	134.99	140.81	+0.3	3.81	156.36	131.94	127.96	132.26	140.14	196.51	111.40	138.15	138.15	0.0											
World Ex. S. Africa (2182)	144.06	+0.7	122.34	116.09	123.79	130.10	+0.9	2.80	143.05	120.71	110.97	121.84	128.98	183.05	122.92	145.25	145.25	0.0											
World Ex. Japan (2770)	144.05	+0.6	136.90	131.18	137.53	150.04	+0.9	3.27	139.06	134.22	130.17	136.60	146.23	161.90	126.96	146.35	146.35	0.0											
The World Index (1430)	160.52	+0.7	122.72	116.45	124.17	130.94	+0.4	2.60	143.62	121.11	117.45	122.34	129.34	163.70	123.26	146.35	146.35	0.0											



# RECRUITMENT

## Adrian Furnham considers the attractions of the psychological approach to personnel selection Putting personality tests to the test

After 20 years of ostracism and cynicism, personality and ability testing has become popular, even mandatory, in many organisations. A recent survey of The Times 1000 companies indicated that between a quarter and a third used psychological tests and that the number was increasing. However, academic psychologists remain highly sceptical about the predictive validity of any, or all, personality tests, particularly in the marketplace of work.

A little of this scepticism – even cynicism – has rubbed off on personnel and human resources directors but many remain eager to buy and apply such tests to selection and related organisational issues. It is not difficult to see why businesspeople are attracted to the idea of testing. Establishing an accurate, fair and sensitive process of selection and appraisal is far from easy. Everyone has experienced the awkward, or inadequate, or lazy, or irresponsible, or insufficient colleague whom somebody selected and nobody can sack.

As a result, some use tests specifically to select out, rather than select in – to warn about people who may prove problematic, rather than highlight potential high-flyers. It is difficult to obtain all relevant information about people, compare them with others and make judgments on their future success only by referring to CVs and interviewing them, so it is not surprising that

managers turn to personality tests which are apparently scientific, seem to provide useful material on a whole range of personality traits and give normative data for the population as a whole.

On the other hand, there are those who believe that with sufficient experience and a modicum of common sense they can easily select the right person. Tests are not for them. They might argue that just as intelligence tests do not measure intelligence, so personality tests can hardly measure something as complex, subtle and varied as personality. After all, people have one thing in common – they are all different; so some feel it offensive to reduce people to sets of 16 numbers on a computer-generated profile.

In fact as more and more personality tests come on to the market, cynics have had to rehearse their arguments more frequently. Common objections are:

- Many of these tests can be faked. People may lie to put themselves in a good light and achieve high scores but this does not reflect their real personality.
- Some people do not have sufficient self-insight to report on their own feelings and behaviour. Some

cannot, rather than will not, give accurate answers about themselves. ● Tests are unreliable in that all sorts of temporary factors such as anxiety, boredom, weariness or ill health can lead people to give different answers on different occasions. Tests, like the psychologists who invent them, are unstable.

● Most importantly, tests are invalid as they do not measure what they purport to measure and, equally, the scores do not predict performance in business over time. Many tests have this Achilles heel and are lamentably short of robust proof of their validity.

● Tests might be able to measure all sort of dimensions of behaviour but not those crucial to the organisation such as trustworthiness and likelihood of absenteeism. Buying personality tests is like having a set menu; what many managers want is à la carte, where they can select what they want.

● People have to be sufficiently literate or articulate to do the tests and be sufficiently familiar with North American jargon. Many organisations believe their workforce could not do them properly, it would take up too much time or would cause embarrassment.

● There are no good norms, at least for the populations companies want to test: comparing them with north American samples, mostly white undergraduates, is dangerously misleading. That is, there are no benchmark statistics against which to measure employees.

● The tests are unfair and biased in favour of the white middle class so white males tend to do better or show more attractive profiles and so get selected. Many tests are the product of middle class, middle-aged, middle-aged, middle-aged Americans and are not appropriate for those from other groups.

● Interpretation of the tests takes skill, insight and experience which may be too expensive or not available for those from other groups.

● Freedom of information legislation may mean that candidates can see and perhaps challenge the scores themselves, their interpretation or the decisions made on them. This may lead to extreme embarrassment or, worse, litigation.

● As tests of both ability and personality become well known, people could buy copies and practice so that they know the correct or most desirable answers. This happens extensively with US ability testing and results could be seen to have more to do with preparation and practice than actual ability.

These 11 criticisms are frequently heard. In some instances, and considering some tests, they are more than justified. They make a useful list with which to confront a testing enthusiast. But old hands know most of the answers and can provide impressive statistics on norms, reliability and so on. In addition to answering the criticisms they may also in fact present a strong case for testing. Examples are:

● Tests provide numeric information which means individuals can more easily be compared on the same criteria. Different questions are asked of different candidates during interviews and the answers often forgotten. Testing is an empirical, scientific operation.

● With data-based records a person's development can be traced over time. Test results in an individual's file can actually demonstrate it, and by how much, the tests were predictive of later work-related behaviour.

● Tests give explicit and specific results on temperament and ability rather than the vague, ambiguous, coded platitudes so often found in references. A percentage score – provided of course that it is valid – makes for much clearer thinking about personal characteristics than terms such as satisfactory, sufficient or high-flyer.

● Tests are fair because they eliminate corruption and stop favouritism or old boy, masonic or Oxbridge networks from self-perpetuating. That is, if a person does not have the ability or a "dangerous" profile they will not be chosen irrespective of their other "assets".

● Tests are comprehensive in that they cover all the basic dimensions of personality and ability from which other behaviour patterns derive. Most, but not all, tests tap into the agreed three crucial facets of human personality which are extraversion, stability, tough-mindedness.

● Tests are scientific in that they are soundly empirically based on proven theoretical foundations – that is, they are reliable, valid and able to discriminate the good from the mediocre and the

average from the bad. Many have a wealth of studies in their support "proving" that personality/ability scores relate to occupational behaviour.

As an academic I like to feel impartial, disinterested and fair when approaching the topic of testing. This desire for balance (or is it fence-sitting?) leads me to teach two quite different courses.

One, A Which? Guide to Testing, is for business people and personnel officers and is aimed at helping to appreciate which are the discerning, critical and crucial questions to ask of test salesmen. One motive is to help them choose, or develop for themselves, the best test for their particular needs.

The other course, Introductory Psychometrics, is an attempt to persuade my sometimes cynical, critical and capricious students of the benefits (indeed necessity) of measuring individual differences and, more importantly, how to do it properly.

Few people from either group come to the topic without a store of strong opinions in spite of the fact that their knowledge-base of the pitfalls and advantages is pretty tabula rasa. Perhaps a Which? report with little black and red boxes showing strengths and weaknesses is exactly what is required.

Adrian Furnham is a Reader in Psychology at University College London and head of its Business Psychology Unit. Michael Dixon is away.

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Please apply with full CV to:  
Mr Michael Doherty  
Office Manager, WWF European Office  
108 Chancery Lane  
WC2A 3PL London  
Telephone: (02) 347 56 12 Fax: (02) 344 05 11  
Closing date for applications is 20 March 1992.

### C&L advertise for client Financial Manager

The International Student Travel Confederation (ISTC) is an umbrella organisation made up of a number of independent associations and a service company fully owned by the ISTC. ISTC, based in Copenhagen, has some 60 member organisations in 47 countries worldwide.

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- all management accounting activities of the associations as well as the service company

- to work with the Audit Committee to ensure the financial health of member organisations

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##### Qualifications

- a minimum of two to three years working in an accounting field
- an MBA with accounting specialisation or

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- fluency in English is required. Danish or another European language will be an asset

- the candidate should be about 30 years of age.

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preferably have knowledge in rehabilitation of failing enterprises. Experience in developing countries is less important, however, than the aptitude to understand and accept their social, political and economic environment.

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IT BEGAN with the first public reprimands from the Financial Reporting Review Panel in late January. It continued with circulars on accounting matters from a growing number of city stockbrokers. It may soon affect a company near you.

None of the events of the last few weeks has involved the revelation of new financial information. Yet they have triggered fluctuations in the share prices of many of the companies concerned. That raises interesting questions about the way the stock market reacts to accounting-related information.

On January 28 this year the review panel publicly criticised Williams Holdings for transgressing accounting standards by excluding exceptional items from its earnings per share calculation. The share price fell 20p, before recovering slightly to close down 11p on the day.

A month later, on Friday January 31, a circular was issued by Williams de Broë called "Bringing the engineers to account", which dealt with the accounting practices of five companies in the engineering sector. The comment appears to have helped depress the share price of TI Group, the most heavily criticised of the companies, which was dubbed "fundamentally overvalued". The shares fell by 11p to 587p on the day, and by a further 17p the following Monday.

The next day, County NatWest issued a response entitled "All above board" which declared that the company's accounting policies did, in fact, "stand comparison with its peers". TI's share price climbed 19p to 599p.

Attention soon switched elsewhere. On February 6, details of a draft report prepared by Barclays de Zoete Wedd leaked to the media.

The BZW report discussed the work programme of new accounting standards being prepared by the Account-

## ACCOUNTANCY COLUMN

# Misunderstandings that can lead to share fluctuations

By Andrew Jack

ing Standards Board. It argued that the changes would most affect companies with: cash absorption; substantial profits from acquisitions and disposals; large non-recurring costs; the presence of hybrid capital instruments on the balance sheet under equity or minorities; significant off-balance sheet finance; creative acquisition accounting; large amounts of unprovided deferred tax; and substantial losses from foreign currency translation taken through reserves.

The BZW report also analysed the effects of the changes on five companies: British Airways, P&O, Cable & Wireless, Fisons and Ladbroke. It stressed that the companies were obeying existing accounting standards, but that their results would be shown in a less favourable light under the new standards.

The short-term effect was clearly evident. Shares in P&O fell by 1p, in British Airways by 4p, and in Fisons by 6p. They slumped 13p in Cable & Wireless. Only Ladbroke's shares closed unchanged.

Rate phone calls and letters soon followed from some of the finance directors of the companies named. BZW was forced to recall drafts of the report and have them shredded. The next week, it made a public announcement that the report was to be withdrawn following "misinterpretation" of its contents.

An anemic "legitimate son" of the draft report was released at the start

of this week. Every reference to examples of real companies had been stripped out. It even substituted the phrase "characteristics sensitive to the proposed changes" for the original "companies with the following characteristics are likely to be vulnerable" to preface the list given above.

It would be dangerous to argue that all these share price movements were driven by the accounting-related events described. The true reasons for fluctuations are probably never

**The instinctive reaction of many market makers may be to mark the stock down first when there is accounting-related news, and look at the information in more detail later**

entirely explicable. In fact, the fall in the Cable & Wireless share price was at least partly due to a profits downgrading issued by BZW on the same day as reports of the leaked draft appeared. (It insisted the downgrading was unconnected with the draft.)

The accounting analysis itself may not always be the central issue. Market rumours about the BZW report gave the impression that it was going to criticise the existing earnings of the companies named, and not simply make hypothetical projections.

The effect on the share prices of the

companies concerned has since disappointed. Other factors have helped change the price, and most have risen again. It is unclear what the longer term effect of the accounting events has been.

Nevertheless, it would seem that the market is adjusting to information that it ought to have already known. BZW and Williams de Broë took figures which are readily available in the annual reports of the companies concerned, and simply re-arranged them. County NatWest added nothing new.

Williams Holdings was criticised by the review panel for its treatment of exceptional items. But the divergence from accounting standards was clearly flagged in its accounts, and the alternative method stipulated was published directly underneath.

"In many ways the [share price] moves are surprising," says Mr David Tweedie, chairman of the Accounting Standards Board. "The information is there already."

Some suggest that whenever accounting is mentioned in public at the moment, it is a word tainted with scandal and suspicion. Others argue that the markets are always unpredictable in the short-term, particularly with the current political and economic uncertainties of the UK.

In either case, the instinctive reaction of many market makers may be to mark the stock down first when there is accounting-related news, and

then look at the information in more detail later. If the news is then judged irrelevant or less critical than anticipated, the share price will bounce back again.

However, these movements do seem to call into doubt the so-called "efficient market theory", for which there is considerable academic support. It argues that any information once publicly available will be rapidly reflected in the share price of a company. Hence any rearrangement of existing accounting information should have no effect.

Goldman Sachs produced some research last May which put forward tentative evidence for an alternative approach, known as the "functional fixation theory". Decision makers, it seems, are fixated by reported earnings figures. They associate any changes in a company's earnings with differences in its economic performance, even when it is solely brought about by changes in accounting practice.

There is one other possible and unpleasant factor which observers will concede in private, shaking their heads sadly: that the quality of analysis conducted by many of the "city scribbles" employed by stockbrokers is not, ahem, as good as it might be.

"You're putting me a bit in a corner," says Mr Michael Garner, finance director of TI. "I have always been brought up never to criticise the market."

Professor Paul Marsh from the London Business School admits he is a little puzzled by these recent share price movements, but maintains that most evidence still points to the efficient market theory. He argues that as long as one or two analysts fully understand the accounts, that ought to be reflected in the share price. But he adds: "Maybe the notes to the accounts have a readership of six. It makes you worry."

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The Finance Manager will be a key change agent and will have considerable contact throughout the Company up to Board level. As one of a small, young, highly motivated senior team, the appointee will establish his, or her, credibility by ensuring the impact of effective financial management is understood at all levels. Substantial budgets are involved as the organisation constantly examines its cost structure in response to market changes.

This challenging role will appeal to a qualified accountant with a minimum of five years' post qualification experience. This is likely to have been gained in an organisation where breadth and depth of exposure to management and the business has featured strongly. An ability to utilise information technology to support positive change is essential. Strong influencing skills, self confidence and the ability to establish early credibility with all levels of staff will be major selection criteria.

Applications, giving full career details including salary, should be sent immediately to our advising Consultant, David Paleman - Managing Director, The Lloyd Group, at the address below.

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- Directly responsible for the financial management of the £30 million Business International Division, managing three regional controllers.

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- Intellectually bright graduate, qualified accountant, late 30s/early 40s. Record of achievement in both line and head office finance positions in progressive international organisations.
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## FINANCIAL CONTROLLER

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The applicant must possess at least a Masters Degree in Economics and Finance, be fully bilingual, and have a previous experience in an industrial environment.

His position is based in Northeastern London in Suffolk, and he should plan to make frequent trips to France.

Send CV, photograph, and qualifications (in French) to P. LECLAIR, Atlantic Recruitment, 53, rue Sainte Croix - 72000 LE MANS - FRANCE

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## Finance Director

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Applicants must be Chartered Accountants and ideally be aged 32-40. Relocation assistance may be provided where appropriate.

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We are looking for a graduate with a strong professional background, including qualification, followed by 3-5 years experience in a challenging commercial environment.

The ability to manage complex and detailed information from a wide range of sources and to synthesize and interpret it while maintaining a strategic view is essential in this position.

Personal qualities should include a strong intellect, leadership and communication skills, particularly in order to establish credibility with senior management.

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This role will offer the successful candidate unique international exposure as well as the opportunity to work as part of a highly professional and competent team.

Interested candidates should write to **Michael Herst** enclosing a full Curriculum Vitae, quoting ref. MH368.

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## Finance Director

East Midlands

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Our client is a young, well financed company, operating at the leading edge of high technology applications for the leisure sector. The company has developed a unique product which is already widely accepted in its marketplace and which will generate exceptional turnover and profits growth.

The Finance Director will be responsible for all financial, commercial and administrative aspects of the business. Key short term issues include the development and implementation of business control systems, negotiation of international commercial agreements, protection of intellectual property rights and contributing to continued profits growth.

Candidates, aged up to 40, should be graduate, qualified accountants, preferably experienced in a hi-tech or media related environment. Above average intellect, commercial maturity, highly developed interpersonal and communication skills are prerequisite. This is a young, profitable, dynamic company, requiring total commitment and action rather than delegation.

Interested applicants should forward a comprehensive curriculum vitae, quoting ref: 2650, to Alan Dickinson FCMA, Executive Division, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH. Tel: 071 831 2000.

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To find out more and to apply, please write with your CV and current salary details, quoting reference CRC292AT, to Angela Tambini, Personnel Manager, KPMG Management Consulting, 8 Salisbury Square, London EC4Y 8BB.

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## FINANCE AND ADMINISTRATION DIRECTOR — Pharmaceuticals

Sussex

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Following an internal promotion our client now seeks to appoint a Finance and Administration Director to lead that Division of the Company towards the year 2000. The role is "hands on" and broad ranging and embraces MIS and Personnel responsibilities as well as financial control and management. A large part of the job will be to create a constructive dialogue and effective co-ordination on financial matters with the Company's Danish head office.

The successful candidate will be a professionally qualified and well rounded business person with a proven track record in both financial and people management. Ideally candidates will also have experience of running personnel and systems functions. Knowledge of the pharmaceutical industry would be advantageous but not essential. It is unlikely that the necessary breadth and depth of experience could be gained by an individual under 30 years of age.

Prospects for future individual career development both within the UK subsidiary and, more broadly, within the worldwide organisation are excellent.

Interested and appropriately qualified individuals should reply in writing with full career details as soon as possible to Chris Rose, Touche Ross Executive Selection, quoting ref: CRR 114, at the address below.

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This opportunity will appeal to a commercially orientated ACA, aged 24-27 years, with a 2:1 degree or better, and first time passes in the professional examinations. (Candidates awaiting the results of PEII will be considered). Additionally, applications are invited from young lawyers and MBAs with similar profiles and academic backgrounds. One or more European languages and some previous experience in corporate finance, management consultancy or investigations is advantageous though not essential.

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The Internal Audit team now requires a qualified accountant, possessing knowledge of manufacturing and sound commercial judgement, to ensure methods and controls support the Groups business objectives. Experience of an international environment,

preferably with a U.S. multi-national would be ideal but is less important than technical and interpersonal skills and ambition to progress further within the Group. Although primarily working with U.K. Group companies the international nature of the role will entail significant European travel.

Candidates, male or female, should write in the first instance with full career and salary details, stating the names of any organisations to whom your application may not be sent, to:

Rosemary Ellis, Director  
The RSJ Partnership,  
Compton House, 124 Compton Road,  
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## UK Finance Director (Designate)

Leamington Spa

Our client, part of a major plc, is a well-respected company involved in market research. A leading player in its field, this company has achieved an impressive growth rate since its foundation in 1973 and today enjoys a turnover of approximately £40 million. In addition to its UK-based business, there are three operations in Europe and one in North America. It is against this positive background that our client wishes to appoint a UK Finance Director (Designate) to assume full responsibility for the financial management of the company's UK accounting procedures.

Reporting directly to, and working closely with, the Group Finance Director, the main purpose of the role will be to monitor financial performance, further develop systems and procedures appropriate for the growing business and maximise the contribution of financial management to business planning, operational control and profit performance.

Applications are invited from qualified Chartered Accountants with a proven track record of career

c£40,000 + Car + Benefits

progression in a fast moving commercial environment, ideally with a strong client service ethos.

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## Group Finance Director

North-West

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### The Role

■ Control and streamline financial reporting procedures of the UK and European operations; provide strong leadership and direction to accounting team.

■ Improve quality of management information; IT responsibility.

■ Work closely with Group Chief Executive on developing and implementing strategic business plans, with focus on increased profitability.

■ Liaise with external advisors; influence key trading relationships; represent company at highest level with credibility and stature.

### The Requirement

■ Gifted, qualified professional of graduate calibre with demonstrably successful track record in industry/commerce. Age: 30-40.

■ Ability to handle treasury requirements of growing international Group; experience of international operations an advantage, including foreign language.

■ Practical, disciplined approach; up-to-date PC skills.

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THE PEI RESULTS,  
ON PAGE 20.

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After a period of radical re-structuring, the business is on track for steady profitable growth under its new management team. As head of the finance function, the Finance Director will play a major part in achieving its goals.

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To be considered for this demanding role you must be a qualified accountant with experience at senior level in an international - probably a manufacturing - company. Aged 35-45, your track record will demonstrate hands-on knowledge of every aspect of finance management.

This is a rare opportunity to join the executive team of an autonomous and ambitious company with an excellent reputation in a growing world market. The finance team needs the direction and support of a capable accountant and manager; the Board needs the contribution of a confident professional with the ability to implement change.

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Candidates should be chartered accountants with several years experience of a similar role within a banking environment. Knowledge of the regulatory framework, management information systems as well as treasury and capital market products is essential. Since the role is a start-up, candidates must be self-starters, possess a practical approach and confidence. Patience, tact and maturity (probably aged 40-50) are prerequisites for success at overcoming what are recognised to be communication issues with Asian management and will demand a high level of empathy with their cultural background. The role provides the right candidate with real opportunity to contribute to the growth and development of this London operation.

Please write, in confidence, enclosing full career and remuneration details, day and home telephone numbers to James Forte, quoting reference 3221.

KPMG Selection & Search  
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## Internal Auditor

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Please write in strict confidence with your career details to: J. D. Vine (Ref. FT/27), Vine Potterton Limited, 152/153 Fleet Street, London EC4A 2DH. Please state separately if there are any organisations in which you would not be interested.

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## FINANCE DIRECTOR

Kent

c. £40,000 + Bonus, Car

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## FINANCIAL TIMES FRIDAY FEBRUARY 28 1992

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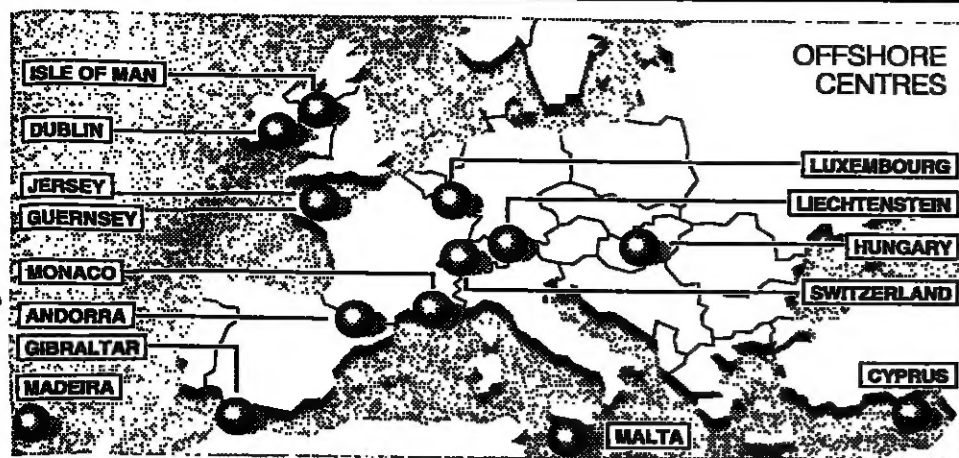
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# European finance and investment: Offshore Centres

SECTION III

Friday February 28 1992



## Outsiders come first in financial markets

An offshore financial centre must have paradoxical characteristics. It must be respectable but accommodating. It must be European, but preferably just outside Europe. Those centres that succeed in the delicate balancing act will prosper, says Barry Riley

SOMETIMES IT is outsiders, rather than insiders, that can have the edge in the financial markets.

At the beginning of next year the European Community is scheduled to open its much-hyped Single Market. One of the most important areas for this initiative is financial services, the subject of a large number of directives in banking, insurance, investment and so forth.

But there is a possibility that not only the financial industry within the EC will benefit from these initiatives. Dotted around the edge of the community, and to some extent also in pockets within it, are a number of so-called offshore financial centres. Many of these are hoping that they may benefit in some way from upheavals in the mainland financial sector.

One of the biggest challenges arises from the possibility that Switzerland, the most prestigious of all the "offshore"

financial centres within the European time zone, is likely to move into a closer relationship with the European Community, and may even become a full member within the foreseeable future.

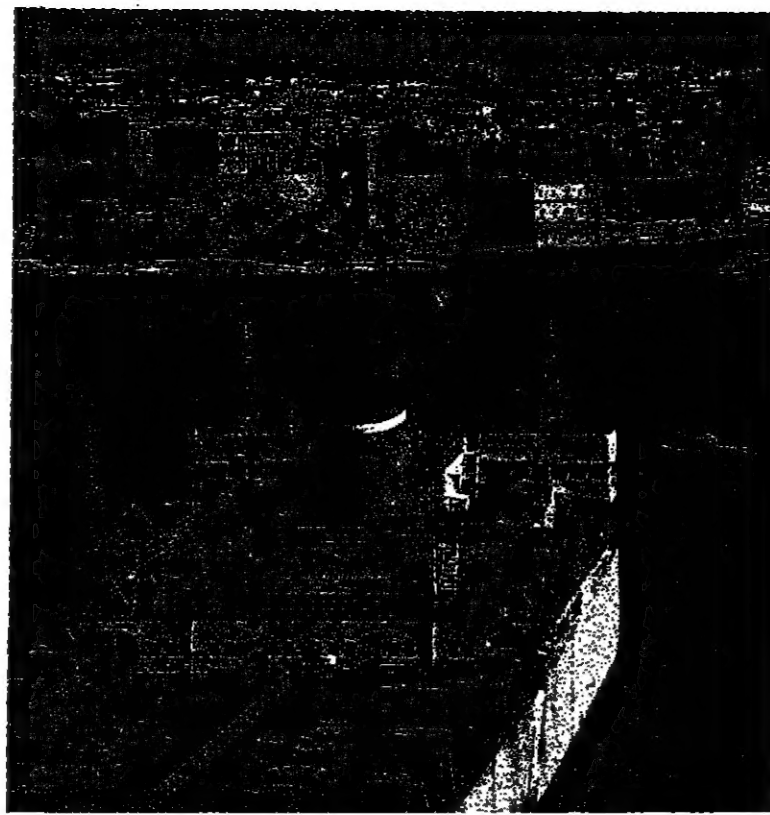
Will this mean that Switzerland's key private banking centres of Geneva and Zurich, along with other EC centres such as Luxembourg and London, will become buried in Community regulations and infested with tax burdens? If so, a lot of money will leave in search of more tolerant and discreet jurisdictions.

Or will the EC's regime be light and flexible? So far, for instance, Luxembourg has been able to maintain a successful role as the Community's onshore/offshore centre. It has been able to fight off the threat of a Community-wide withholding tax. It is far from clear, however, that it will be able to sustain all its advantages in the long run. Little

Luxembourg has been able to argue that it needs special privileges to offset its lack of basic economic resources. But the entry of Switzerland to the EC might force the playing field to be levelled.

Small jurisdictions such as Luxembourg have the advantage of flexibility. Luxembourg has, for example, managed to grab for itself the position of focus of the EC-wide mutual funds industry which has been made possible as a result of an earlier directive on Undertakings for Collective Investment in Transferable Securities (UCITS).

Although the Grand Duchy has little in the way of tradition as an investment centre, it has set up an attractive fiscal regime for mutual funds. Bigger countries such as the UK have much greater resources and experience in the field, but their tax authorities and regulators are obsessed with domestic considerations.



Among Europe's leading offshore centres pictured on this page are Valletta, Malta (above left), Gibraltar (above right)...



Foreign buyers of British mutual funds, or unit trusts as they are called, must try to recover tax which is deducted at source from dividends. Although this may theoretically be possible, few such international investors can be bothered to grapple with Britain's tax bureaucracy. They buy tax-free funds from Luxembourg or other jurisdictions instead.

Only one other substantial mainland jurisdiction within the EC has seriously gone after international business. The Irish government has backed the Dublin International Financial Services Centre, a low tax base for international financial services companies. It has become a significant rival to Luxembourg in some areas such as mutual funds and offshore insurance companies.

Otherwise, Gibraltar and Madeira also count as integral zones of the European Community, though they are politically subordinate to the UK and Portugal respectively.

There are bigger offshore centres outside the EC, however.

The Channel Islands and the Isle of Man have a special position established under a protocol to the Treaty of Rome. For the purposes of their financial services activities they are outside the Community, although their physical goods trade is within the common tariff barrier.

At one stage they were concerned at the negative impact the Single Market might have on them, but now they are developing a positive strategy as "offshore Europe" centres. Significantly, a strong link is being built up between Switzerland and Jersey and Guernsey as the Swiss banks hedge their bets. It is no coincidence that Crossair, the Swiss airline, has recently increased its flights between Zurich and the Channel Islands to daily frequency.

If the EC centres become highly constrained by Single Market rules there could be much more scope for the external centres to attract business. The Channel Islands are easily reached from many European countries and are within the European time zone, although they have yet to develop the multilingual capability which Switzerland provides.

But could the Channel Islands nevertheless be too close for some purposes? Might they, for instance, come under pressure to disclose confidential client information to mainland tax authorities? The provocative question is raised in a far from disinterested manner by offshore bankers in places such as Bermuda and even parts of the Caribbean.

They have focused much of

their attention on the western hemisphere in the past, but are now floating the idea that places such as Bermuda could be attractive centres for Europeans who would like their money to be a safe distance away from Europe.

It depends, of course, on how much the clients have to hide. Offshore centres have always played down the idea that their clients are corrupt Third World dictators who have looted their national treasuries or drug barons trying to launder dirty money. Under pressure from the US authorities, jurisdictions such as Switzerland have already been forced to abandon much of their tradition of banking secrecy.

There remains, however, the likelihood that many clients are evading taxes in their domestic jurisdictions. Belgian dentists do not, it can be assumed, normally declare their Eurobond interest income to the tax man.

The growth in expatriate employment has also created a big market for the preservation of wealth in safe, efficient centres where it is secure not only from tax demands but also from acquisitive ex-wives and feuding relatives. Offshore financial centres offer confidentiality and privacy (although whether they can always deliver it is not so clear).

There has always also been a substantial business in offering offshore services to companies, especially in the creation of complex structures which enable taxes to be avoided or deferred.

Secrecy privileges may also make it possible for the ownership of corporate entities to be cloaked in obscurity. This was a notorious feature of the Robert Maxwell empire, for example, with controlling interests held through jurisdictions such as Liechtenstein and Gibraltar. The brass plate industry con-

tinues to maintain many offshore lawyers in comfortable employment. But it is private banking that provides the real growth element for most offshore centres at present.

New contenders are attempting to break into this lucrative business, and they may see greater scope if existing centres are increasingly handicapped by European Community regulations. In the Mediterranean, Malta and Cyprus are seeking to expand within a market place which could take in parts of the Middle East as well as southern Europe.

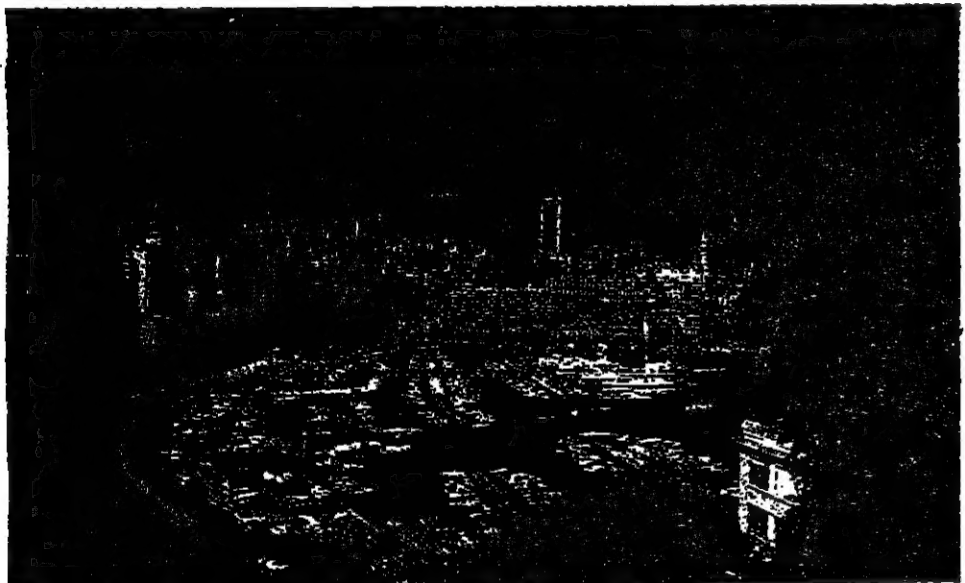
There is also the possibility that offshore-type centres might be created in parts of eastern Europe. Hungary, for example, has been offering attractive financial services to international clients.

Offshore centres do not necessarily need the backing of a long tradition - the Channel Islands themselves have been

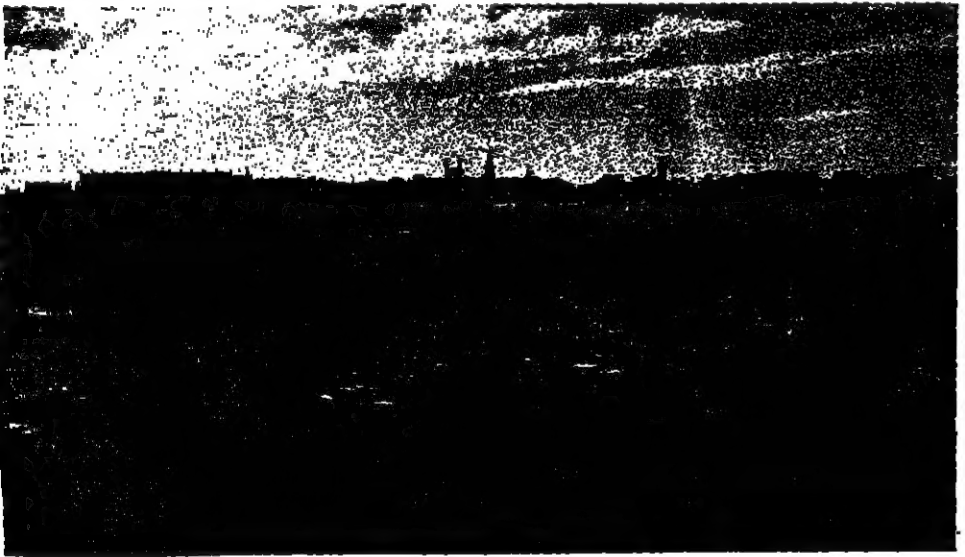
serious offshore financial centres for only about 25 years - but they do need political and financial stability. Clients are scarcely likely to express confidence in a place threatened by revolution or invasion.

Gibraltar, for example, would have a much greater opportunity for growth if only the political row with Spain could be patched up. And even Switzerland's image has been damaged just a little bit in offshore eyes by the political and economic weaknesses which have undermined the Swiss franc and have led to the flirtation with the EC by a country which previously has always been resolutely independent.

An offshore financial centre must have paradoxical characteristics. It must be respectable but accommodating. It must be European, but preferably just outside Europe. Those centres that succeed in the delicate balancing act will prosper.



... Monte Carlo, Monaco (above), and St Peter Port, Guernsey, (below)



Ian Rodger compares regulations in Switzerland and Liechtenstein

## Adapting to modern demands

FORGET the traditional image of Switzerland as a place where the nervous rich can hide their money from snooping taxmen or other investigators.

The country's bankers, who manage nearly SF2,000bn in private fortunes, are in the midst of significant change to adapt themselves to the demands of a new legal environment and of a new generation of high net worth customers.

Since last year, Swiss law obliges the country's bankers to know the beneficial owner of every account they keep and to cooperate with domestic and foreign authorities in criminal inquiries.

Liechtenstein, the tiny principality wedged between Austria and Switzerland, still

allows customers to hide behind lawyers or other intermediaries. But the principality has shown in a number of investigations - the most recent one being the Robert Maxwell case - that it is not willing to conceal egregious criminality.

Moreover, both the Swiss and Liechtenstein banking communities suspect that it is only a matter of time before they will have to conform with pan-European practice, even in terms of sharing information with foreign tax authorities.

When and if the two join the European Economic Area (EEA), they will have to comply with the European Community directive prohibiting money laundering, but both already try hard to steer away drug

money. They have fought against mutual assistance on tax matters and appear to have won a respite, at least for the time being.

Even if Switzerland and Liechtenstein wanted to remain in splendid isolation, it is doubtful that they could. The fund management business has become global in its operations, and the leading Swiss and Liechtenstein financial institutions all have substantial assets placed in financial markets throughout the world. These are easy targets, as the US Securities and Exchange Commission has shown, for pressuring institutions to co-operate in criminal investigations.

All this does not mean that the Swiss and Liechtenstein private bankers are about to roll

over and die. On the contrary, they are working hard to retain their competitiveness in an increasingly demanding environment.

Swiss banks are still undoubtedly the world market leaders in the business of managing the fortunes of the rich. Mr Hans-Dieter Vontobel of Zurich's Vontobel Bank has calculated on the basis of declared expenses that Swiss-based banks manage some SF1,800bn in assets, of which 70 per cent are foreign owned.

This dominant position was built up through this century mainly as a result of the country's image as a haven of political and currency stability in a world frequently racked by wars. The former stiff bank

Continued on Page 2

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## EUROPEAN OFFSHORE CENTRES 2

The Channel Islands' sound regulatory framework is based on strict licensing

## Legislators update the rules

THE CHANNEL Islands are fond of pointing out that they turned down the Bank of Credit and Commerce International's application to open an office.

It was one instance of their regulatory framework not only working, but actually improving on the regulations in mainland Britain.

They have built up a sound regulatory framework over the past decade, based on a strict licensing system. John Roper, director general of the Guernsey Financial Services Commission (FSC), sums it up: "We control the formation of all Guernsey companies. Each one has to apply through the advocate's office."

A similar system of authorisation applies in Jersey, which updated its existing legislation last October with the Banking Business (Jersey) Law 1991. This replaces the Depositors and Investors (Prevention of Fraud) Law of 1967, and has been designed along the lines of the UK's Banking Act 1987 to bring the island into line with international standards.

Guernsey, too, is introducing legislation to update its current banking law. Unlike Jersey, it is moving away from annual registration, partly because of the amount of paperwork involved. A draft is expected before the end of this year.

So far, the Channel Islands have not joined the bandwagon, taking the view that it is preferable to play host only to top-drawer international institutions in the first place. However, Colin Powell, the Jersey government's economic adviser, comments that "if deposit protection schemes become a symbol of interna-

tional regulatory probity, then the island may well need to follow suit."

Jersey is also introducing new regulations on companies coming to the island, with a comprehensive new Company Law being brought into effect at the end of March.

The legislation provides a framework for both starting up new companies and dissolving, winding up or amalgamating existing ones; it abolishes the doctrine of *ultra vires*, crystallises the responsibilities of directors, and gives parameters for investigation and inspection of companies.

Trust formation is another area potentially open to abuse by unscrupulous elements, although the Channel Islands' longstanding tough admission policy for new businesses has helped in this respect. In order to set up or administer trusts, a trust licence must be obtained from the authorities, although there is currently no system of legislation requiring subsequent monitoring by them once the business is actually in operation.

However, in Jersey, Colin Powell reports that the legislation currently in the pipeline to regulate the provision of financial services will cover trust and company administration. The aim will be for a renewable annual licence to enable a regular check to be made.

Guernsey is also considering extending statutory regulation to "fiduciaries" — a collective term that will embrace trust companies as well as a range of other institutions managing customers' assets. But it is not looking at the licensing system favoured by Jersey.

Belts are tightest as a result

of the recession among the islands' fund managers. But "hard times" is a relative term: total assets under management in Jersey rose to £7.2bn in September, from a nadir of £5.3bn the previous year.

Guernsey, meanwhile, reports a 22 per cent increase in total asset value, bringing it up to almost £5bn in September 1991.

Both islands report a move away from retail funds, where new competitors have emerged in the shape of Dublin and Luxembourg touting their European access advantages. As Colin Powell admits: "Those inside Europe do have an advantage for retail funds."

That sentiment has been shared by some fund companies. Warburg and Fidelity took their retail funds to Luxembourg in 1990; Flemings followed suit in November 1991; Wardley moved the whole management operation over there.

But wholesale emigration has not been a widespread reaction to the challenges presented by the European market. Some companies are working on joint ventures to sell through local banks in certain countries such as Spain and Portugal. And the authorities are themselves making approaches to EC member states, including Belgium, Spain and Denmark.

A generally encouraging response from the various countries so far means that it's likely that companies will be able to gain authorisation to market retail funds direct to the public, on a fund-by-fund basis.

While it has not been an easy market worldwide — David Clifford, of Invesco MIM,

says it is simply harder to get customers to invest in funds — few of the islands' investment managers are deeply pessimistic.

Jeffery Burton, managing director of Guernsey International Fund Managers, insists that "it would be wrong to give an impression of gloom and despondency."

Val Goodwin, at Rothschild Asset Management, says that "it has generally been the unit trust-driven fund managers who have had the biggest problems. We have not had the same difficulties, because our money funds have done very well and even increased in size over the past year (\$1.2bn, compared with \$1bn in October 1990)."

Guinness Flight, which is also particularly strong on currency expertise, has had a successful year, too. The director of the Guernsey operation, Bruce Riley, believes the key in this respect is "to invest in the markets you're keen on and in the currency that's performing well."

The company has been marketing energetically into the Middle and Far East in particular, and reckons "there is still a lot of world apart from Europe."

Mr Riley attributes much of the company's impressive growth (60 per cent from September 1990 to December 1991 in both of its umbrella funds) to its marketing drive in these areas. "All that comes to those who wait is old age," he says. "If you're not in the market, you're not in the market." The company has also linked up with a US-based company which is selling their products to expatriates in the States. Geographical specialisation

has grown up over the years for many of the major firms — Kleinwort Benson is strong in southern and eastern Africa, for example, and Jersey-based Ashburton also has plentiful African contacts; David Hall, at Coutts in Jersey, highlights Israel as "a good source of business."

But as Jeffery Burton points out, "many of us are broadening our areas of operation around the world."

One of the most often mentioned regions, in terms of potential, is the Far East with an increasing number of Channel Island-based offices or representatives being established there.

One significant development for the Channel Islands in 1991, with regard to possible new markets, was the agreement reached with the Japanese authorities, to the effect that Jersey and Guernsey SIB-recognised funds can be marketed to Japanese investors in Japan.

This does not mean that the Japanese market will be cracked overnight. Retail funds especially are expected to take some time to get off the ground, given the challenge of practicalities such as the language barrier and the fact that the Japanese public are likely to be largely unfamiliar with the islands' reputation.

Faith Glasgow and Paul Ham

Paul Ham is consulting editor of *Offshore Financial Review*, the FT's publication for international investment advisers. Faith Glasgow is a journalist writing for *Resident Abroad*, the FT's monthly magazine for expatriates.

Luxembourg is seeking to diversify services

## Eyeing the mainstream

FOR TWO decades Luxembourg has built up its financial sector by stealing into niche markets ignored or disdained elsewhere. Now the emphasis is on consolidation of a centre offering a broad range of services, one less vulnerable to economic and regulatory developments beyond its control.

Although Luxembourg's activities remain heavily geared toward private customer banking and investment funds, the principal engines of growth since the mid-1980s, the authorities are seeking diversity in fields such as life insurance and even financial spin-offs from the creation last year of the landlocked Grand Duchy's commercial shipping register.

In spite of occasional denigration, mostly from outside observers, the financial sector appears in healthy enough shape. After a poor year in 1990, the banking sector's growth since the mid-1980s, the authorities are seeking diversity in fields such as life insurance and even financial spin-offs from the creation last year of the landlocked Grand Duchy's commercial shipping register.

The sector now comprises 187 banks, some 70 of which have been established over the past five years. Alongside them have grown up around 900 investment funds, for which the Grand Duchy has now become the leading European centre.

"If you look at the most recent developments, one can only be satisfied," says Pierre Jaans, director-general of the banking sector's regulatory body, the Luxembourg Monetary Institute (IML).

Not least, he says, the 1991 results will show the fruit of cost-cutting policies by many banks, with a brake on the hiring of new employees following several years of breakneck expansion. And as a bonus, Luxembourg's overheated commercial property market has also cooled off, bringing down city centre rents by anything up to a third.

Mr Jaans believes that Luxembourg's cost structure now looks much more competitive in international terms than a year or so ago. "Once you have acquired a reputation for being expensive, it is virtually impossible to get rid of it," he says. "It is very important not to cross the threshold."

But he acknowledges that this is no time for the Grand Duchy's financial industry to rest on its laurels. With increased competition from new centres within and outside the European Community and policy change in neighbouring countries, many of the advantages Luxembourg offers, particularly to the private investor, are no longer unique.

This reflects to some extent the country's success in staying off pressure from its EC partners for changes to a structure best known abroad for banking secrecy (enforced by penalties for violators of up to two years' imprisonment) and freedom of taxation for non-resident investors.

As a result, the private banking business has drawn fire from neighbouring countries, especially France and at times Germany, because it not only attracts savings from those countries but shields them from tax authorities.

The point is a very sore one. In late 1990, if unconfirmed reports say Paris has in the past gone as far as to plant spies inside French-owned banks in the Grand Duchy to report on the dealings of French customers; and that German tax officials noted the numbers of German-registered cars parked near the main cluster of banks in the city centre.

Observers believe that bankers, confronted with the secrecy rules and legislation making them criminally liable

Luxembourg's financial sector

Year	Number of banks	Banks' aggregate balance sheet (Lfrbn)	Number of funds	Fund assets net assets (Lfrbn)
1981	115	5,081	81	184
1982	115	5,967	87	184
1983	114	6,582	98	301
1984	115	7,331	137	381
1985	118	7,628	177	531
1986	122	8,007	281	1,007
1987	127	8,888	405	1,134
1988	143	9,938	525	2,136
1989	168	11,337	651	2,964
1990	177	12,480	905	2,914
1991*	187	12,977	952	4,123

\* 1991 - LFR 31.12.1991 Source: Luxembourg Monetary Institute

In spite of efforts to deflect criticism, such as persuading banks to tone down their advertising abroad, at one point in the late 1980s it looked as though Luxembourg might have to accept dilution of its secrecy rules, a pan-European withholding tax on investment income or both.

The heat now seems to be off. The plan for an EC withholding tax died when Germany abandoned its own tax, and Mr Jaans does not believe it will be resurrected even though the Constitutional Court in Karlsruhe has ordered the German government to reintroduce a withholding tax.

He says: "Luxembourg has been singled out for its banking secrecy and its tax-exempt status for non-residents. Now German officials are stressing that their withholding tax package includes safeguards for the integrity of banking secrecy in Germany and exempt status for non-residents. I would say we are in good company."

Since the debate was at its height in 1988, he says, other countries have largely given up trying to change Luxembourg's rules in favour of copying them. For instance, two years ago Belgium cut its own withholding tax from 25 to 10 per cent, seeking to persuade investors to keep their money at home rather than make the short journey across the border to Luxembourg.

Luxembourg bankers say there has been no real indication that the "Belgian dentist", the archetypal private investor, is removing his money from the Grand Duchy as a result. But it is a sign that other countries which disdained such business are now doing their best to attract it.

And while Luxembourg has kept enemies of banking secrecy at bay with the introduction of tough legislation against money laundering and insider trading, bankers are now wondering whether the result, ironically, has been to weaken secrecy rather than strengthen it.

A complaint that various banks had breached the secrecy rules was lodged in January by Franklin Jurado, a Colombian who is on trial in the first prosecution to be launched under the money laundering legislation. His claim that the banks approached police investigators with information about his dealings is supported by evidence given during the trial.

Observers believe that bankers, confronted with the secrecy rules and legislation making them criminally liable

for "negligent" involvement in laundering, have concluded it is less risky to err on the side of disclosure.

The dilemma will be removed by new legislation being prepared by the government to implement common EC rules: this will free bankers offering information on suspected money laundering from the strictures of the secrecy requirements.

What it does leave open to question is the extent to which client confidentiality will still exist — especially once another draft law covering fiscal fraud is brought on to the statute book. The proposals, which distinguish between petty tax evasion and large-scale fraud, were published more than a year ago but enacting them does not appear to be a government priority.

Bankers and regulators alike argue that banking secrecy is likely to be eroded with time come what may, and that this will not be a disaster if Luxembourg's financial sector can compensate with an enhanced degree of competitiveness, expertise and customer service.

This has prompted the banks' drive for rationalisation and efficiency as well as a new emphasis on training. Through its affiliate, the Luxembourg Institute for Training in Banking, the Luxembourg Bankers' Association aims to develop a cadre of specialist and generalist professionals capable of competing with the best abroad.

While Mr Jaans believes that the number of investment funds registered in Luxembourg is likely to stabilise around the 1,000 mark, he sees the sector's growing expertise — a marketable asset, arguing that in the future Luxembourg banks involved in Undertakings for Collective Investment in Transferable Securities (UCITS) administration could offer services such as custodianship to funds incorporated under French, Belgian and other legislation.

And the authorities see a third pillar for the financial industry in the increasing use of life insurance in the form of savings. With full cross-border harmonisation still to come, the Luxembourg sector is still at the fledgling stage, with some 10 companies established (although buyers are sought for two of them).

All this suggests that Luxembourg may in the future move from the traditional offshore niche role toward the mainstream, and that competitiveness will be more than ever the watchword.

Simon Gray

Sue Stuart investigates facilities on the Isle of Man

## Plenty of space for expansion

THE Isle of Man's financial services sector continues to expand and develop. It produces more than 30 per cent of the Manx gross national product (GNP) compared to 21 per cent 10 years ago.

For companies and institutions seeking an offshore base close to the UK the Isle of Man has a significant advantage — it still has lots of space.

The island's 220 square miles contain only 70,000 people, about half of whom live in or

close to Douglas. There are large tracts of land uninhabited.

The commercial property market is healthy and purpose-built offices in new developments can be rented for around £14 per square foot.

No restrictions are placed on the size of businesses and this has led some institutions and firms to locate there rather than the Channel Islands where physical expansion is very difficult. But the Manx

authorities do closely examine the quality and reputation of any company wishing to set up. A work permit is needed for employees moving to the island and for their first five years residency.

The island's scenic beauty, low crime rate and good education and health services make it a pleasant place to live so businesses can attract high calibre personnel. The finance sector employs more than 4,000 people, 14 per cent of the island's available workforce.

However, the finance community feels visiting business men or women do not fare so well. Apart from the Heathrow daily route, air services to the island are generally considered infrequent and inconveniently timed. Air fares are also higher than on most UK routes.

There is no first class hotel and though service in hotels and restaurants comes with a smile, seasoned travellers find it slow and often poor.

Another plus for the Isle of Man is its standards of regulation of financial services. Though most islanders cringe at the mention of the Savings and Investment Bank crash of 1982, there is little doubt this disaster created an awareness of the need for sound regulation and supervision.

In 1983, the Financial Supervision Commission was created. Since its inception it has doggedly pursued a policy of instituting legislation that offers the best protection to the investor, while not proving too onerous for the practitioner.

The FSC's abilities were well

proven by the collapse of BCCI, which had a branch in the island.

In February 1991 the Isle of Man instituted a depositor protection scheme, little realising how soon after it would be utilised.

In the event of a participating bank's failure each of the other participating banks, at present 31, is liable to pay to the fund one eighth of 1 per cent of its deposit liabilities. A minimum payment of £25,000 and a maximum of £250,000 have been set for any one year.

When the Bank of England ordered the closure of BCCI branches the scheme swung into action and is expected to fund about £22m over the next three years.

While proud of its regulation and supervision, the island is far from complacent in its attitude to new business. The decline of tourism and agriculture as contributors to the GNP means financial services and manufacturing need to be strengthened to ensure economic viability for the island.

The single European market is not regarded as a threat because the Manx client base is worldwide.

There are 11 life insurance companies based in the island with products mostly tailored to meet the needs of expatriates of various nationalities. Their main markets are the Middle and Far East. But the high net worth individual and the international investor are now also targeted in a new range of products.

Captive insurance continues to grow and 112 captives are

registered in the Isle of Man. Among these is Northern Shipping Insurance of Arkhangelsk in Russia, the first captive to come out of the eastern bloc.

Businesses feel the break-up of the Soviet Union will lead to more financial business coming to the west from that area.

Ship registration is also on the increase. Five years ago there were 76 ships registered in the island and eight marine administration companies. Now there are 128 ships and 23 companies.

Trust and company formation has always been the backbone of offshore tax planning and was traditionally handled by lawyers and accountants. As the volume of work increased banks and other professionals set up specialist companies to deal with it. There are now 32 trust administration companies in the island.

The Manx government led the way among offshore jurisdictions when it announced last year plans to legislate for the regulation of company formation businesses. It is a complex field involving high levels of confidentiality and it appears the most likely route chosen will be to license practitioners and apply a code of conduct.

A further incentive was added for fund managers at the end of last year. From April 6, 1992 resident fund managers will have tax payable on their annual fee income reduced from 20 per cent to 5 per cent. Initially this tax break will extend until 2005.

## Adapting to modern demands

Continued from Page 1

secrecy provisions enabled the world's rich to escape taxmen. Families and various other plaintiffs who laid claim to part or all of their fortunes.

Today, however, the environment has changed dramatically. The Swiss franc is no longer obviously more stable than any of a dozen other currencies, and tax evasion is no longer a concern of the new breed of rich.

The typical new clients today are entrepreneurs whose businesses have been bought by big groups, high earning self-employed professionals or well-educated young people who have inherited fortunes from less financially sophisticated parents. "Most of them can find adequate means of sheltering themselves from tax in their own countries," says Eduardo Leemann, senior vice-president of Bank Julius Baer, one of the top Zurich banks.

Swiss bankers acknowledge that there is still a substantial clientele that seeks secrecy for any of a number of reasons, but they just have to go elsewhere. "We carry out our policy as if there was no banking secrecy at all," a Credit Suisse spokesman says.

It is thought that hundreds of millions of dollars have fled Swiss banks for Liechtenstein in the past two years since the introduction of the law requiring a banker to know his client. Some may also have gone to Austrian banks, which still allow anyone to open an anonymous numbered account.

But Swiss bankers say most clients are won and held today mainly on the basis of fund

management performance and service. Thus, they do not see themselves as competing so much with other well-known offshore centres such as the Channel Islands, Luxembourg, Gibraltar or the Isle of Man. Rather, competition is against other banks specialised in private banking, regardless of where they may be based.

They admit that their main competitive strength at the moment is service. "The Swiss are absolute market leaders in delivery of fast and error-free service," says Jean Pierre Cuoni, chief executive of Coutts & Co, the Zurich-based international private banking division of Britain's National Westminster Bank.

Because of their long experience in dealing with a substantially international clientele, the Swiss banks have staff even at a very junior level who are comfortable handling transactions involving several currencies, countries and types of financial instrument.

They also provide ancillary services, such as estate planning and insurance selection, even helping sort out disputes within rich families. "We are stock brokers, portfolio managers, global custodians and private family advisers," says Jacques de Saussure, a partner in Geneva's Pictet & Co, the largest Swiss private bank.

By contrast, the typical

branch of a typical German, Austrian, Spanish or French bank is simply not ready for these demands, Swiss bankers say.

The Swiss also point to what might be called the amenities they offer for the high net worth clientele. Geneva and Zurich, the two main private banking centres, both offer excellent shopping, accommodation and medical treatment facilities, and Switzerland has several delightful resorts where they can rest and enjoy themselves.

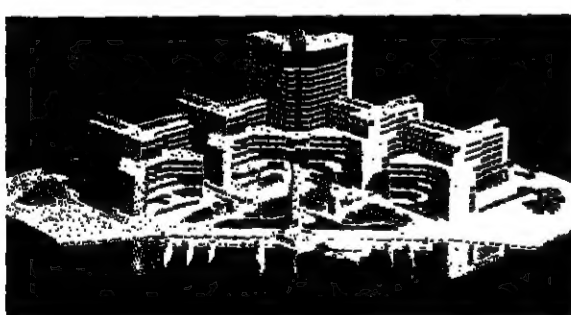
Until recently, the Swiss franc was an important part of this amenity, but it has lost some of its lustre of late. However, bankers are quick to point out that its weakness is not an important element in the real business of managing funds for top performance. "If I have 25 per cent of even a Swiss client's assets in Swiss francs, that is already too much," says Mr Leemann.

Little is known about the international competitiveness of Swiss fund management because up to now few statistics have been published, but it is generally thought that it has not been sparkling. Bank Julius Baer will make audited information on its institutional funds available this year for the first time, and others will undoubtedly be forced to follow.

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## EUROPEAN OFFSHORE CENTRES 3

The attractions of Andorra, Cyprus, Madeira, Malta, Monaco, San Marino and Trieste investigated by Paul Ham

## In search of fiscal nomads

ISLANDS and enclaves on the periphery of Europe are falling over themselves to declare to the world their fiscal neutrality.

Malta, Cyprus, Monaco and even - on the edge of a battlefield - Trieste, have declared themselves "open for offshore business".

These tax havens, or "off-shore financial centres", to use the preferred euphemism, are especially keen on attracting the wallets of "high net worth" tax exiles, otherwise known as Perpetual Tourists or Fiscal Nomads.

With the exception of Trieste, which wants to use tax shelters as a way of providing cheap finance to eastern Europe, and Campione, which is more a casino, the peripheral havens are targeting their tax incentives and fiscal holidays primarily at wealthier investors in Europe.

So far, they have succeeded mainly in luring expatriates from countries on their doorstep: hence Italian expatriate investors are especially prevalent in Malta, Portuguese and Spanish in Madeira, and Greek investors in Cyprus, for the same reasons that British expatriates comprise a large portion of account-holders in the Channel Islands.

But the smaller offshore centres resent the notion that they may be categorised merely as "pet havens" to a particular European country.

Like the Channel Islands and the Isle of Man, they want to be "all things to all tax avoiders".

They want to appeal to the American, South-East Asian as well as to the European investor.

The smaller havens want to be seen as financial centres on the grand, international scale.

Revenue from offshore finance is expected greatly to increase their public coffers where the sale of Madeira wine, Cypriot olives or Maltese religious icons have failed to do so. On the eve of Europe's "Single Market", which is expected to introduce "tax sharing" arrangements between member countries, such offshore centres want to present a saleable service to Europeans burdened by onerous EC taxes: a highly confidential, low overhead environment for investment.

Malta is trying to release itself from the hegemony of Portugal by pushing for new laws giving it greater autonomy.

Indeed, Lisbon is expected to approve in the next six months a new law granting Madeira the right to allow its subsidiaries to have bank, insurance companies and fund managers to set up on the island. At present, only branches of foreign companies are allowed to operate in Madeira.

The change would, according to Leonel Silva, a manager at the Madeira Development Company, greatly increase Madeira's capacity to accept and

manage offshore investments.

Already, fund managers from the UK and Portugal are "queuing up" to benefit from the new rule, Mr Silva said. One is Lloyds Fund Management, which wants to launch a new Latin American fund from Madeira. Others include Credit Lyonnais and the leading Portuguese banks, which already have branches on the island but want to launch fund management operations there.

Companies outside Madeira are chasing the island's indigenous wealth. Recently, Banco Internacional de Funchal (BANIF) and Midland Montagu reached a joint agreement to distribute a Luxembourg-based umbrella fund, the Midland International Circuit Fund, in Portugal and Madeira.

The new ruling will also allow captive insurance companies to set up in Madeira. The island hopes to become a fresh force in the captive market, hitherto dominated by Bermuda and Guernsey.

Malta has four main areas of offshore activity: an offshore financial centre, primarily for corporate clients (such as banks and insurers); a free trade zone; an international financial services centre, for

foreign employees.

Ralph Shipley, a director of Wardley Cyprus, described Cyprus as "Europe's best-kept secret... Cyprus always promoted itself as a complete offshore centre and not as a tax haven."

The Cyprus parliament is due to introduce two bills this year, the International Trust Bill, which updates existing legislation on trusts arranged by non-resident investors in Cyprus, and a Financial Services Bill, which will give Cyprus the authority to license and supervise financial services companies.

The trust legislation has been described by the Central Bank of Cyprus as a copy of UK Trustee Law, where incentives depend on the beneficiary's country of domicile.

The Financial Services Bill will seek to maintain ethical standards of business practice and outlaw fraudulent operators. The Cypriots are at pains to emphasise the high standards they are applying. Independent financial advisers have not been admitted since 1987 without a "Letter of Comfort" from an outside guarantor, prepared to underwrite the firm's operations to protect

reduced income taxes on earnings of non-Maltese employees in Malta.

Malta has regulations: the Offshore Trust Act and the International Business Activities Act, both of 1988, laid down the basic ground rules of the offshore centre. They did this by exempting offshore entities from most of the Common Law domestic tax regime.

Malta also has a regulator: the semi-autonomous Malta International Business Authority (MIBA) seeks to ensure the smooth running of the offshore centre. It has moral qualms again and again Malta's politicians have insisted that keeping the Catholic island clean and respectable is a primary consideration.

Edwin Vella, a Maltese tax expert working for the local branch of Price Waterhouse, said that MIBA, in conjunction with the financial services sector had the obligation of investigating businesses: "We must know who they are and why they're setting up here; we have to make sure they're not involved in drugs and the mafia," he said.

What Malta greatly wants is more banks. It has only four local operations: the Mid-Med, the Lombard, the Bank of Valletta and the Investment Finance Bank.

For some years now Malta has been advertising itself to the international banking community. A recent "Executive Summary" produced by MIBA, promotes Malta with the unquestionable simplicity necessary to appeal to top international bankers: "Wanted! Banking Institutions".

More than half of Malta's investors are from Italy; the rest are sprinkled around the world, from the US, Asia, west and east Europe, Scandinavia and Australia.

"In common they have a desire to keep their affairs secret," said Mr Vella, adding cheerfully that a common reason they may put their money into Malta was "to avoid tax in their home country... that's the reason for the 700-800 holding companies". Many of these companies hold royalty payments tax-free for companies with industrial patents, wealthy artists, writers and sports stars.

Unlike Malta, Cyprus and Madeira, enclaves such as Andorra, Campione and San Marino are not trying to promote themselves as fully-fledged offshore financial centres. They offer "niche" services, such as property and residence - or exist purely for leisure sports and gambling.

Monaco is in a slightly different league, offering banking and investment services to a wealthier clientele of tax exiles; the Monagasque financial centre is less dependent on fiscal nomads and expatriates than on the international untaxed ranks of the supremely rich.

The Use of Offshore Jurisdiction in the Finance Industry (Longman).

Company services offered by selected European offshore centres					
	Ireland (Non-resident)	Guernsey (Exempt)	Isle of Man (Exempt)	Jersey (Exempt)	Gibraltar (Exempt)
Ready-made cos available	Yes	No	Yes	No	No
Formation period	7-10 days	5 days	5 days	7 days	7 days (incl exempt certificate)
Disclosure of beneficial owner	No	Yes	No	Yes	Yes
Minimum officers	2 directors & secretary	1 director & secretary	2 directors (one resident) & approved secretary	1 director & secretary	1 director & 1 resident secretary
Public disclosure of officers	Yes	Director	Yes	No	Directors only
Corporate directors permitted	No	Yes	No	No	Yes
Corporate secretary permitted	Yes	Yes	No	Yes	Yes
Minimum shareholders	2	2	2	3	2
Public disclosure of registered shareholders	Yes	Yes	Yes	Yes	Yes
Bearer shares possible	Not recommended	No	Yes	No	Not practical
Locally managed exempt companies available	No	Yes	Yes	Yes	Yes
Annual return	£5	£100	£35	£100	£20
Annual government tax	—	£500	£250	£500	£225
Total annual statutory fees	£5	£500	£285	£500	£245
Double taxation agreements	Numerous, but benefits not available to non-resident cos	UK & Jersey	UK only	UK & Guernsey only	None
Accounts to be audited/taxed	Yes/yes	Yes/no	Yes/no	No/no	Yes/no
Cost of standard company	£550	£750	£485	£500	£450
Typical annual running costs*	£5	£500	£275	£500	£245
Annual return & tax	£500	£350	£375	£375	£275
Secretary & reg office	£500	£500	£500	£500	£400
Director(s)x2	£130	£150	£130	£195(x3)	£130
Nominee shareholders x2	—	—	—	—	—
Total	£985	£1,600	£1,280	£1,570	£1,050

\* Companies owned, managed and doing business abroad and not liable to tax. 2 Companies exempt from local taxation, but liable to annual flat rate fee. 3 Excludes accounting and audit fees.

Source: International Division, Jordan & Sons Ltd

Gibraltar has been revamping its facilities, writes Tom Burns

## Singular breakthrough

GIBRALTAR is looking more like a successful offshore

finance centre than ever before. It has a considerable amount of new office space and markedly improved telecommunications. More important, it was recently the base for the largest placement of preference shares on the US market by a non-US bank.

For the past four years the British Crown Colony on the tip of southern Spain has been revamping its facilities and promoting itself as a tax efficient base serving EC banks and corporations.

The US issue launched from Gibraltar last November, which was fully underwritten and subscribed, raised \$45m, and the capital, in the form of non-voting shares, ranked as locked-in, high-grade capital, or Tier one under the Basle Accord. The key feature of the deal was that capital duty exposure was substantially eliminated by using Gibraltar as its base.

It was a singular breakthrough and there is evidence that similar significant business will go to Gibraltar instead of, for example, to Luxembourg. The deal woke up financial circles to the political status makes it all the more remarkable that the

afforded by the colony.

However, while there is an unquestioned silver lining to Gibraltar's horizon it is no less evident that the black clouds of the political dispute which envelops the Rock remain in place.

Spain is pressing for territorial sovereignty over the colony and the overwhelming rejection of the uncompromising Gibraltarian nationalist Mr Joe Bossano in January as the Rock's chief minister has brought the dispute more sharply into focus.

Mr Bossano rejects any cession of sovereignty to Spain and the Spanish parliament has responded by unanimously carrying a motion which significantly strengthens the Madrid government's hand in its equally uncompromising approach to the dispute.

The acrimonious stalemate colouring Gibraltar's future political status makes it all the more remarkable that the

bank which so successfully

used the Rock to raise capital on the US market should have been none other than the Banco Bilbao Vizcaya, BBV, Spain's largest retail bank. BBV owns a subsidiary on the Rock which holds a B licence and is thus authorised by the Banking Commission of Gibraltar to conduct offshore business.

BBV had first examined the possibility of launching its issue from Luxembourg. It opted for Gibraltar, according to well-placed local legal sources, because the system of non-voting shares is better understood on the Rock.

Shareholders can be disenfranchised under Gibraltar's UK-based Common Law jurisdiction whereas in general all shares issued in a continental Civil Law code environment, such as Luxembourg's, must carry voting rights.

Gibraltar's Common Law gives the Rock's substantial

population of specialised lawyers and accountants an obvious edge for certain types of business. The colony's other obvious attraction is its cost efficiency. This is true for share issues because under Gibraltar's legislation capital duty is not paid on the premium, and it is true, also, for bond issues where duty is capped at £5,000.

BBV's initiative nevertheless runs counter to a prevailing official view in Madrid that seeks to pressure Gibraltar, and the UK, by isolating it as much as possible. There is no enthusiasm whatsoever in Madrid for the consolidation of Gibraltar as an offshore centre independent from Spain.

Spain's pressure tactics are resisted by the UK which stands by its commitment to the 20,000-odd Gibraltarians that there can be no change in the Rock's sovereignty unless it is sanctioned by them.

IN JUST three years, Dublin's International Financial Services Centre (IFSC) has emerged from a derelict docklands site to be a new European hub for the management of the financial assets of some of the highest corporations in the world.

Since the first, new office block on the 27-acre site opened in 1990, familiar names associated with diverse manufacturing activities, such as IBM, Alcan, Volkswagen, Volvo, Grand Metropolitan and Outokumpu, have all chosen Dublin as a location from which to manage their worldwide corporate treasury operations.

Others, such as Asea Brown Boveri, BMW, Ericsson and Coca-Cola, have chosen the IFSC as the hub from which to manage their world-wide insurance needs. Large corporations such as these, with manufacturing assets and properties scattered in scores of locations around the world, set up their own insurance companies through which their subsidiaries then place their property insurance.

Captive insurance, as it is known, "has developed well and quite unexpectedly", according to Mr Brendan Logue, the manager of the financial services programme at Ireland's Industrial Development Authority (IDA), which is responsible for the overseas marketing of the IFSC. On the back of this business, re-insurance operations have also grown rapidly.

Far from being a glass and chrome shell, housing dubious "brass-plate" operators often associated with offshore centres, the IFSC now has 140 financial services companies, giving direct employment to 80 people.

One hundred and ninety-five projects have been approved, which have made commitments to employ eventually almost 3,000 people.

Originally the brainchild of Mr Desmond, a controversial but forward-looking Irish businessman, the IFSC

Tim Coone looks at Ireland

## New hub for financial services emerges

was conceived as a means of transforming the derelict docklands area of Dublin into a new European financial centre, which would complement the growth in new manufacturing industries that have sprung up across Ireland under the stimulus of the IDA.

Ireland offers many advantages compared with rival centres such as Luxembourg and the Channel Islands, through lower wage and housing costs, a skilled and abundant labour force and good communications with other European business centres.

The IFSC is just a 10-minute walk from Dublin's city centre and a 20 minutes' drive from the airport. The development site has plenty of room for expansion and is planned to have complementary developments of a 300-bedroom hotel, a marina, shopping and restaurant facilities and residential properties.

If a planned development of a Light Rail Transport (LRT) system gets EC approval and funding this year, much of Dublin's traffic congestion problems can also be overcome, which is one of the city's few drawbacks for developers of services-related industries.

One of the key attractions without doubt, though, is a favourable 10 per cent corporate tax rate for companies that set themselves up in the IFSC, similar to the rate for manufacturing companies that establish in Ireland.

In 1990, the European Commission approved a five-year extension to 2006 for the application of this rate to the IFSC, according to Ireland's argument that its peripheral location

within the EC and high unemployment rate justified preferential treatment. Other incentives include 100 per cent first-year capital allowances for development expenditure by owner-occupiers, 100 per cent first-year capital allowance on plant and equipment expenditure, 200 per cent tax deductible rent allowances for tenanted properties and rates exemptions.

A measure of the IFSC's growth is given by the Revenue Commissioners' latest figures on corporate tax payments by companies established in the centre.

In 1988, its first year of operation, the IFSC generated £3.7m in revenue. By 1990, this had grown to £48.2m. Figures for 1991 are expected to be close to £70m. This would imply profits of some £270m generated by the 140 firms so far established. Business turnover would thus be maybe 10 times greater.

The loss of tax revenues by other EC states has led to the first big row over the IFSC's privileged status within the EC. The German government, finding itself pressured by the mounting costs of the country's reunification, is amending its tax legislation, making corporate profits subject to the same 56 per cent tax rate regardless of source.

One of the IFSC's attractions has been the possibility for cash-rich firms to place their surplus cash in investment funds which are then managed in Dublin by specialist companies. Profits are taxed at the 10 per cent rate and can be repatriated without further tax liabilities due to Ireland's double

taxation treaties with its EC partners.

Many leading foreign banks, such as Dresdner Bank, Citibank, Chase Manhattan and Deutsche Bank, have established fund management operations in Dublin.

The head of one such company said the change in legislation could put an end to the management of German corporate investment funds through Dublin. "The big risk for the IFSC is that other countries may follow the German example," he said.

Others are not so pessimistic, however. Under the proposed tax changes in Germany, only if the overseas tax rate is less than half that of Germany's will the difference have to be paid to the German tax authorities.

Fund managers have the possibility of organising their business managed through Dublin to generate an overall tax liability of around 30 per cent of profits, thereby avoiding the full 56 per cent rate in Germany and still making Dublin attractive.

Falling that, one institutional fund manager pointed out that companies could challenge the new tax legislation through the German and European courts, as it would violate the double taxation treaty between Germany and Ireland.

In the debate over the tax changes, one of the problems has been to agree a definition of what constitutes "active" as opposed to "passive" management of funds in offshore centres. Mr Logue, of the IDA,

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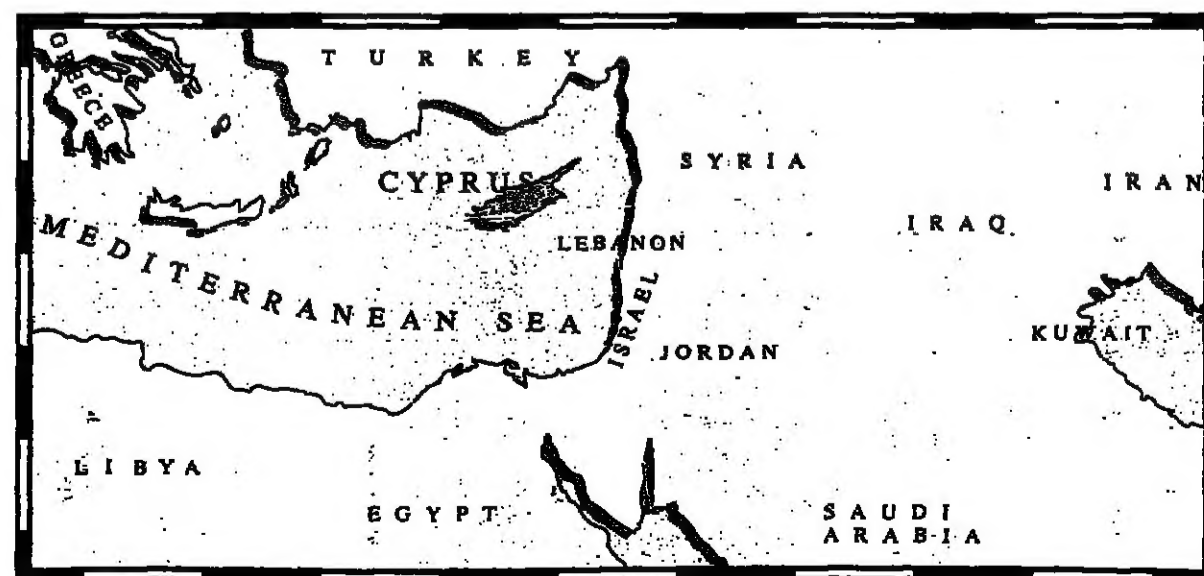


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